

#### DEPARTMENT OF THE NAVY

OFFICE OF THE SECRETARY 1000 NAVY PENTAGON WASHINGTON DG 20350-1000

> SECNAVINST 5351.1 ASN(M&RA) 21 April 2011

#### SECNAV INSTRUCTION 5351.1

From: Secretary of the Navy

Subj: PROFESSIONAL NAVAL CHAPLAINCY

Ref:

- (a) SECNAVINST 1730.7D
- (b) MCO 1730.6D
- (c) OPNAVINST 1730.1D
- (d) SECNAVINST 5354.2
- (e) OPNAVINST 1120.9
- (f) COCINST 1110.1H
- (g) DoD Instruction 1304.28 of 11 Jun 2004
- (h) 10 U.S.C.
- (i) BUPERSINST 1610.10B
- (j) NAVPERS 18068-68B
- (k) OPNAVINST 5380.1A

Encl:

- (1) Definitions
- (2) Professional Standards for PNC
- (3) PNC Professional Expectations
- (4) The Chaplain Corps' Guiding Principles
- 1. <u>Purpose</u>. This instruction establishes both the requirements and the principles for policy associated with Professional Naval Chaplaincy (PNC) as defined in reference (a) and enclosure (1), and as further described by enclosures (2) through (4).
- 2. Scope. Per references (a) through (c), this instruction applies to the PNC community comprised of Navy chaplains, religious program specialists (RPs), and all civilian employees, contractors, and volunteers engaged in any facet of religious ministry within the Department of the Navy (DON).
- 3. <u>Definitions</u>. Enclosure (1) contains the definitions of terms used in this instruction.
- 4. PNC and the Chief of Navy Chaplains (COC). Per reference (a), the COC is the primary spokesperson on PNC.

- a. As community leader, the COC has directive authority over the PNC community when speaking to issues related to PNC. The COC formulates policy necessary for the delivery of Chaplain Corps (CHC) capabilities, and through that policy guides the development of the necessary skills required to deliver those capabilities.
- b. The COC shall establish and publish a charter for a PNC Executive Board (PNCEB) with membership defined by enclosure (1) to assist the COC in exercising both the COC's advisory function as director of religious ministry and the PNC leadership function as CHC community leader per reference (a).
- (1) To assist the COC in exercising the advisory function as director of religious ministry, domain leaders, as defined by enclosure (1), will advise the COC on matters related to the delivery of religious ministry both in their respective domains and throughout the DON and the United States Coast Guard (USCG) so the COC may be better equipped to advise senior leadership throughout the Department of Defense (DoD) and DON. In addition, the COC may render such advice to the domain leaders as necessary based on the COC's interaction with DoD and DON leadership.
- (2) To assist the COC in exercising community leadership, the COC will receive PNC related input from the PNCEB and provide direction to its members in order to lead the CHC community, foster esprit de corps, and promote PNC among chaplains, RPs, and other parties participating in PNC.
- c. PNC is the foundation upon which the COC provides community-specific input to the Chief of Naval Personnel (CHNAVPERS) for submission to the Secretary of the Navy (SECNAV) for potential inclusion in promotion selection board precepts. It is also the foundation of COC input to screening boards that identify candidates for possible assignment to milestone billets.
- 5. PNC and the CHC. The CHC is a religiously impartial governmental organization with no inherent theology of its own. It exists to empower individual chaplains and RPs to effectively and efficiently deliver the CHC's four core capabilities as identified in reference (a): caring for all Service members,

facilitating the religious requirements of personnel of all faiths, providing religious organization (RO)-specific ministries, and advising the command. It accomplishes this by providing the following input to the indicated efforts:

- a. Recruitment. At the direction of CHNAVPERS, the CHC will support Commander, Navy Recruiting Command efforts in recruiting religious ministry professionals (RMPs) for chaplaincy from a wide variety of sources in furtherance of maintaining a diverse corps made up of the best and most fully qualified chaplains. Consideration is given to religious diversity, particularly where an RMP's RO is not currently represented in the CHC, but is represented by Service members in the DON.
- b. <u>Accessions</u>. The priority for the CHC is to access the most fully qualified RMPs. The CHC complies with overall DON diversity policy per reference (d).
- C. Chaplain Appointment and Retention Eligibility (CARE)

  Board. In addition to the endorsement provided by the RMP or chaplain's RO, references (a), (e), and (f) indicate that the COC also provides necessary recommendations to the CHNAVPERS with respect to the RMP or chaplain's service as a Navy chaplain. The mechanism by which these recommendations are developed is the CARE Advisory Group, governed by reference (f), which functions as an administrative board per guidance from the CHNAVPERS and is hereafter referred to as the "CARE Board." The CARE Board reviews professional qualifications and forwards a recommendation regarding an RMP or chaplain's service to the COC who approves or disapproves the recommendation and then forwards it to CHNAVPERS for final determination.
- d. <u>Training</u>. Per reference (a), the CHC has the authorization and the requirement to teach PNC. While this is a requirement exclusive to the CHC, it is an intrinsically cooperative effort involving coordination with both the ROs and the educational resources of the Naval Service including Naval Education and Training Command (NETC).
- e. <u>Leadership Development</u>. Leadership development is essential for professional growth and for the effective and efficient delivery of the CHC's core capabilities. Chaplains

and RPs are responsible for caring for and developing the leadership qualities of those they supervise and for mentoring the next generation of leaders.

#### 6. PNC and Navy Chaplains

a. Navy Chaplain Competencies. PNC requires Navy chaplains to employ two distinct but overlapping competencies.

#### (1) RMP Competencies

- (a) Per reference (g), ROs listed by the DoD provide RMPs to the Navy understanding, per reference (a), that Navy chaplains are never required to compromise the standards of their RO but are required, per reference (g), to function in a pluralistic environment. Under reference (a) and section 6031 of reference (h), a Navy chaplain is endorsed by the chaplain's RO to provide religious ministry according to the manner and forms of the chaplain's RO. Per reference (a), the Navy chaplain is also required to support the free exercise of religion by all Service members, their families, and other authorized persons.
- (b) Per reference (a), Navy chaplains are noncombatants who deliver the CHC's four core capabilities.
- (c) In addition to competency in delivering the CHC's four core capabilities, chaplains and RPs possess a wealth of expertise in other subjects. The CHC captures this expertise by means of communities of interest (COIs). In COIs, subject matter experts can develop, share and employ their expertise. From COIs, the CHC and the larger Naval Service can draw advice on specific issues.
- (2) <u>Navy Officer Competencies</u>. The Navy expects its chaplains to be competent staff corps officers who understand the systems and structures of the Naval Service.

#### b. PNC and Assessment of Navy Chaplains

(1) An RO certifies an individual chaplain's skill as an RMP as frequently as it determines to do so or when asked to do so by the DON, and communicates that certification by means of an ecclesiastical endorsement.

- (2) Commanding officers assess the performance of individual chaplains as Navy officers by means of the performance evaluation system, per reference (i).
- (3) The CHC will assess the individual chaplain's skills relative to PNC by means of screening boards to identify candidates for possible assignment to milestone billets and by means of subspecialty codes for COI affiliation.

#### 7. PNC and Navy RPs

- a. The RP's Role. The RP community is an important component of PNC. RPs focus on delivering the CHC's four core capabilities from a programmatic and procedural perspective. They assist in the management and execution of the command religious program (CRP), which accommodates the diverse religious ministry requirements of all Service members, their families, and other authorized persons.
- b. The RP's Relationship to Support Personnel. RPs are the primary assistants in the management of other agents, such as lay leaders, volunteers, civilian religious ministry professionals (CRMP) and CRP employees.

#### c. RP Competencies

- (1) <u>Rating Competencies</u>. Per reference (j), RPs exercise the following rating competencies:
- (a) Ministry Support and Accommodation. RPs are specially trained to accommodate the religious needs and rights of Naval Service personnel and their families, which includes, but is not limited to, scheduling, coordinating, budgeting, and contracting. As combatants, RPs provide force protection expertise for religious ministry teams in expeditionary environments.
- (b) <u>Pastoral Care Support</u>. RPs support the delivery of care through pastoral triage, referrals, professional military counseling, and explaining the types of ministry available.

- (c) Advisement. RPs assist in advising leadership on moral and ethical decision-making, cultural awareness, conflict resolution, and cross-cultural communications.
- (d) Administration, Finance, and Accounting. RPs balance RO-specific religious requirements, managing facilities, personnel, volunteers, and resources. They plan, coordinate, train, implement, and maintain both non-appropriated and appropriated funds. They identify, procure, and maintain facilities and equipment needed to support the CRP. RPs manage real property repair and maintenance, equipment acquisition, and supplies. RPs prepare, plan, program, analyze, and execute budgets. They also research and write statements of work for civilian contracts in support of the CRP.
- (e) <u>Library</u>. RPs manage and execute the full range of activities associated with learning multi-media resource centers, including, but not limited to, scheduling, filing, ordering, organizing, staffing, and operation.
- (2) <u>Sailor Competencies</u>. The Navy expects RPs to perform effectively using the systems and structures of the Naval Service, both in their rating as RPs and in the variety of general military tasks outside any rating required to accomplish the mission.
- (3) <u>Senior RP Competencies</u>. RPs in the most senior pay grades are expected to train and mentor chaplains in the areas of administration, management, leadership, and naval heritage in order to help them succeed as division officers and members of the command staff.

#### d. PNC and Assessment of Navy RPs

- (1) Commanding officers assess individual RPs as Sailors by means of the performance evaluation system, per reference (i).
- (2) The RP community will assess individual RP's PNC skills by means of screening boards in order to identify potential candidates for key billets.

#### 8. PNC and Other Parties

- a. <u>CRMPs</u>. CRMPs are not chaplains, but they do come under the auspices of PNC. CRMPs are ordinarily authorized only to provide RO-specific religious ministry as part of a team led by the command chaplain who is answerable to the commanding officer.
- b. <u>Civilian CRP Support Personnel</u>. Civilian CRP support personnel include clerical staff, musicians, educators, and others engaged to help execute the CRP or the mission and work of the CHC. Civilian CRP support personnel are part of a team led by the command chaplain who is answerable to the commanding officer.
- c. Volunteers. Volunteers are indispensable to the CRP. Whether as formal lay-leaders or as chapel volunteers, those who donate their time and energy to the CRP are a crucial part of PNC's effort to accommodate religious needs. Chaplains and RPs have a responsibility to manage the labor of volunteers consistent with reference (k).

#### 9. Action

- a. The Chief of Naval Operations shall ensure compliance throughout the Navy with the policies set forth in this instruction and shall initiate action with the Commandant of the Coast Guard and the Administrator of the Maritime Administration to ensure compliance with this instruction when Navy chaplains provide or supervise religious ministry in those agencies.
- b. The Commandant of the United States Marine Corps shall ensure compliance throughout the Marine Corps with the policies set forth in this instruction.
- c. The COC shall ensure all chaplains and RPs as well as all civilian employees, contractors, and volunteers engaged in any facet of religious ministry within the DON or USCG are trained in and held accountable to the principles and requirements established by this instruction.

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10. Records Management. Records created as a result of this instruction, regardless of media or format, shall be managed per SECNAV Manual 5210.1 of November 2007.

MAN M. GARCÍA III

Assistant Secretary of the Navy (Manpower and Reserve Affairs)

Distribution:

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#### DEFINITIONS

- 1. Professional Naval Chaplaincy (PNC). PNC, as defined in reference (a), is the field of endeavor in which Navy chaplains deliver to the Naval Service and authorized recipients' religious ministry characterized by cooperation, tolerance, mutual respect, and respect for diversity. It is further characterized by an understanding of both the pluralistic nature of the environment and the processes and structures of the organizations and institutions served. PNC includes the full range of responsibilities inherent in positions of leadership and authority in the Navy, as well as the standards and codes of behavior established for chaplains by the DON and those found in civilian religious professional life. Implicit in PNC is the expectation that chaplains will not compromise the standards of their RO.
- 2. Domain Leaders. Because chaplains and RPs serve the Navy, the USMC, and the USCG, the CHC has adopted the word "domain" to refer to the large organizational subdivisions in which chaplains and RPs serve. The serior leader in each subdivision is referred to as the domain leader. These domain leaders include the: United States Fleet Forces Command (USFLTFORCOM) chaplain; United States Pacific Fleet (USPACFLT) chaplain; Commander, Navy Installations Command (CNIC) chaplain; United States Marine Corps Forces Command (MARFORCOM) chaplain; United States Marine Corps Forces Pacific (MARFORPAC) chaplain; Navy Reserve Force (NAVRESFOR) chaplain; United States Marine Corps Forces Reserve (MARFORRES) chaplain; chaplain of the USCG; Navy Medicine chaplain; and NETC chaplain.
- 3. PNC Executive Board (PNCEB). The PNCEB exists to assist the COC in exercising both the COC's advisory function as director of religious ministry and the PNC leadership function as CHC community leader under reference (a). Its membership consists of the COC, deputy COC, deputy COC for reserve matters, USFLTFORCOM chaplain, USPACFLT chaplain, NAVRESFOR chaplain, CNIC chaplain, deputy chaplain of the Marine Corps, MARFORCOM chaplain, MARFORPAC chaplain, MARFORRES chaplain, chaplain of the USCG, Navy Medicine chaplain, NETC chaplain, Marine Corps Combat Development Command (MCCDC) chaplain, commanding officer of the Naval Chaplaincy School and Center, CHC distribution and

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placement chaplain (PERS 4414), COC's command master chief or senior enlisted leader, COC's executive assistant and the COC's division directors. Other parties may be invited to attend whenever their input is required by the agenda.

#### PROFESSIONAL STANDARDS FOR PNC

The professional standards for PNC are based on the definition of PNC and establish the minimum requirement for professional conduct by chaplains, RPs, and all other parties engaged in any facet of religious ministry within the DON.

- 1. Cooperation. All persons operating under the auspices of PNC will work together cooperatively. Chaplains and RPs especially will work with other chaplains, RPs, helping professionals, and command representatives to meet the faith and non-faith-group needs of all Service members, their families, and other authorized persons.
- 2. <u>Tolerance</u>. The DON and USCG are equally accommodating of all religions and expressive of none in particular. It is the policy of the CHC to be equally tolerant of every Service member, family member, and other authorized persons irrespective of that individual's religious beliefs or unbelief.
- 3. <u>Mutual Respect</u>. All persons operating under the auspices of PNC will recognize the practitioners of other faiths as equals under the law. It is the policy of the CHC to train each of its chaplains and RPs to respectfully accommodate all Service members, their families, and other authorized persons.
- 4. Respect for Diversity. Participants in PNC are entrusted with the duty of creating a climate where every individual's contribution is valued, and with fostering an environment that respects the individual's worth as a human being per the DON diversity policy at reference (d).
- 5. Understanding of the Pluralistic Nature of the Environment. Members of the DoD community represent a plurality of backgrounds and beliefs. PNC recognizes and values the pluralism inherent in the DoD community and seeks to accommodate the religious beliefs of all to the fullest possible extent. Because the chaplain's direct provision of religious ministry is according to the manner and form of the chaplain's RO, chaplains are free to participate or not participate in divine services and or RO-specific ministries with persons from other ROs. When praying in public and outside of divine services, Navy chaplains are free to pray according to policy set forth in reference (a).

While it may be permissible for persons to share their religious faith, outside divine or religious services, persons under the cognizance of PNC shall ask permission of those with whom they wish to share their faith and respect the wishes of those they ask. Respecting the religious values of others, persons under the cognizance of PNC shall not proselytize those who request not to be proselytized as such action raises legal concerns and is counterproductive to service in a pluralistic environment. Failure to respect such a request may result in disciplinary action.

- 6. Understanding the Processes and Structures of the Organizations and Institutions Served. All persons operating under the cognizance of PNC function within a military institution separate from the religious institutions of the ROs whose members are represented in the military services. PNC seeks to accommodate the religious requirements of those members within the limits of military readiness, unit cohesion, health, safety, discipline, and mission accomplishment. Chaplains and RPs ensure this accommodation while simultaneously delivering quality care and expert advisement. Chaplains and RPs must have a thorough knowledge of command structures and institutional systems, policies, and processes. Chaplains must balance the requirements of the Naval Service, the CHC, and the ROs that endorse them.
- 7. Responsibilities Inherent in Positions of Leadership and Authority in the Navy. Chaplains and RPs are responsible for executing the commander's CRP and any other appropriate tasks duly assigned by competent authority. They direct and hold others accountable in the effective and efficient execution of the CRP and other related tasks. They develop the leadership qualities of those they supervise, and mentor the next generation of leaders. They are accountable for their performance as leaders.
- 8. The Standards and Codes of Behavior Established by the DON. All persons serving under the auspices of PNC abide by DON regulations and expectations governing professional and personal conduct. Such conduct includes, but is not limited to: adhering to physical readiness requirements; abiding by policies governing fraternization, non-combatancy and confidentiality; maintaining professional boundaries; abiding by DON policies

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regarding alcohol use and substance abuse; and ensuring responsible financial management. The CHC fosters a climate of compliance through training, mentoring, and supervision.

9. The Standards and Codes of Behavior Found in Civilian Religious Professional Life. The CHC encourages individual chaplains to grow in their respective faiths. It does this by supporting them in attending RO conferences, by promoting continuing education, by encouraging the development of professional skills and by encouraging communication between the chaplain and the chaplain's RO.

#### PNC PROFESSIONAL EXPECTATIONS

PNC professional expectations are based on values that foster professional accountability and inform others what they can expect from chaplains and RPs. While many of these expectations apply to both chaplains and RPs, some are particular only to chaplains or RPs.

- 1. Religious Ministry. Chaplains will provide religious ministry according to the manner and form of their RO and will always clearly identify their RO when participating in divine services or when providing religious ministry that is specific to their RO. RPs will support the provision of religious ministry to all authorized personnel.
- 2. Ethical Behavior. Chaplains and RPs will cultivate habits conducive to personal, emotional, spiritual, and relational well-being. They will adhere to the code of conduct, Navy core values, the Sailor's Creed, the Navy Ethos, the professional standards for PNC, and for chaplains, the CHC's Guiding Principles. They will conduct themselves on and off duty in a way that reflects positively on their position and community. They will maintain a professional workplace and professional relationships, using their rank, position, and authority for the good of others and not for personal gain. They will maintain professional boundaries.
- 3. <u>Community Participation</u>. Chaplains and RPs will fully participate in the CHC and RP community, abide by the expectations of CHC leadership, and support the work of the CHC and RP rating.
- 4. Navy Professional Development. Chaplains and RPs will seek opportunities for Navy officer or enlisted professional development. They will seek occasion to develop chaplain or RP competencies. They will mentor others and seek mentors for themselves.
- 5. Religious Ministry Professional (RMP) Development. Chaplains will seek opportunities for professional development as RMPs, maintain responsible association with the RO that endorses them, and abide by the professional standards and expectations set by their RO.

- 6. <u>Non-Combatancy</u>. Chaplains are non-combatants. They will not bear arms or seek weapons training in connection with their military duties nor will they seek weapons or warfare qualifications. They will not serve or give the appearance of serving as an intelligence operative and will abstain from hostile acts.
- 7. Bearing Arms. RPs will bear arms in connection with their military duties when appropriate and will seek official weapons training and qualifications, including warfare qualifications when available.
- 8. Respect. When sharing their own religious convictions, chaplains and RPs will fully honor and support the right of others to maintain and to determine their own religious convictions. Chaplains and RPs will not attempt to convert other individuals to their own faith without explicit permission from those individuals.
- 9. <u>Confidentiality</u>. Chaplains and RPs will adhere to the Navy's policy on confidentiality and will not betray the trust that is placed in them.
- 10. Collaborative Care. Chaplains and RPs will use the full range of their abilities and authority to care for those they serve, collaborating appropriately with the chain of command and other care-related service providers to ensure maximum delivery of care. They will not exceed their competence when providing care but will make appropriate referrals as required. Chaplains will make every reasonable effort to arrange for the provision of care by another chaplain, RMP, or care-related service provider when the tenets of their RO preclude them from providing direct care to an individual.

#### THE CHAPLAIN CORPS' GUIDING PRINCIPLES

The CHC's Guiding Principles identify the distinguishing character, culture, and beliefs of the CHC. These principles communicate the values that hold the CHC together as an institution and serve as a point of reference for chaplains throughout their careers.

Navy Chaplains - Called To Serve

We are religious leaders and naval officers. We are faithful to our calling as chaplains and strive to grow in our faith.

We have taken an oath to support and defend the Constitution of the United States, and will faithfully discharge our duties.

We respect the dignity of those we serve.
We seek to understand cultural and religious values
that differ from our own.

We believe the right to exercise our faith is best protected when we protect the rights of all to worship or not worship as they choose.

We work together to meet religious needs. We are called to serve our people, the Naval Service and each other.

We hold sacred the trust placed in us.

We Are Navy Chaplains



# Privacy Act Data Cover Sheet

To be used on all documents containing personal information

## DOCUMENTS ENCLOSED ARE SUBJECT TO THE PRIVACY ACT OF 1974

Contents shall not be disclosed, discussed, or shared with individuals unless they have a direct need-to-know in the performance of their official duties. Deliver this/these document(s) directly to the intended recipient. **DO NOT** drop off with a third-party.

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## **Privacy Act Data Cover Sheet**

#### **DISCRIMINATION COMPLAINT OF**

#### Mr. Jason Heap DON# 14-00022-02823

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Forwarded for Investigation	N/A	
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## NOTICE OF APPEAL/PETITION TO THE EQUAL EMPLOYMENT OPPORTUNITY COMMISSION

OFFICE OF FEDERAL OPERATIONS P.O. Box 77960 Washington, DC 20013

Complainant Information: (Please Print or Type)

Complainant's name (Last, First, M.I.):	
Home/mailing address:	
City, State, ZIP Code:	
Daytime Telephone # (with area code):	
E-mail address (if any):	
Attorney/Representative Information	(if any):
Attorney name:	
Non-Attorney Representative name:	
Address:	
City, State, ZIP Code:	
Telephone number (if applicable):	
E-mail address (if any):	
General Information:  Name of the agency being charged with discrimination:	
Identify the Agency's complaint number:	
Location of the duty station or local facility in which the complaint arose:	
Has a <b>final action</b> been taken by the agency, an Arbitrator, FLRA, or MSPB on this complaint?	Yes; Date Received (Remember to attach a copy) No This appeal alleges a breach of settlement agreement
Has a complaint been filed on this same matter with the EEOC, another agency, or through any other administrative or collective bargaining procedures?	NoNoYes (Indicate the agency or procedure, complaint/docket number, and attach a copy, if appropriate)

EEOC Form 573

**NOTICE**: Please <u>attach a copy of the final decision or order</u> from which you are appealing. If a hearing was requested, please attach a copy of the agency's final order and a copy of the EEOC Administrative Judge's decision. Any comments or brief in support of this appeal MUST be filed with the EEOC **and** with the agency <u>within 30 days</u> of the date this appeal is filed. The date the appeal is filed is the date on which it is postmarked, hand delivered, or faxed to the EEOC at the address above.

Signature of complainant or	
complainant's representative:	
Date:	

EEOC Form 573 REV 1/01

#### PRIVACY ACT STATEMENT

(This form is covered by the Privacy Act of 1974. Public Law 93-597. Authority for requesting the personal data and the use thereof are given below.)

- 1. FORM NUMBER/TITLE/DATE: EEOC Form 573, Notice of Appeal/Petition, January 2001
- 2. AUTHORITY: 42 U.S.C. § 2000e-16
- 3. **PRINCIPAL PURPOSE**: The purpose of this questionnaire is to solicit information to enable the Commission to properly and efficiently adjudicate appeals filed by Federal employees, former Federal employees, and applicants for Federal employment.
- 4. ROUTINE USES: Information provided on this form will be used by Commission employees to determine: (a) the appropriate agency from which to request relevant files; (b) whether the appeal is timely; (c) whether the Commission has jurisdiction over the issue(s) raised in the appeal, and (d) generally, to assist the Commission in properly processing and deciding appeals. Decisions of the Commission are final administrative decisions, and, as such, are available to the public under the provisions of the Freedom of Information Act. Some information may also be used in depersonalized form as a data base for statistical purposes.
- 5. WHETHER DISCLOSURE IS MANDATORY OR VOLUNTARY AND EFFECT ON INDIVIDUAL FOR NOT PROVIDING INFORMATION: Since your appeal is a voluntary action, you are not required to provide any personal information in connection with it. However, failure to supply the Commission with the requested information could hinder timely processing of your case, or even result in the rejection or dismissal of your appeal.

Send your appeal to:

The Equal Employment Opportunity Commission Office of Federal Operations P.O. Box 77960 Washington, D.C. 20013

This page was last modified on January 9, 2009.

# TAB A

FORMAL COMPLAINT OF DISCRIMINATI	ION	(Agency Use Only) AGENCY DOCKET NO. DON-14-00022-02823		
1. Name of Complainant	2. Are you bein	ng represented?		
Jason Daniel Heap	XES (If so, below)	complete 2a-2c		
la. Address (incl: City, State, Zip) c/o Cohen Milstein Sellers & Toll	2a. Name of Representatives Matthew A. Smith, Esq. Times Wang, Esq.			
1100 New York Avenue NW, Suite 500 Washington, D.C. 20005	2b. Address (incl: City, State, Zip) Coben Milstein Sollers & Toll 1100 New York Ave NW Suite 500 Washington, D.C. 20005			
lb. Home Telephone (incl: area code) Please contact counsel Matthew A. Smith or Times Wang, 202-408-4600	2c. Work Teleph 202-408-4600 Comm: N/A DSN: N/A	none (incl: area code)		
3. Are you now working for the Department of the Navy?	3a. Name of Act	civity where you work:		
☐ YES (Complete 3a-3b)  ☑ NO (Continue with Question No. 4)	3b. Street Adds (incl: City, St	ress of your activity tate, Zip)		
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	d address of Navy Activity you	believe di	scriminated a	gainst you (if		
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	ral, U.S. Navy Naval Personnel					
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for Mr. Hcap's application to serve as a U.S. Navy Chaplain.  6. Date(s) on which most recent alleged discrimination occurred:						
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7. You believe you were discriminated against on the basis of your: (Check below)						
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	your religion) Humanist		Date	of Birth		
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	DISABILITY (Please describe)					
П	120000 0000, 2007					
	Mental Physical					
	REPRISAL (If so, date and description of prior protected activity)					
8. Have y	you discussed your complaint with an EEO Counselor?					
X YES	s No					
	Counselor: (b) (6)					
	Initial EEO Contact: June 11, 2012					
Date of F	Final Interview: July 16, 2014					
9. EXPLAI	IN SPECIFICALLY HOW YOU WERE DISCRIMINATED AGAINST (That is, treated					
32 48 18	ly from other employees or applicants, because of your race, color,					
	, sex, national origin, age, mental or physical disability, or .) (If your complaint involves more than one allegation, list and					
	ach allegation separately and furnish specific, factual information					
	rt of each.)					
	N= 1 (4-1-4-1-4-1-4-1) (G= 0-4-4-4-1-4-1-4-1-4-1-4-1-4-1-4-1-4-1-4-					
Allegatio	on No. 1 (include basis(cs) (See Question No. 7):					
	See attached					
(Use add:	itional sheets if necessary)					

#### FORMAL COMPLAINT OF DISCRIMINATION

(Agency Use Only) AGENCY DOCKET NO.

DON-14-00022-02823

10. WHAT SPECIFIC CORRECTIVE ACTION DO YOU WANT TAKEN ON YOUR COMPLAINT? (If your complaint involves more than one allegation, state corrective action desired for each separate allegation.)

Instatement as a U.S. Navy chaplain and backpay.

11.	WITH	REGARD		ALLEGATIONS					3,	HAVE	YOU:
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- filed an appeal with the Merit Systems Protection Bdard? If so, date filed \_\_\_\_\_
- I liled a civil action in O.S. District Court? If so, data filed

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28 July 2014

14a. Roceived by:

(b)(6)

(Signature)

- b. Typed Name a Title
- c. Activity Name and Address: BUREAU OF NAVAL PERSONNEL EEO AND DIVERSITY BRANCH 5720 INTEGRITY DRIVE BLDG 791 MILLINGTON TN 38055-0000
- d. Telephone (incl: area code)

Comm: (901) 874-3023

DSN 862-3023

15. Complaint was:

Mailed:

Received date 1 Aug 2014

☐ Hand Delivered:

Date \_\_\_\_

14a. Received by:	15. Complaint was:
	☐ Mailed:
(Signature)	
b. Typed Name & Title	Postmark date
c. Activity Name and Address: BUREAU OF NAVAL PERSONNEL EEO AND DIVERSITY BRANCH 5720 INTEGRITY DRIVE BLDG 791	Received date
MILLINGTON TN 38055-0000	
d. Telephone (incl: area code)	
Comm: <u>(901) 874-3023</u>	
DSN <u>882-3023</u>	

#### INTRODUCTION

This Formal Complaint of Discrimination challenges the Navy's rejection of an application by Jason Daniel Heap to serve in the U.S. Navy Chaplain Corps because of Mr. Heap's religious beliefs, in violation of Title VII and the U.S. Constitution. Jason Daniel Heap is an Oxford University-educated instructor in ecclesiastical history and theology who has spent twenty-one years leading religious services and teaching in the United States and internationally. After consulting with religious and academic colleagues and mentors, Mr. Heap applied to become a chaplain in the U.S. Navy Chaplain Corps. Navy representatives initially welcomed and encouraged Mr. Heap, and even offered to expedite his application in order to ensure its speedy approval. Buoyed by the Navy's encouragement, Mr. Heap made a number of personal and financial sacrifices during his application. including paying out-of-pocket for several international trips necessary to the application process, medical examination fees, and relinquishing his British legal residency status and the significant benefits attendant thereto.

During this period of active encouragement, Navy recruiters assumed Mr. Heap would apply as a Christian. Once it discovered that Mr. Heap is a Humanist, however, the Navy's attitude darkened considerably. Indeed, Mr. Heap's disclosure of his religious beliefs prompted an eleven month period of delay and obfuscation as to the status of his application, culminating in the Navy denying Mr. Heap's application in May 2014.

Mr. Heap's application was not denied because of any fault in his abilities or credentials or because a better-qualified applicant emerged to take his place. Indeed, Mr. Heap's qualifications and experience far exceed the standards articulated by the Navy for accepting applicants. Rather, the Navy denied his application because the Navy refuses to recognize his

beliefs as a religion. Notwithstanding the parochial concept of religion imposed by the Navy Chaplain Corps, Mr. Heap's Humanist beliefs are religious convictions within the meaning of Title VII and the First and Fifth Amendments. These laws prohibit the Navy's discriminatory denial of Mr. Heap's application on the basis of his religious views.

#### I. DEFINITIONS

Humanism. "Humanism" as described herein is the belief system of the Humanist Society, Jason Heap's endorsing agency. Humanists of the Humanist Society, including Jason Daniel Heap, identify with the Humanist Manifesto III: Humanism and its Aspirations, drafted in 2003 by the American Humanist Association as a contemporary expression of progressive humanist beliefs. See American Humanist Society, Humanist Manifesto III, <a href="http://americanhumanist.org/humanism/Humanist\_Manifesto\_III">http://americanhumanist.org/humanism/Humanist\_Manifesto\_III</a> (accessed July 28, 2014) ("Manifesto III"). The Manifesto identifies ethical principles that are just as central and guiding as the moral precepts developed in religious traditions that emphasize the centrality of a god or gods. Unlike such traditions, Humanism emphasizes ethical principles and avenues to the ultimate goal of human flourishing, regardless of the existence of a god, based upon a fundamental commitment to "treating each person as having inherent worth and dignity."

Manifesto III. Humanism does not accept supernatural explanations of natural phenomena.

Rather, Humanism emphasizes ethical principles that exist as a matter of fundamental conviction separate and apart from belief in a god. Adherents to Humanism are referred to as "Humanists."

Theism and Non-Theism. "Theism" refers to a belief system that is organized around and requires the existence of a god or gods. "Non-theism" refers to a belief system that, like Humanism, is not organized around, and does not require, the existence of a deity.

Atheism. "Atheism" means a lack of a belief in a god or gods. In common usage, atheism may mean anti-theism, belief that there is no god, or may be used as a personal identifier for someone who otherwise holds humanistic beliefs.

**Agnosticism.** "Agnosticism" refers to a belief system positing that the existence or non-existence of a god is unknowable.

#### II. BACKGROUND OF THE U.S. NAVY CHAPLAINCY PROGRAM

#### A. The Navy's System for Chaplain Recruitment

The U.S. Navy Chaplain Corps is established by statute and administered pursuant to regulations prescribed by the Secretary of the Navy. Sec 10 U.S.C. § 5142(a) (1997). Chaplain recruitment is governed in part by Secretary of the Navy Instruction ("SECNAVINST") 5351.1 and Department of Defense Instruction ("DoDI") 1304.28. SECNAVINST 5351.1 provides that applications for a Navy chaplaincy are reviewed by a Chaplain Appointment and Retention Eligibility Advisory Group ("CARE Board"). The CARE Board "reviews professional qualifications and forwards a recommendation regarding a [chaplain applicant] to the [U.S. Navy Chief of Chaplains.]." SECNAVINST 5351.1. ¶ 5(c) (2011). The Chief of Chaplains, in turn, "approves or disapproves the recommendation and then forwards it to the [Chief of Naval Personnel]," who makes the final determination as to whether the applicant is accepted or denied. Id.

An applicant for the chaplaincy must also demonstrate that the applicant has received the endorsement of a qualified religious organization. See DoDI 1304.28 ¶ 6.1 (2004). Department of Defense ("DoD") and Navy instructions create a two-track system for endorsements submitted by religious organizations. If the applicant's endorsing organization has previously endorsed an applicant who was accepted, the applicant need file only a single form indicating the ecclesiastical endorsement of his or her religious organization. Id. ¶ 6.1.1.1. If, however, the

applicant's endorsing organization has *not* previously endorsed a successful applicant, the endorsing religious organization must submit concurrent documentation for review and approval by the Armed Forces Chaplains Board ("AFCB"). That documentation must demonstrate that the religious organization:

- "is organized as an entity functioning primarily to perform religious ministries to a non-military lay constituency and currently holds a section 501(c)(3) exempt status... as a church for Federal tax purposes from the Internal Revenue Service..." DoDI 1304.28 ¶ E3.1.3.1;
- "possesses ecclesiastical authority to grant and withdraw initial and subsequent ecclesiastical endorsement for ministry in the Armed Forces," id. ¶ E3.1.3.2;
- "verifies the religious organization shall provide chaplains who shall function in a pluralistic environment . . . and who shall support directly and indirectly the free exercise of religion by all members of the Military Services, their family members, and other persons authorized to be served by the military chaplaincies" id. ¶ E3.1.3.3; and
- "agrees to abide by all DoD Directives, Instructions, and other guidance and with Military Department instructions and policies on the qualification and endorsement of RMPs for service as military chaptains." *Id.* ¶ E3.1.3.4.

#### B. Status of Non-Theist Service Members in the Navy

The Navy professes to recruit "from a wide variety of sources in furtherance of maintaining a diverse chaplain corps[.]" SECNAVINST 5351.1. ¶ 5(a). The Navy claims that "[c]onsideration is given to religious diversity, particularly where a [chaplain candidate's religious organization] is not currently represented in the [Chaplain Corps], but is represented by Service members in the [Navy]." *Id.* 

According to official Department of Defense statistics, approximately 30% of service members self-identify as atheist, agnostic, or as having no religious preference at all. *Sec. c.g.*, 2012 MAAF Department of Defense Religious Preference and Chaplain Support Study, http://www.militaryatheists.org/resources/MAAF%20DoD%20Demo%202012.xlsx (accessed July 30, 2014). Although not all of these service members espouse Humanism, a Humanist

chaplain is well equipped to minister to this portion of the Navy population because Humanists are committed to ecumenism and are not required by their faith to emphasize the centrality of a god according to a defined religious belief system. In addition, the Defense Equal Opportunity Management Institute in 2010 conducted a survey that found that 3.6% of the military as a whole identifies as Humanist, which is a larger percentage than any non-Christian denomination. See Religious Diversity in the U.S. Military, Military Leadership Diversity Commission, available at http://militaryatheists.org/resources/MLDC-RIPSdemographics.pdf (accessed July 30, 2014).. The Navy currently has no chaplains able to provide authentic support to the Humanist community.

Despite the presence of these active-duty service members who could be served by a Humanist chaplain, the Navy has never approved a Humanist as a chaplain. The Navy's ongoing refusal to allow a Humanist to serve as chaplain runs directly counter to the Navy's stated policy of "religious diversity" and of recruiting chaplains whose beliefs are represented among the Navy population but not yet among the Navy chaplains. *See* SECNAVINST 5351.1. ¶ 5(a).

Even prior to Mr. Heap's application to become a Navy chaplain, official Navy governing bodies responsible for appointment of military chaplains recognized an increasing demand for recognition among non-theist service members. Minutes of the Armed Forces Chaplains Board ("AFCB") meeting held on December 12, 2012 reflect on-going discussions concerning "the way-ahead to address requests for religious support from non-religious groups." However, the AFCB's reference to non-theist service members as "non-religious" only reflects the AFCB's mistaken and discriminatory assumption that non-theists do not practice religion within the meaning of Title VII and the First and Fifth Amendments to the U.S. Constitution,

### III. THE NAVY DENIES JASON DANIEL HEAP'S APPLICATION TO BECOME A CHAPLAIN BECAUSE HE IS A HUMANIST

### A. The Navy Encourages Mr. Heap to Become a Chaplain Before Learning of His Humanist Beliefs

Mr. Heap contacted Chaplains Program Officer and Navy Chaplain Lt. (b) (6) in February 2013 to inquire about becoming a chaplain. After reviewing Mr. Heap's credentials, Lt. (b) (6) told Mr. Heap that Mr. Heap's academic record and international experience make him a highly qualified candidate for a Navy chaplaincy. Lt. (b) (6) encouraged Mr. Heap to apply.

DODI 1304.28 requires that an applicant for a Navy chaplaincy receive the endorsement of a religious organization. Mr. Heap made it clear to Lt. (b) (6) in their initial discussions that he did not know which religious organization would provide him the endorsement required by DODI 1304.28. Lt. (b) (6) reassured Mr. Heap that his own endorser, the Evangelical Christian Alliance ("ECA"), would endorse Mr. Heap. Indeed, Lt (b) (6) offered to speak with members of the ECA's endorser board with whom he had connections on Mr. Heap's behalf.

At Lt. (b) (6) suggestion, Mr. Heap began to apply for an endorsement from the ECA, but concluded that the ECA did not accurately reflect his religious views. Mr. Heap then requested an endorsement from The Humanist Society, an Internal Revenue Code § 501(c)(3) organization qualified as a church under Code § 170(b)(1)(A)(i). In his application to the Humanist Society, Mr. Heap explained that he sought The Humanist Society's endorsement because of his "practical and professional experience in working with people of varying beliefs—including Humanism, which is now the direction and foundation of my own personal beliefs. My travels around the world have given me insight into the need for interfaith religious

dialogue, and I would hope that this would be beneficial to an organization such as the U.S. Military."

Prior to his consultations with Lt(b) (6) Mr. Heap held legal resident status in the United Kingdom, due to his long-term, unmarried domestic partnership with a British citizen. Lt. (b) (6) advised that Mr. Heap allow his United Kingdom residency status to expire, in order to improve his chances of success as a chaplaincy candidate, as Lt. (b) (6) was concerned that more senior officials within the Navy's hierarchy would confuse "legal residency" with "dual citizenship," thus negating Mr. Heap's application. Thus, Mr. Heap allowed his U.K. residency to lapse in October 2013, with severe immigration and employment ramifications. Specifically, despite being legally married to a British citizen, Mr. Heap may only enter the U.K, as a "visitor," and no longer has access to benefits such as employment insurance or health care under the U.K. National Health Service.

At the request of Philadelphia-based Navy recruiter Lt. (b) (6) Mr. Heap collected documents, including a Certificate of his license to serve as a Minister from the First Baptist Church in LaGrange, Texas, and sent them to Lt. (b) (6) in support of his application.

In June 2013, Mr. Heap was serving as Director of Studies at an English language academy in China. Following additional suggestions from Lt. (b) (6) Mr. Heap traveled at his own expense from China to Philadelphia in order to continue the chaplaincy application process. Mr. Heap paid out of his own pocket for private medical examinations and passed medical exams required by DODI 1304.28. Mr. Heap interviewed with U.S. Marine Chaplain (Lt. Commander, Retired) Rabbi (b) (6) who gave Mr. Heap a perfect ranking in his assessment of Mr. Heap's qualifications to serve as chaplain.

Mr. Heap then travelled at his own expense to meet Lt. (b) (6) in Harrisburg, PA, who reiterated his conviction that Mr. Heap is highly qualified. Lt. (b) (6) told Mr. Heap that he would do what he could to "fast-track" Mr. Heap's application so that Mr. Heap could appear before a Chaplain Appointment and Retention Eligibility Board ("CARE Board") the following month, in July 2013, or August 2013 at the latest.

As of June 2013, Mr. Heap had submitted all paperwork required by the DoD and U.S. Navy to support his application, except for the paperwork identifying his endorsing religious organization, See DODI 1304.28 6.1.1.1-2. Mr. Heap also completed and submitted a Form SF 86 security clearance application. In June, when Lt. (b) (6) offered Mr. Heap the opportunity to "fast-track" his appearance before a July 2013 CARE Board, and Rabbi (b) (6) gave Mr. Heap a perfect ranking of his qualifications to serve as chaplain, neither they nor the Navy was aware that Mr. Heap would be endorsed by The Humanist Society.

#### B. The Navy Discovers Mr. Heap's Humanist Beliefs and Rejects His Application

The Humanist Society began processing its paperwork in support of Mr. Heap's application.

Thereafter, the Navy's treatment of Mr. Heap's application changed radically. Lt. (b) (6)

contacted Mr. Heap and notified him that being endorsed by the Humanist Society rather than the ECA could pose a problem for his application. Although Mr. Heap's application was completed as of early-July 2013, and despite Lt. (b) (6)

offer to expedite Mr. Heap's application and appearance before the July 2013 CARE Board, the processing of Mr. Heap's application stalled after the Navy became aware that Mr. Heap is a Humanist.

Soon after Mr. Heap's application to the Navy, political pressure mounted on the Department of Defense to deny his application. Twenty-one members of Congress submitted a letter to Secretary of Defense Chuck Hagel, with copies to Secretary of the Navy Ray Mabus and Chief of Navy Chaplains Rear Admiral Mark L. Tidd. "to express [their] concern that the Department of Defense . . . is processing applications for a humanist endorsing agent and humanist chaplain," specifically referencing "Jason Heap's application to the Navy to serve as a humanist chaplain." The American Center for Law and Justice submitted a similar letter to Secretary Hagel describing Mr. Heap as "non-religious" and opposing his candidacy.

Representative John Fleming (R-La.) introduced legislation in the U.S. House of Representatives to prevent the Department of Defense from accepting Humanist chaplains, claiming that "[t]he notion of an atheist chaplain is nonsensical; it's an oxymoron[.]" FoxNews.Com, Religious Scholar Who Doesn't Believe in God Wants to Become Navy Chaplain (July 30, 2013).

Controversy crupted in the media, with media outlets reporting in both TV and print that an "atheist" had applied to become a chaplain.

In the midst of this growing media and political maelstrom, Mr. Heap wrote to Lt. (b) (6) on July 12, 2013, telling him that "I am now very worried that assembling the documentation for my application is taking so long, especially since it has been 3 weeks since I interviewed with Rabbi(b) (6) and almost 2 weeks since I sent [other application documents.] Could you please reassure me that my kit will be completed and forwarded by the end of today/Friday, in order for me to appear before the next [CARE Board] meeting[?]\*

Around the same time, a representative of The Humanist Society contacted Navy Chief of Chaplains Tidd and offered to discuss Mr. Heap's application. Rear Admiral Tidd responded through a subordinate that "[w]hile I understand your desire to discuss your organization and to incorporate humanists into the Navy Chaplain Corps," the Rear Admiral "respectfully declines" The Humanist Society's meeting request. Subsequent attempts by The Humanist Society to meet

with Navy recruitment personnel and discuss Mr. Heap's candidacy were met with similar rejections.

There was finally some progress in Docember 2013, and then in January 2014, when Mr. Heap had a meeting at the U.S. Embassy in London regarding his security clearance. But any hope that this marked a return to the expeditious processing of his application was soon lost, as Mr. Heap continued to unsuccessfully attempt to obtain information on the status of his application from his Navy recruitment officers. Specifically, Lt. (b) (6) informed Mr. Heap that his application remained under "administrative review" and that he had "nothing more to pass on." A new Navy Chaplain recruiter, Father Lt. (b) (6) became responsible for Mr. Heap's application in March 2014, but was similarly unable or unwilling to give him any information other than that "[t]here is still no definitive timeline" for processing Mr. Heap's application. After receiving unanimous encouragement from Lt. (b) (6) and other Navy representatives up until the moment Mr. Heap's Humanist religious views became known, Mr. Heap received no meaningful update on the status of his application.

After months of delay and deflection by Navy recruitment officials. The Humanist Society and legal counsel for the American Humanist Association asked the Navy for an update on the status of Mr. Heap's application. In response to the letter from legal counsel, on March 28, 2014, while Mr. Heap was in Abu Dhabi, the Navy invited Mr. Heap to appear for a CARE Board on April 8, 2014 in Washington, D.C. Given the short notice and extensive travel required, Mr. Heap agreed to appear at the May 13, 2014 meeting. Mr. Heap appeared at a CARE Board meeting on May 13, 2014 at the Pentagon.

On May 27, two weeks after Mr. Heap appeared before the CARE Board, Lt. (b) (6) contacted Mr. Heap and told him that his application had been denied. Mr. Heap requested a written denial stating reasons for the decision, and received a letter signed by Captain (b) (6) rejecting his application. The letter provided no reason for the denial.

#### IV. JASON DANIEL HEAP EXCEEDS ALL NAVY AND DOD QUALIFICATIONS

Jason Daniel Heap's application to become a Navy Chaplain far exceeds the standards prescribed by the Navy and DoD for acceptance into the Chaplain Corps. *See* DoDI 1304.28 (June 11, 2004); SECNAVINST 5351.1 (April 21, 2011).

### A. The Humanist Society, Mr. Heap's Endorsing Organization, Meets all Navy and DoD Requirements for an Endorsing Religious Organization

Department of Defense and Navy instructions require a chaplain applicant to demonstrate that he or she has received the endorsement of a "qualified religious organization," DoDI 1304.28 ¶ 6.1. The applicant must demonstrate this endorsement by submitting with his application a DD Form 2088, "Statement of Ecclesiastical Endorsement."

In support of his application to serve as a U.S. Navy Chaplain, Mr. Heap received the endorsement of The Humanist Society, a 501(c)(3) organization qualified as a church under Internal Revenue Code § 170(b)(1)(A)(i). Founded in 1939, The Humanist Society prepares

Humanist Celebrants to lead ceremonial observances, including weddings and funerals, across the nation and worldwide, and aims to strengthen Humanist communities. The Humanist Society provided the Navy with its endorsement of Jason Heap and administrative documentation meeting the requirements of DODI 1304.28 on July 2, 2013.

### B. Mr. Heap's Application Demonstrates His Willingness and Ability to Support the Free Exercise of Religion in a Pluralistic Religious Environment

DoD instructions require that chaplains must be "willing to function in a pluralistic environment . . . and willing to support directly and indirectly the free exercise of religion" by service members and their families. DoDI 1304.28 ¶ 6.1.2. The instructions define a "pluralistic environment" as one in which "a plurality of religious traditions exist side-by-side." DoDI 1304.28 E.2.1.8. In addition, the instructions require that the applicant have 2 years of religious ministry experience that is "compatible with the duties of the [applicant] in their respective religious organization and relevant to the settings of the military chaplaincy." *Id.* ¶ 6.1.3.

Mr. Heap's application demonstrated his willingness and ability to serve a plurality of religious traditions. His application detailed his career in ministry, which began at the First Baptist Church in LaGrange, Texas, where he led missionary work and became a licensed minister in 1993. At the First United Methodist Church in Crowley. Texas, Mr. Heap led weekly worship services through music and liturgy, regularly delivered sermons for the church, and led in the Memorial Supper. While in Texas, Mr. Heap regularly volunteered time with the interfaith chaplaincy program at Dallas/Forth Worth International Airport under the supervision of the Rev. Col (6) (6) (Ret. U.S. Air Force). Mr. Heap also officiated numerous weddings and funerals, one with full military honors at the National Cemetery in Dallas for a World War II Navy veteran.

Mr. Heap continued his ministry while teaching and pursuing his education outside the United States. After completing his degree at The University of Oxford and Sheffield Hallam University, Mr. Heap taught religious education classes in the United Kingdom and led Easter and Christmas services for the Matthew Humberstone Church of England School, Mr. Heap relocated to Kuwait in 2008 to become Headteacher at Cambridge English School, where Mr. Heap taught Christian ethics classes to Coptic and Protestant Christians and facilitated communications with local Shi'ite and Sunni Muslim Imams. In 2010, Mr. Heap relocated to Nigeria to become Director of Studies at The Capital Science Academy in Abuja, where Mr. Heap counseled Christian and Muslim students on religious issues and assisted the school's Imam with preparation for Muslim holy events while teaching classes in Christian theology with the school's Pastor.

Mr. Heap's application also reported that in the course of his ministerial work, he has officiated at weddings and funerals, performed baptisms, led hospital visitations, counseling sessions, and Bible studies classes, and has performed Communion services on more than forty separate occasions. In total, his application presented more than the required 2 years of work ministering to people of all faiths and backgrounds in community, academic, and traditional ministry settings.

#### C. Mr. Heap Is Educationally Qualified to Serve as a Chaplain

DoD directives require chaplains to be "educationally qualified," meaning that they have received a bachelor's degree and post-bachelor's degree of greater than 72 credit hours "in the field of theological or related studies." DoDI 1304.28 ¶ 6.1.4. Mr. Heap's application included his educational background, which includes a Bachelor's in Philosophy and Practical Theology (double majors) from Howard Payne University in Brownwood, Texas; a Master's of Divinity in Counselling and Religion from Brite Divinity School--Texas Christian University, and a Master

of Studies from The University of Oxford in Ecclesiastical History, awarded by the Faculty of Theology. Mr. Heap also successfully completed a Post-Graduate Certificate in Education with Qualified Teacher Status (11—18 Religious Studies) from Sheffield Hallam University, to prepare him to work as a Teacher of Religious Education in the UK's state-maintained school sector. Mr. Heap's resume also noted his Ed.D. in Education (Administrator Leadership for Teaching and Learning) in an online program through Walden University in Minneapolis, Minnesota, in which he held a GPA of 4.0, and his membership in three academic honors societies.

#### D. Mr. Heap's Application Satisfies All Remaining Requirements

DoD and Navy directives also require chaplains to meet prescribed physical standards, affirm they will abide by all applicable laws and instructions of the DoD and the Navy, be able to complete 20 years of active service by age 68, and be of good moral character and unquestioned loyalty to the United States. See DoDI 1305.28 ¶ 6.4; OPNAVINST 1120.9 ¶¶ 1-4.

Mr. Heap's application presented that he was capable of completing all required physical standards, including swimming, running, and weight-lifting ability. At the time of his application, Mr. Heap was 37 years old, and therefore able to complete 20 years of active service by age 60. Mr. Heap's application further reflected that he had no police record, no history of drug abuse or activity, and no history of financial mismanagement such as bankruptey or delinquency on debt.

Mr. Heap has long felt, and continues to feel, a strong calling to serve as a military chaptain. He began planning for a career in the chaptaincy during his time at Brite Divinity School. An opportunity to study at Oxford temporarily suspended these plans, but returning to the U.S. and joining the military as a chaptain has remained one of Mr. Heap's lifelong ambitions.

#### V. COMPLAINT OF DISCRIMINATION

Title VII of the Civil Rights Act of 1964 makes it unlawful for an employer "to fail or refuse to hire . . . any individual . . . because of such individual's . . . religion[.]" 42 U.S.C. § 2000e-2(a)(1). Equal Employment Opportunity Commission regulations define "religion" within the meaning of Title VII "to include moral or ethical beliefs as to what is right and wrong which are sincerely held with the strength of traditional religious views." 29 C.F.R. § 1605.1

Title VII applies to "[a]ll personnel actions affecting employees or applicants for employment (except with regard to aliens employed outside the limits of the United States) in military departments," including the Department of the Navy. 42 U.S.C. § 2000e-16.

Mr. Heap is a civilian applicant for the chaplaincy. He is not a uniformed member of any of the U.S. armed services.

Mr. Heap's Humanist beliefs meet the definition of "religion" under Title VII. As delineated in Humanist Manifesto III, "Humanism is a progressive philosophy of life that, without supernaturalism, affirms our ability and responsibility to lead ethical lives of personal fulfillment that aspire to the greater good of humanity." Manifesto IIII. The Manifesto addresses fundamental questions undertaken by traditionally recognized religions such as the place of human beings in nature and the fundamental rules regulating ethical conduct, the means of attaining personal fulfillment in life, and the source of human knowledge about the world. Like many Humanists, Mr. Heap believes that Humanism is an ethical life stance that affirms that human beings have the right and responsibility to give meaning and shape to their lives. Mr. Heap adheres to the values and fundamental principles within the Manifesto sincerely and with the strength of traditional religious views.

The Navy, through its officers Chief of Naval Personnel Ray Mabus, Chief of Chaplains of the U.S. Navy Rear Admiral Mark L. Tidd, the members of the May 2014 CARE Board that

reviewed Jason Daniel Heap's candidacy to become chaplain, and the Armed Forces Chaplains Board that reviewed Mr. Heap's ecclesiastical endorsement by The Humanist Society (collectively, "Respondents"), acting in their official capacities, discriminated against Jason Daniel Heap on the basis of his Humanist religious beliefs by denying, or recommending or concurring with the denial, of his application to become a U.S. Navy Chaplain because he is a Humanist. Sec 42 U.S.C. § 2000e-2(a)(1).

The Navy solicited and encouraged Mr. Heap's application at all times between February and late June 2013. Lt. (b) (6) , acting as a Navy Chaplain Recruiter on behalf of the Respondents, encouraged Mr. Heap to apply and informed him that his academic and professional background made him an excellent candidate for the chaplainey. Lt. (b) (6) even offered to "fast-track" Mr. Heap's appearance before a CARE Board in July 2013 to expedite Mr. Heap's application. Similarly, Mr. Heap's professional interviewer, U.S. Marine Corps Chaplain Rabbi (b) (6) , gave Mr. Heap a perfect ranking in his assessment of Mr. Heap's credentials. Mr. Heap's application to become a chaplain met and exceeded all standards for appointment as a Navy chaplain. See DoDI 1304.28.

After Mr. Heap's religious views became known to the Navy and the public, the Navy and Department of Defense came under intense pressure from Congress, the media, and interest groups to deny Mr. Heap's application. The Navy's encouragement of Mr. Heap's application transformed into a pattern delay and obfuscation. After Lt. (b) (6) learned that Mr. Heap would be endorsed by The Humanist Society, Lt. (b) (6) warned Mr. Heap that his endorsement would present a problem for his application. Contrary to Lt. (b) (6) previous assurances that Mr. Heap would appear before a July CARE Board, the summer of 2013 passed without Mr. Heap being invited to a CARE Board meeting. Mr. Heap's subsequent requests for

an explanation for this sudden delay produced only reflexive assurances from Lt. (b) (6) and Lt. (b) (6) that his application was "still under administrative review." The Armed Forces Chaplains Board denied repeated requests by a Humanist Society representative for a meeting on the status of Mr. Heap's application. Only after Humanist Society legal counsel threatened potential litigation by letter addressed to Rear Admiral Tidd did the Navy grant Mr. Heap an appearance before a CARE Board.

The Navy chaplaincy has never accepted an openly Humanist chaplain to any position, has consistently rejected applications for lay leader positions within the Navy chaplaincy, has no official resources or training related to Humanist beliefs, and continues to reject requests for dialog from the Humanist community. Thus, the rejection of Mr. Heap's application arises in the context of the Navy chaplaincy's absolute and steadfast opposition to, and discrimination against, Humanist support, resources, education, and discussions.

Mr. Heap's application was denied on or about May 27, 2014, without any explanation of the reasons for the rejection. Further, the Navy has provided no specific reason for the decision to reject Mr. Heap's application in the course of the EEO claim investigation process. Rather, the Navy has pointed to the general acceptance rate of chaplaincy applications, and has offered the general statement that the May 2014 CARE Board considered only Mr. Heap's qualifications. However, the statistical rate of acceptance does not provide a reason why any particular application was rejected. The Navy has failed to identify any defect in Mr. Heap's qualifications that led to the denial of his application.

## TAB B

#### BUREAU OF NAVAL PERSONNEL (BUPERS) OFFICE OF DIVERSITY AND EEO (BUPERS 0514) TOTAL FORCE HUMAN RESOURCES OFFICE 5720 INTEGRITY DRIVE, BLDG 791 (RM B119) MILLINGTON, TN 38055

#### EEO COUNSELOR'S REPORT

Date Requested: 01 August 2014 Date Submitted: 07 August 2014

EQUAL EMPLOYMENT SPECIALIST:

PHONE NUMBER:

AGENCY DOCKET NUMBER:

DON-14-00022-02823

COMPLAINANT'S NAME:

Jason Heap

HOME ADDRESS AND PHONE:

Email Only: (b) (6)

COMPLAINANT'S REPRESENTATIVE:

Wang Times (Attorney)

ADDRESS AND PHONE:

Cohen Milstein Sellers & Toll PLLC 1100 New York Ave. NW Suite 500 East Washington DC 20005 (202)408-4600

**ACTIVITY FILED AGAINST:** 

BUREAU OF NAVAL PERSONNEL

ACTIVITY ADDRESS:

5720 Integrity Drive Building 791 Millington, TN 38055-0001

ACTIVITY UIC:

00022

COMPLAINANT'S POSITION:

Applicant for an Active Duty Navy Appointment

DEPARTMENT:

Navy Recruiting Command

WORK PHONE:

N/A

BARGAINING AGREEMENT

INFORMATION:

BARGAINING UNIT MEMBER?

BARGAINING UNIT

NGP EXCLUDES DISCRIM.

No

N/A

**COMPLAINTS?** 

**DATE(S) OF ALLEGED INCIDENT(S):** 27 May 2014

45th DAY AFTER EVENT: 12 July 2014

DATE CONTACTED EEO OFFICE: 12 June 2014

REASON FOR DELAYED CONTACT: N/A

INITIAL INTERVIEW: 10 July 2014

**ISSUED NOTICE OF RIGHTS AND** 

RESPONSIBILITIES: Yes

3 July 2014

ADR:

Offered during initial

Interview: Yes

CP: Declined Mgmt: NA

ISSUED EXTENSION OF EEO

**COUNSELING:** 

NUMBER OF DAYS: 5

ISSUED NOTICE OF FINAL INTERVIEW: 16 July 2014

DATE FORMAL COMPLAINT FILED: 31 July 2014

COMPLAINT BASIS (ES): Religion (Humanist)

#### PRECISE DESCRIPTION OF THE ISSUE(S) RAISED:

Was the complainant, Mr. Jason Heap, Applicant for an Active Duty Navy Appointment to the Chaplain Corps, discriminated against on the basis of religion (Humanist) when the Chaplain Appointment Reassignment Eligibility (CARE) Advisory Group rejected his application?

#### REMEDY REQUESTED BY THE COMPLAINANT:

- 1. Appointment as a U. S. Navy Chaplains Corps.
- 2. Back Pay

#### **ALLEGED RESPONSIBLE MANAGEMENT OFFICIAL(S):**

William F. Moran, Vice Admiral, U. S. Navy, Chief of Naval Personnel

#### ADDITIONAL WITNESS(ES):

- 1. Mark L. Tidd, Rear Admiral, U. S. Navy, Chief of Navy Chaplain Corps
- 2. (b) (6) Captain, U. S. Navy, Executive Assistant, Chief of Navy Chaptains

#### SUMMARY OF INITIAL INTERVIEW WITH THE COMPLAINANT:

Complainant is an applicant for an active duty commission and appointment in the U.S. Navy Chaplain Corps. The office of the Navy Chief of Chaplains said that all applications for the chaplain corps are reviewed by a Chaplain Appointment and Retention Eligibility Advisory Group (CARE). The Chief of Chaplains approves or disapproves the recommendation and then forwards it to the Chief of Naval Personnel, who by nature of the position makes the final determination as to whether the applicant is accepted or denicd; or the Commander of Navy Recruiting Command acting for the Chief of Chaplains. The application process culminated on May 27, 2014, when the CARE advisory group did not select Mr. Heap for commissioning.

#### SUMMARY OF FACT FINDING INQUIRY INTO THE ALLEGATIONS:

The EEO Counselor attempted to interview members of the Chief of Chaplains' office.

(b) (6) Captain, U. S. Navy, Executive Assistant, Chief Navy Chaplains, was identified as the Respondent. An inquiry was emailed to Captain (b) (6) CARE Advisory Groups are identified by the date they make their recommendations for acceptance or denial of applicant request. The percentage of applicants for acceptance in the May 2014 CARE Board was less than 50%.

## QUESTIONS FOR RMO(b) (6) , CAPTAIN, U.S. NAVY, EXECUTIVE ASSISTANT, CHIEF NAVY CHAPLAINS,

- 1. Is the CARE process governed by the rules of a "Statutory Board?"
- 2. What is the process the CARE Advisory Group follows when making selections or recommendations for acceptance?
- 3. Is the "denomination" of an applicant considered during the applicant evaluation?
- 4. Is it the expiation that applicants if selected will serve any particular denomination or faith?
- 5. Was Mr. Heap's identification as a "Humanist" the reason his application was denied?
- 6. Is there anything else you would like to add?

### RESPONSE FROM (b) (6) CAPTAIN, U.S. NAVY, EXECUTIVE ASSISTANT, CHIEF NAVY CHAPLAINS.

Captain (b) (6) stated that CARE is not a "Statutory Board". However, there are similarities between a statutory board and the CARE Advisory Group; the CARE Advisory Group is governed by DoD, DON, and community regulation. He said that the denomination of an applicant is made known to the Advisory Group by the applicant when he or she submits Department of Defense (DD) form 2088, "Statement of Ecclesiastical Endorsement." However, an applicant's denomination is not a criterion that is weighted or assigned value during the CARE Advisory Group deliberations. The composition of the board is found in COCINST 1110.1II. All applicants are expected to agree to serve in a pluralistic environment and support directly and indirectly the free exercise of religion by all members of the military and their family members. Applicants are also expected to provide religious ministry to members of their particular faith group.

Chaplain responsibilities are found in COCINST 1110.1H. Mr. Heap's self-identification was not the determining factor for the declination of his application to the Chaplain Corps. Specific Guidance for the appointment of Chaplains for the Military is found in DOD Instruction 1304.28.

## ADDITIONAL QUESTIONS AND REQUESTS SUBMITTED TO RMO (b) (6) (b) (6) CAPTAIN, U.S. NAVY, EXECUTIVE ASSISTANT, CHIEF NAVY CHAPLAINS

- 1. Names and contact information for the persons that comprised this CARE Advisory Group?
- 2. Copy of the document(s) the CARE Advisory Group used to make the recommendation.
- Copy of statements from this group and any other persons involved in the process?
   As of this writing the agencies has acknowledged our request, but a response has not been received.

#### DOCUMENTS REVIEWED:

- Complainant's Rights and Responsibilities, and Pre-Complaint Election Form dated July 2014.
- COCINST 1110.1H: Chaplain Appointment and Retention Eligibility Advisory Group, May 2007.
- 4. DD Form 2088, October 2011: Statement of Ecclesiastical Endorsement.
- DoD Instruction 1304.28: Guidance for the Appointment of Chaplains for the Military Departments June 11, 2014

#### SUMMARY OF INFORMAL RESOLUTION ATTEMPT:

Informal resolution was offered but declined by the Complainant

Equal Employment Specialist

#### CHIEF OF CHAPLAINS INSTRUCTION 1110.1H

From: Chief of Naval Operations (N097)

Subj: CHAPLAIN APPOINTMENT AND RETENTION ELIGIBILITY

ADVISORY GROUP

Ref: (a) OPNAVINST 1120.9

(b) DODI 1304.28 of 11 June 2004

(c) 10 U.S.C. 630

Encl: (1) CARE Information Sheet

- 1. <u>Purpose</u>. To establish the Chaplain Appointment and Retention Eligibility (CARE) Advisory Group and define its membership, responsibilities, and procedures. The CARE Advisory Group is composed primarily of senior Navy chaplains. In order to ensure diversity, other senior Navy or Marine Corps officers may also be included in the group. The CARE Advisory Group plays an essential role in discerning the fitness and potential of applicants for successful service as chaplains in the Sea Services.
- a. Military chaplaincy is, by definition, a specialized ministry that provides religious ministration and accommodation in a pluralistic institutional environment. Navy chaplains provide religious ministry to the Navy, Marine Corps, Coast Guard and Merchant Marines and must meet all qualifications for worldwide assignment in units and activities of these sea services.
- b. Due to the nature of naval chaplaincy, all potential chaplains must meet a series of minimum qualifications. Per references (a) and (b) they must be fully-qualified Religious Ministry Professionals (RMP) in accordance with the requirements of their Religious Organization (RO) as well as meet the minimum qualifications required for Navy officers. These are the baseline requirements for consideration and do not necessarily describe the best-qualified applicant for duty as a Navy chaplain.
- c. Navy chaplains must meet the unique institutional expectations of the chaplaincy, including service as an RMP and

as moral and ethical advisor to the command. Navy chaplains must also have the ability to serve in Sea Service commands and units in all operational settings. Navy chaplains must demonstrate competency and understanding in order to facilitate the First Amendment religious rights of all authorized personnel.

d. The CARE Advisory Group ensures that the full spectrum of professional prerequisites is considered for each Navy chaplain applicant. The CARE Advisory Group ensures that applicants who are proffered a commission to serve as a chaplain are the best qualified and not simply those who meet minimum requirements. This determination must be made by those with experience and adequate knowledge of what is required for successful service. The members of the Group must have available a full knowledge of each application package in order to make a holistic consideration of professional qualifications. Senior Navy chaplains are valuable role models and subject matter experts who are best able to comprehend the institutional requirements and challenges of providing religious ministry as a chaplain in a pluralistic environment. In addition, senior Navy chaplains understand commanders' requirements and expectations of members within their professional staffs. chaplains also understand the various aspects of chaplain Naval Officer Billet Code (NOBC) requirements that are necessary for professional development within the organization.

#### 2. Cancellation. COCINST 1110.1G.

3. <u>Background</u>. Per reference (a), the Chief of Chaplains validates the professional qualifications of all applicants for appointment in the Chaplain Corps, the Chaplain Candidate Program Officer (CCPO) program, and transfers between active and inactive duty. This includes applicants for direct appointment to active or inactive duty, voluntary recall from the reserve component to the active component, service in the Selected Reserve, inter-service transfers, and superseding applications from CCPOs to active or reserve component duty. In addition, per reference (a), the Chief of Chaplains recertifies professional qualifications when there is a change to a chaplain's ecclesiastical endorsement. The CARE Advisory Group thoroughly reviews all of the aforementioned applications, validates the applicant's professional qualifications, and makes a recommendation to the Chief of Chaplains.

#### 4. Membership

- a. All CARE Advisory Groups shall be composed of at least five Navy or Marine Corps commissioned officers, on active duty, with a minimum rank of O-5. Three of the officers must be Navy chaplains, one of whom must hold the rank of O-6.
- b. The Chief of Chaplains will designate a Chaplain Corps officer on the CARE Advisory Group to serve as chair.
- c. N971T serves as the Briefer/Recorder and is a non-voting member of the CARE Advisory Group.
- 5. Responsibilities. A well-conducted interview directly supports student, recall, retention, and selection recommendation processes by facilitating direct observation of an applicant and permitting an experienced officer's appraisal of intangible personal qualities, motivation, and communication skills. The CARE Advisory Group shall thoroughly review each applicant's record. The task of CARE Advisory Group members is to recommend applicants who demonstrate good potential for quality service, or continued service, in the Chaplain Corps. All aspects of the applicant pertinent to chaplaincy will be considered, including but not limited to the applicant's military record and such characteristics as professional and academic qualifications, adaptability, discretion, emotional intelligence, physical fitness, and respect for others. The CARE Advisory Group will evaluate each applicant's background in full context of the criteria in references (a) and (b), including the following:
- a. Ecclesiastical endorsement (or ecclesiastical approval for applicants for the CCPO program).
- b. Academic credentials, as evidenced by graduate and undergraduate transcripts in view of the requirements for professional development and career progression.
- c. Demonstrated professional ministry expertise relevant to the settings of military chaplaincy.
- d. Demonstrated ability to manage multiple tasks and the potential to develop pastoral, religious ministry, and staff officer skills relevant to chaplaincy service.
- e. Demonstrated verbal, written, and problem solving skills.

- f. Demonstrated potential for further graduate studies, as evidenced by cumulative Grade Point Average in graduate level studies and Graduate Record Examination test scores. This criteria is in view of the requirements for professional development and career progression.
  - g. Demonstrated leadership and team working skills.
- h. Demonstrated ability to constructively provide ministry and accommodation in a pluralistic environment.
- i. Strong motivation to serve as a chaplain Corps Officer in the Navy, a positive attitude, and the ability to serve in Sea Service units in all operational settings.
- j. Demonstrated ability or potential to excel in a military environment. This may be evidenced by prior military service, significant work experience, and/or challenging physical activities.
- k. Observations of physical fitness and military bearing from the interview process.
- 1. Exemplary personal behavior and integrity. Relevant evidence includes letters of reference, observation during the interview process, and the absence of disqualifying adverse matters in the application. Adverse matters may include but are not limited to an admission to or conviction for an academic honor code violation, non-judicial punishment, misdemeanor or felony conviction in either civil or military court, a history of personal financial difficulties, or excessive numbers of traffic or other legal violations.
  - m. Professional reputation and comportment.

#### 6. Individual Responsibilities

- a. Chair. Call and chair CARE Advisory Group meetings as required and submit written reports to the Chief of Chaplains. These reports shall recommend or not recommend appointment or recall of applicants based on the needs of the Navy, current accessions plan, professional qualifications, and criteria listed in paragraph 5 above.
- b. CARE Advisory Group Members. Members shall review applicant's academic record, interview appraisal sheet, personal

statement, and other relevant information including that listed in paragraph 5 above.

#### c. Briefer/Recorder

- (1) Receive applications from CNRC and prepare an information sheet per enclosure (1).
- (2) Ensure applicant records are complete and ready to brief. Distribute the complete application to all who will be serving on a particular CARE Advisory Group. Inform Chaplain Program Manager of any missing data.
- (3) If applicable, determine entry grade credit per reference (a).
- (4) Select group members, inform the chair of applications pending, and schedule advisory group meetings as directed.
  - (5) Deliver the briefing to the CARE Advisory Group.
- (6) Record the vote and prepare and submit a written report of the CARE Advisory Group's recommendations for the senior member's signature. This report will be routed to the Chief of chaplains for approval or disapproval.

#### 7. Procedure

- a. Quorum. At least five members must be present to constitute a quorum. Recommendations shall be based on no less than a majority vote of the members present.
- b. Closed Sessions. CARE Advisory Group meetings are closed. No member shall discuss deliberations or recommendations outside CARE Advisory Group meetings.
- 8. Action. N097 will forward to CHNAVPERS or COMNAVCRUITCOM acting for CHNAVPERS recommendations of the CARE Advisory Group regarding the professional qualifications of those applying, to determine whether applicants are otherwise qualified for commissioning as chaplains. No applicant shall be appointed as a Chaplain Corps officer without these determinations.
- a. Recommendations shall be forwarded for the following: Chaplain Candidate Program Officer (CCPO) program, transfers between active and inactive duty, applications for direct appointment to active or inactive duty, voluntary recall from

the reserve component to the active component, service in the Selected Reserve, inter-service transfers, and superseding applications from CCPOs to active or reserve component duty.

- b. The CARE Advisory Group recommends, and N097 recertifies, professional qualifications when there is a loss or transfer of ecclesiastical endorsements per reference (a). The appropriate recommendations are forwarded to CHNAVPERS.
- c. The Chief of Chaplains reserves the right to amend a recommendation should additional or new material fact or credible information that casts doubt on an applicant's fitness be obtained after the submission of a recommendation but before action is taken.
- 9. This instruction provides internal Chaplain Corps guidance on CARE Advisory Groups. It is not intended to and does not create any rights or benefits, substantive or procedural, enforceable at law by any person. This instruction does not limit in any way the lawful prerogatives of the Department of the Navy or its officials.

Rear Admiral, CHC, U. S. Navy Chief of Navy Chaplains

Distribution: Electronic only, via Navy Directives Web site HTTP://NEDS.DAPS.DLA.MIL

#### CARE INFORMATION SHEET

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ADDITIONAL INFORMATION:

Enclosure (1)



### Department of Defense **INSTRUCTION**

**NUMBER** 1304.28

June 11, 2004

Incorporating Change 3, Effective March 20, 2014

USD(P&R)

Guidance for the Appointment of Chaplains for the Military Departments SUBJECT:

- References: (a) DoD Directive 1304.19, "Appointment of Chaplains for the Military Departments," June 11, 2004
  - (b) Sections 533(a)(1), 643, 827, 3353(a)(1), 5600(a)(1) of title 10, United States Code
  - (c) Assistant Secretary of Defense (Force Management Policy) Memorandum, "Educational Requirements for Military Chaplain Applicants," April 2, 2002 (hereby canceled)
  - (d) Principal Deputy Under Secretary of Defense (Personnel and Readiness) Memorandum, "Assignment of Chaplains for Military Service," October 14, 2003 (hereby canceled)
  - (e) through (ii), see Enclosure 1

#### 1. PURPOSE

This Instruction:

- 1.1. Implements Reference (a) and section 643 of Reference (b).
- 1.2. Cancels References (c), (d), and DD Form 2741, "Department of Defense Ecclesiastical Endorsing Organization Verification/Reverification Information."
- 1.3. Assigns responsibilities appointing chaplains for the Military Departments and identifies the educational and ecclesiastical requirements for appointment of military chaplains.
- 1.4. Establishes requirements, procedures, and responsibilities for religious organizations to endorse religious ministry professionals for the chaplaincy.
- 1.5. Implements and establishes the criteria and procedures for the administrative separation and loss of professional qualifications of chaptains of the Military Departments.

#### 2. APPLICABILITY AND SCOPE

This Instruction applies to the Office of the Secretary of Defense, the Military Departments, the Office of the Chairman of the Joint Chiefs of Staff and the Joint Staff, the Combatant Commands, the Defense Agencies, the DoD Field Activities, and all other organizational entities in the Department of Defense (hereafter referred to collectively as the "DoD Components"). The term "Military Departments," as used herein, refers to the Department of the Army, the Department of the Navy, and the Department of the Air Force. The term "Military Services" as used herein refers to the Army, the Navy, the Air Force, and the Marine Corps.

#### 3. <u>DEFINITIONS</u>

Terms used in this Instruction are defined in Enclosure 2.

#### 4. POLICY

This Instruction implements policy established in Reference (a).

#### 5. RESPONSIBILITIES

- 5.1. The <u>Under Secretary of Defense for Personnel and Readiness</u> shall develop overall policy for the appointment of chaplains to the Military Departments, establish professional qualification requirements for chaplains, and ensure religious organizations endorsing religious ministry professionals (RMPs) to serve as military chaplains shall maintain all requirements as prescribed in Enclosure 3.
- 5.2. The <u>Secretaries of the Military Departments</u> shall adhere to DoD policy and procedures in sections 4, and 6, of this Instruction to ensure that persons appointed as chaplains meet the minimum professional and educational qualifications prescribed in this Instruction. The Secretaries of the Military Departments may impose additional professional requirements.
- 5.2.1 In accordance with section 533%) of Public Law 112-239 (Reference levels amended, issue policy to ensure that no Service member may require a chaptain to perform any rite, ritual, or ceremony that is contrary to the conscience moral principles or religious beliefs of the chaptain.
- 5.2.2 In accordance with Reference (e), issue policy to ensure that no Service member may discriminate or take any adverse personnel action on the basis of the refusal by the chaplain to comply with a requirement prohibited by paragraph 5.2.1.

#### 6. PROCEDURES

- 6.1. To be considered for appointment to serve as a chaplain, an RMP shall receive an endorsement from a qualified religious organization verifying:
- 6.1.1. The RMP is a fully qualified RMP of a religious organization that meets the administrative requirements of this Instruction.
- 6.1.1.1. An RMP's application shall include the endorsement of the person's ecclesiastical credentials on a DD Form 2088, "Statement of Ecclesiastical Endorsement." (See http://www.dtic.mil/whs/directives/infomgt/forms/eforms/dd2088.pdf.)
- 6.1.1.2. If a religious organization has not previously endorsed military chaplains, it shall file the administrative documents required by Enclosure 3 in conjunction with the endorsement of its first fully qualified RMP in an application for appointment as a chaplain for a Military Department.
- 6.1.1.3. The Armed Forces Chaplains Board (AFCB) shall accept the required documents only when the applicable Military Department has determined the RMP is fully qualified in all ways other than ecclesiastical endorsement. The AFCB shall notify the Military Departments of religious organizations that have filed the prerequisite documents and whose packets have been found administratively complete.
- 6.1.1.4. The Military Departments may evaluate RMPs from religious organizations that are submitting the administrative filing requirements for the first time and are pending determination of the fully qualified status of their prospective chaplain. The Military Departments shall consult with the AFCB to determine if the administrative requirements are pending acceptance in such cases.
- 6.1.2. The RMP is willing to function in a pluralistic environment, as defined in this Instruction, and is willing to support directly and indirectly the free exercise of religion by all members of the Military Services, their family members, and other persons authorized to be served by the military chaplaincies.
- 6.1.3. The RMP has 2 years of religious leadership experience for an active component appointment. Religious leadership experience shall be compatible with the duties of RMPs in their respective religious organization and relevant to the settings of military chaplaincy.
- 6.1.4. The RMP is educationally qualified for appointment as a chaplain. The educationally qualified applicant shall possess a baccalaureate degree with not less than 120 semester hours (180 quarter hours) from a qualifying educational institution. The

educationally qualified applicant shall also possess a post-baccalaureate graduate degree in the field of theological or related studies from a qualifying educational institution. A qualifying graduate degree program shall require no fewer than 72 semester hours (108 quarter hours) of graduate-level work. Related studies may include graduate courses in pastoral counseling, social work, religious administration, and similar disciplines when one-half of the earned graduate credits include topics in general religion, world religions, the practice of religion, theology, religious philosophy, religious ethics, and/or the foundational writings from the applicant's religious tradition.

- 6.2. A qualifying RMP-producing educational institution is an accredited college, university, or school of theology listed in the current edition of the American Council on Education (ACE<sup>©</sup>), Accredited Institutions of Post-secondary Education and relevant ACE<sup>©</sup> supplements to that publication (Reference (ef)), or any unaccredited institution that meets the requirements of subparagraphs 6.2.1. through 6.2.4.
- 6.2.1. An unaccredited educational institution may obtain designation as a qualifying RMP-producing educational institution for a specific applicant to the chaplaincy who graduated from that educational institution by providing certification from registrars at three accredited educational institutions that maintain programs for the preparation of clergy. Each registrar shall certify that his or her educational institution would have accepted at least 90 percent of the credit hours carned and courses leading to the awarding of the post-graduate degree in theological or related studies earned by that applicant at the unaccredited educational institution, as of the year of graduation.
- 6.2.2. An unaccredited educational institution may be designated as a qualified RMP-producing educational institution by providing the AFCB certification from the registrars of three different accredited educational institutions that maintain programs for the preparation of RMPs. Each registrar shall certify the list of the major areas of study that, that educational institution would accept at least 90 percent of the credit hours earned by a student who is awarded a post-graduate degree in theological or related studies at the unaccredited educational institution. A designation as a qualified RMP-producing educational institution may apply to any year in which the unaccredited educational institution produced graduates or the institution may request this designation for a period of up to 5 years. The unaccredited educational institution shall submit the required documentation no later than the beginning of the academic year if designation for future years is sought. Applications for renewal of this status shall be for periods not to exceed 5 years.
- 6.2.3. The required documentation shall be submitted to the AFCB. The AFCB shall review and approve the documentation for completeness prior to forwarding to the Office of the Deputy Under Secretary of Defense for Military Personnel Policy for inclusion on the list of qualifying educational institutions for Reserve Officers. The required documentation shall be sent to the following: Office of the Under Secretary of Defense for Personnel and Readiness, ATTN: OUSD(P&R)MPP-AFCB, 4000 Defense Pentagon (Room 2E341), Washington, DC 20301-4000.

- 6.2.4. Applications containing the required documentation may also be submitted at any time from unaccredited educational institutions requesting designation as a qualifying educational institution for prior school years.
- 6.3. A new DD Form 2088 shall be required at each change of career status, as defined by the Military Departments, to re-endorse the qualifications of the chaplain concerned.
  - 6.4. Requirements for applicants for the chaplaincy:
- 6.4.1. Applicants for appointment as a chaplain shall meet physical standards in accordance with DoD Directive Instruction (DoDI) 6130.03 (Reference (fg)) and be otherwise qualified to serve as commissioned officers in accordance with Reference (b) and the testraction DoDI 1310.02 (Reference (gh)).
- 6.4.2. Applicants shall affirm that, if appointed, they shall abide by applicable laws, and all applicable regulations, directives, and instructions of the Department of Defense and of the Military Department that grades the appointment.
- 6.5. Administrative separation of chaplains upon loss of professional qualifications. If a chaplain loses ecclesiastical authority to function as an RMP or has ecclesiastical endorsement to serve as a chaplain withdrawn, the appropriate religious organization shall provide written notification to the Military Department concerned. Processing for separation in accordance with section 643 of Reference (b) shall be initiated immediately upon such notification. This Instruction does not preclude separation in accordance with other regulations of the Military Department concerned (i.e., when separation for reasons other than loss of ecclesiastical endorsement is appropriate).
- 6.5.1. When a separation action is initiated under this Instruction, the chaplain shall be notified in writing of the following:
- 6.5.1.1. The chaplain has a right to consult with military counsel or with civilian counsel obtained at no expense to the Government, and to submit statements in response to the notice.
  - 6.5.1.2. The chaplain has lost ecclesiastical endorsement.
- 6.5.1.3. Under conditions established by the Secretary of the Military Department concerned, the chaplain may:
- 6.5.1.3.1. Seek another ecclesiastical endorsement within the time frame allotted by the Military Department involved.

- 6.5.1.3.2. Apply for non-chaplain duties with the understanding that the officer shall be discharged voluntarily as a chaplain on one day and appointed in a non-chaplain capacity on the next day.
- 6.5.1.3.3. Apply for voluntary retirement, if eligible for such retirement; or
  - 6.5.1.3.4. Tender a voluntary resignation.
- 6.5.2. If a request is not submitted under subparagraph 6.5.1.3., or if such a request is disapproved, the chaplain shall be separated with an appropriate discharge. Chaplains of the Army National Guard and the Air National Guard shall not be administratively separated without the consent of the Governor of the State or territory or his or her designated representative.
- 6.5.2.1. The chaplain shall be provided a reasonable period of time consistent with the policies of the Military Department that the chaplain serves to respond to the notice. If the chaplain states that action under subparagraph 6.5.1.3, is requested, the chaplain shall be notified in writing of the date and manner by which such request shall be submitted.
- 6.5.2.2. If the chaplain does not respond to the notice in a timely manner, separation processing shall be completed in accordance with subparagraph 6.5.3.
  - 6.5.3. The Secretary of the Military Department concerned may:
- 6.5.3.1. Approve a request for a new ecclesiastical endorsement for a serving chaplain submitted in accordance with this Instruction; or
- 6.5.3.2. Approve a voluntary resignation, if tendered, and direct an appropriate discharge; or
- 6.5.3.3. Approve a voluntary retirement, if requested by an eligible applicant; or
- 6.5.3.4. Approve a request for assignment to non-chaplain duties through voluntary resignation and appointment in accordance with regulations implementing Chapters 36 or 1205 of Reference (b); or
- 6.5.3.5. Direct an appropriate discharge if an action in subparagraph 6.5.1.3. is not requested and/or approved.
- 6.6. Visits of Endorsing Agents to military installations in overseas areas are encouraged to enhance the spiritual welfare of military personnel, particularly at seasons of special religious significance.

- 6.6.1. Such visits shall keep the religious organization aware of the ministry of the organization's chaplains and the spiritual and religious activities of the military community and permit Ecclesiastical Endorsing Agents to maintain their professional relationships with endorsed chaplains.
- 6.6.2. Such visits shall be at the discretion of the commander(s) of the installations involved.
- 6.6,3. The Ecclesiastical Endorsing Agents who visit installations representing their religious organizations shall do so at no expense to the Government. The Ecclesiastical Endorsing Agent shall be afforded protocol privileges appropriate to those of a civilian employee in the grade of GS-15.
- 6.6.4. The Military Departments may establish procedures governing the visits of Ecclesiastical Endorsing Agents to overseas installations. The AFCB may provide administrative assistance in arranging such visits.
- 6.7. The chaplain candidate programs exist within the Military Departments for the purpose of familiarizing graduate students of religion with religious support activities in the military environment. Participants in this program serve as commissioned officers in the Reserve components of the Military Departments. Chaplain candidates are not authorized to serve as, or in place of, chaplains.
- 6.7.1. Upon successful completion of their academic and religious training, participants in the Chaplain Candidate Programs may seek appointment as chaplains.
- 6.7.2. Each Military Department is responsible for implementing this program in accordance with Department-specific policies and regulations.
- 6.7.3. At a minimum, applicants and participants in the Chaplain Candidate Program shall:
- 6.7.3.1. Be approved by a religious organization recognized as able to provide ecclesiastical endorsements for chaplains in accordance with the provisions of this Instruction.
- 6.7.3.2. Be a matriculated student in graduate-level degree-granting religious studies programs of qualifying educational institutions. Such programs and institutions shall comply with criteria in paragraph 6.2. for educational requirements for Chaplains. Subparagraph 6.2.1. does not apply for chaplain candidates.
- 6.7.3.3. Be able to complete educational, ecclesiastical, and professional experience requirements for appointment as chaplains prior to reaching the age limitation for such original appointments, as established by the Military Department to which the applicant is applying.

- 6.7.3.4. Be able to meet all other appointment eligibility criteria of the Military Department to which the applicant is applying.
- 6.8. Any individual, ecclesiastical endorsing agent, or religious organization shall be removed from or rejected for participation in the chaplaincy if they:
- 6.8.1. Have been convicted of a terrorism-related offense or other offense threatening national security. Should an ecclesiastical endorsing agent or a religious organization currently participating in the chaplaincy be indicted for a terrorism-related offense or other offense threatening national security, the organization's ability to endorse new chaplains or participate in the chaplaincy will be suspended until disposition of such charges. If a religious organization is removed from the chaplaincy due to a conviction as outlined in this paragraph, all ecclesiastical endorsements by that organization shall be considered withdrawn. Serving chaplains endorsed by that organization shall be considered to have had their endorsements revoked (paragraph 6.5 applies).
- 6.8.2. Appear on the annual State Department list of Foreign Terror Organizations or the Treasury Department list of Specially Designated Nationals. The Executive Director of the Armed Forces Chaplain Board, with each of the Service Chiefs of Chaplains support on a rotating basis, shall annually review the State Department list of Foreign Terror Organizations and the Treasury Department list of Specially Designated Nationals to ensure all current ecclesiastical endorsing agents and all ecclesiastical endorsing applicants and their religious organizations are not on such lists.
- 7. <u>RELEASABILITY</u>. **Unlimited**. This instruction is approved for public release and is available on the Internet from the DoD Issuances Website at http://www.dtic.mil/whs/directives.
- 8. <u>EFFECTIVE DATE</u>. This Instruction is effective immediately.

Principal Deputy Under Secretary of Defense for Personnel and Readiness

#### Enclosures - 5

- E1. References, continued
- E2. Definitions
- E3. Administrative Filing Requirements for a Religious Organization Desiring to Endorse Religious Ministry Professionals for the Military Chaplaincy
- E4. Format for Providing Required Information to Meet Administrative Requirements to Endorse Chaplains to the Military Departments
- E5. Format for Providing Required Information to Endorse RMPs as Chaplains to the Military Departments

#### E1. <u>ENCLOSURE 1</u>

#### REFERENCES, continued

- (e) Public Law 112-239, "National Defense Authorization Act for Fiscal Year 2013," January 3, 2013
- (f) American Council on Education, "Accredited Institutions of Post Secondary Education," current edition<sup>1</sup>
- (fg) DoD Instruction 6130.03, "Medical Standards for Appointment, Enlistment, or Induction in the Military Services," April 28, 2010
- (gh) DoD Instruction 1310.02, "Appointing Commissioned Officers," May 8 2007
- (h) DoD Instruction 5120.8, "Armed Forces Chaplains Board," August 20, 2007
- (i) Section 501(c)(3) of the title 26, United States Code (Internal Revenue Code)
- (i) DoD Instruction 5120.08, "Armed Forces Chaplains Board," August 20, 2007

Available for purchase via the Internet at http://www.acenet.edu/bookstore/publnfo.cfm?pubID=385

#### E2. ENCLOSURE 2

#### **DEFINITIONS**

#### E2.1. TERMS

Terms used in this Instruction are defined as follows:

- E2.1.1. Change of Career Status. Includes, but is not limited to, initial application for the chaplaincy, change from Reserve to active status or the opposite, and extension on active duty beyond the initial obligated period of service. This term is further defined by the various Military Services. A change of career status requires endorsement or reendorsement by the religious organization endorsing the chaplain.
- E2.1.2. <u>Chaplain</u>. A commissioned officer of the Chaplain Corps of the Army, a commissioned officer of the Chaplain Corps of the Navy, or a commissioned officer in the Air Force designated for duty as a chaplain.
- E2.1.3. <u>Counsel</u>. A lawyer qualified under section 827 of title 10, United States Code (Article 27(b)(1) of the Uniform Code of Military Justice) (Reference (b)) or a civilian lawyer retained at no expense to the Government.
  - E2.1.4. Ecclesiastical. The forms and practices related to religious organizations.
- E2.1.5. <u>Ecclesiastical Endorsement</u>. Written documentation from a religious organization that complies with the administrative requirements of this Instruction that an applicant for the military chaplaincy is fully and professionally qualified and endorsed to perform all offices, functions, sacraments, ordinances, and ceremonies required of an RMP for that religious organization, and is capable and authorized to minister as required within a pluralistic environment.
- E2.1.6. <u>Ecclesiastical Endorsing Agent</u>. An individual authorized to provide or withdraw Ecclesiastical Endorsements on behalf of a religious organization.
- E2.1.7. Endorsement. The internal process that religious organizations use when designating RMPs to represent their religious organizations to the Military Departments and confirm the ability of their RMPs to conduct religious observances or ceremonies in a military context.
- E2.1.8. <u>Pluralistic Environment</u>. A descriptor of the military context of ministry. A plurality of religious traditions exist side-by-side in the military.
- E2.1.9. <u>Religious Ministry Professional (RMP)</u>. An individual endorsed to represent a religious organization and to conduct its religious observances or ceremonies. An RMP

is a fully qualified member of the clergy for those religious organizations that have a tradition of professional clergy or their equivalents. The religious organization's endorsement verifies that an RMP is professionally qualified to serve as a chaplain in the military and meets the graduate education and religious leadership requirements of this Instruction.

- E2.1.10. <u>Religious Organization</u>. An entity that is organized and functions primarily to perform religious ministries to a non-military lay constituency and that has met the religious purposes test of section 501(c)(3) of title 26, United States Code (Reference (i)), and holds current status as a section 501(c)(3) Schedule "A" organization. Religious organizations possess ecclesiastical authority to endorse and withdraw endorsement for RMPs serving under their authority.
  - E2.1.11. Separation. Discharge or retirement from military service.

#### E3. ENCLOSURE 3

## ADMINISTRATIVE FILING REQUIREMENTS FOR A RELIGIOUS ORGANIZATION DESIRING TO ENDORSE RELIGIOUS MINISTRY PROFESSIONALS FOR THE MILITARY CHAPLAINCY

- E3.1.1. Religious organizations that choose to participate in the Military Chaplaincies recognize the chaplaincies of the Military Departments serve a religiously diverse population and that military commanders are required to provide comprehensive religious support to all authorized individuals within their areas of responsibility. Religious organizations participating in the military chaplaincies therefore express willingness for their RMPs to perform their professional duties as Chaplains in cooperation with Chaplains from other religious traditions and that:
- E3.1.1.1. Chaplains shall wear the appropriate insignia in accordance with uniform regulations of their respective Military Services.
- E3.1.1.2. The religious organization shall complete and maintain all administrative requirements of this Instruction (Enclosure 3) as a prerequisite to being able to endorse applicants for the chaplaincies.
- E3.1.1.3. Endorsement by a religious organization meeting the administrative qualifications of this Instruction (Enclosure 3) is an essential element of a chaplain's professional qualifications. A chaplain whose endorsement is withdrawn shall be processed for separation in accordance with paragraph 6.5.
- E3.1.2. A religious organization desiring to provide an RMP to serve as a chaplain in the Military Departments shall meet the administrative filing requirements of this Instruction and maintain the required information for that purpose on file with the Department of Defense. The religious organization shall submit the required documentation to the AFCB in the format specified in Enclosure 4. Submission of the required documents may be made through secure and verified electronic media. The religious organization shall be able to submit documents to permit endorsement of chaplains for the first time only when they are endorsing a fully and professionally qualified candidate not currently endorsed by another religious organization, without requirement for waivers of the standards specified by the applicable Military Department. (See paragraph 6.1.)
- E3.1.3. The religious organization shall submit documents verifying the following information with regard to such organization:
- E3.1.3.1. That the religious organization is organized as an entity functioning primarily to perform religious ministries to a non-military lay constituency and currently holds a section 501(c)(3) exempt status (Reference (i)) as a church for Federal tax

purposes from the Internal Revenue Service (IRS) (note "church" is used by the IRS not to denote a belief system, but to distinguish "churches" from other types of religious organizations; see IRS Instructions for Form 1023 Schedule A). Such rules stipulate that the particular religious beliefs of the organization are truly and sincerely held and that the practices and rituals associated with the organization's religious belief or creed are not illegal or contrary to clearly defined public policy. In order to determine whether a particular religious organization has properly acquired, and currently maintains, an IRS tax exempt status and does not engage in practices that are illegal or contrary to defined public policy, the USD(PR) shall take appropriate steps to verify with the DoD Components and other Federal Agencies compliance with these requirements.

- E3.1.3.2. That it possesses ecclesiastical authority to grant and withdraw initial and subsequent ecclesiastical endorsement for ministry in the Armed Forces.
- F3.1.3.3. That it verifies the religious organization shall provide chaplains who shall function in a pluralistic environment, as defined in this Instruction, and who shall support directly and indirectly the free exercise of religion by all members of the Military Services, their family members, and other persons authorized to be served by the military chaplaincies.
- E3.1.3.4. That it agrees to abide by all DoD Directives, Instructions, and other guidance and with Military Department regulations and policies on the qualification and endorsement of RMPs for service as military chaplains.
- E3.1.4. The religious organization shall supply the name, title, mailing address, electronic contact, the Employer Identification Number assigned to the organization by the IRS, and telephone number of the agent authorized to represent the religious organization to the Military Departments to include authority to grant and withdraw ecclesiastical endorsements. This agent may not be a currently serving military Chaplain (active duty, National Guard, or Reserve).
- E3.1.5. A religious organization shall immediately notify the AFCB when changes occur in the status of the organization, designated endorsing agent, or the contact addresses and telephone numbers of either.
- E3.1.6. A religious organization shall re-verify that it meets the requirements in paragraph E3.1.2. if chaplains endorsed by it are unable to gain re-endorsement at times of change of career status.
- E3.1.7. Religious organizations that are currently able to endorse RMPs for Military Service as chaplains under earlier versions of this Instruction may continue to endorse RMPs as long as they continue to meet the requirements in effect when they originally began to endorse RMPs for the military chaplaincies. Such organizations shall affirm in writing to the AFCB by January 31st of each year that they continue to meet such requirements. This provision applies equally to religious organizations that endorse

chaplains directly to the Department of Defense through an embedded endorsing organization; religious organizations that, under previous versions of this Instruction, were extended the privileges of endorsing chaplains through representation by external endorsing organizations; and larger organizations that have acted on behalf of member religious organizations.

- E3.1.8. By January 31st of each year, each religious organization shall provide to the AFCB a complete list of Chaplains endorsed for military chaplaincy. Chaplains shall be listed alphabetically by name and Military Department.
- E3.1.9. In accordance with Doly-Directive 120.01 5120.08 (Reference (h/)), the AFCB shall inform religious organizations that endorse Chaplains that they no longer meet the administrative requirements of paragraphs E3.1.2, through E3.1.5., and that they may no longer endorse Chaplains for Military Service. Before taking such action, the AFCB shall give written notice stating the reasons for lack of compliance and shall allow the religious organization concerned a reasonable opportunity to provide a written reply that shall be carefully considered in making a final decision. Review of administrative compliance may be initiated if the religious organization fails to respond to requests by endorsed chaplains for assistance or re-endorsement at times of change of career status or if the AFCB cannot contact the religious organization in a reasonable period of time. Religious organizations informed that they may no longer endorse chaplains due to lack of administrative compliance may resubmit their required documents. The AFCB shall not review the compliance of a religious organization with Reference (a) and this Instruction again until the religious organization completes all administrative requirements. If a religious organization is no longer able to endorse chaplains under this Instruction, all ecclesiastical endorsements issued by that Organization shall be considered withdrawn. Serving chaplains endorsed by that Organization shall be considered to have had their endorsements revoked (paragraph 6.5, applies).

# E4. ENCLOSURE 4 FORMAT FOR PROVIDING REQUIRED INFORMATION TO MEET ADMINISTRATIVE REQUIREMENTS TO ENDORSE CHAPLAINS TO THE MILITARY DEPARTMENTS

- E4.1.1. Religious organizations desiring to endorse RMPs to the military to serve as military chaplains shall forward written notification of such intent to the AFCB in accordance with paragraph E3.1.2.
- E4.1.1.1. The written notification may be submitted through traditional hard copy or secure electronic means with verifiable signature.
- E4.1.1.2. The written notification shall be submitted on organization letterhead or from an official electronic account capable of secure electronic signature.
- E4.1.1.3. The written notification shall include, at a minimum, a statement that meets the requirements of paragraph E3.1.3. and provides the following information in the following order:
  - E4.1.1.3.1. Name of organization.
  - E4.1.1.3.2. Address of organization.
- E4.1.1.3.3. Name, address, telephonic, and electronic contact for endorsing official.
- E4.1.1.3.4. Statement verifying ability of the designated endorsing official to endorse and withdraw endorsement of candidates and Chaplains.
- E4.1.1.3.5. Statement verifying the religious organization shall immediately notify the AFCB when changes occur in the status of the organization, designated endorsing agents, or the contact addresses and telephone numbers of either.
- E4.1.1.3.6. Signature of responsible official with authority to make such statements on behalf of the organization.
- E4.1.1.4. The written statement shall include as enclosures verification of current status as an IRS section 501(c)(3) exempt organization in accordance with subparagraph E3.1.3.1., the Employer Identification Number assigned to the organization by the IRS, and all other enclosures to support this status.

## E5. ENCLOSURE 5 FORMAT FOR PROVIDING REQUIRED INFORMATION TO ENDORSE RMPs AS CHAPLAINS TO THE MILITARY DEPARTMENTS

- E5.1.1. Religious organizations submitting required documentation of their first fully qualified RMP to a specific Military Department shall forward the applicant's documentation in accordance with paragraph 6.1. The written documentation shall, at a minimum include:
- E5.1.1.1. Application for Appointment: DA Form 61; AF Form 24/Addendum; Navy: NC1100/11.
- E5.1.1.2. Application for Active Duty: DA Form 160; AF Form 125, EAD Application (AF Reserve/Guard; Navy Reserve Recall: NP1131/5.
- E5.1.1.3. Application Letter requesting Appointment by applicant; (Navy: include in form of applicant "Motivational Statement" if not included in NC1100/11).
  - E5,1.1.4. Official copy of each Undergraduate and Graduate Transcript.
- E5.1.1.5. Statement verifying date of latest National Agency Check or check in progress; SF Form 86, Questionnaire for Security Positions.
- E5.1.1.6. Standard Form 88 (Navy: DD2808), Report of Medical Examination and SF Form 93- Report of Medical History (Certified true copies: Navy: DD2807-1); DD Form 2807-2 Medical Pre-screen-AF.
  - E5.1.1.7. DD Form 368 Conditional Release.
- E5.1.1.8. All OPRs/OMPF microfiche or copies of DD Form 214, NGB Form 22, OERs, etc.
  - E5,1.1.9. Official Photograph; or full body photo.
  - E5.1.1.10. Birth Certificate and Driver's license.
  - E5.1.1.11. Credit Check AETC Form 1325-AF.
- E5.1.1.12. Chaplain Interview-Army. Navy: NC1100/13; 3 to 5 Letters of Recommendation-AF; Navy: minimum of 3 letters.

- E5.1.1.13. Family Member Information Document (Typed on plain bond paper; Biography/Resume).
  - E5.1.1.14. Certificate of Ecclesiastical Endorsement; Ordination Certificate.

# TAB B-1



#### DEPARTMENT OF THE NAVY

BUREAU OF NAVAL PERSONNEL 5720 INTEGRITY DRIVE MILLINGTON, TN 38055-0000

> 12713 BUPERS 0514 16 July 2014

FROM: Equal Employment Specialist, BUPERS Human Resources

Office, EEO Services Branch, Millington, TN

TO: Mr. Wang Times for Mr. Jason Heap,

1100 New York Ave, NW, Suite 500 East

Washington, DC. 20005 DON# 14-00022-02823

SUBJ: NOTICE OF RIGHT TO FILE A DISCRIMINATION COMPLAINT

Ref: (a) Department of the Navy Discrimination Complaints
Management Manual

(b) 29 CFR 1614

(c) Management Directive 110

Encl.: (1) Formal Complaint Form

1. This is notice that on the date noted above, the final counseling interview was held in connection with the matter your client presented to the EEO Office. Your client initially contacted the EEO Office on 12 June 2014 and alleged that he was discriminated against based on his religion (Humanist Society) by the Chaplain Appointment and Retention Eligibility Board (CARE) to include the Chief of Chaplains, Admiral Mark L. Tidd, and Chief of Naval Personnel, Admiral Bill Moran when:

On 27 May 2014, The CARE Board contacted Mr. Heap and informed him that his application for an appointment in the Active Duty Navy Chaplain Corps was denied. Mr. Heap said that he was not given any reason for this decision. However, the requested written denial was dated 27 May 2014 and was received later.

2. Since the matter your client brought to the EEO Counselor has not been resolved to your client's satisfaction, your client is now entitled to file a discrimination complaint based on race, color, religion, sex, national origin, physical or mental disability, age, genetics, and/or reprisal.

SUBJ: NOTICE OF RIGHT TO FILE A DISCRIMINATION COMPLAINT

3. If your client files a complaint, it must be in writing, signed, and filed, in person, by mail, or facsimile within 15 calendar days after receipt of this notice, with the following official authorized to receive discrimination complaints.

Department of the Navy, Bureau of Naval Personnel, EEO Services Branch, 5720 Integrity Drive, Building 791, Room B119, Millington, Tennessee 38055-0000 Fax: (901) 874-2755

- 4. A Formal Complaint of Discrimination Form is provided for your use. If your client have any amendments that she client would like to include with her complaint, she must submit those amendments in writing to the EEO Office.
- 5. The EEO Office, where the complaint arose, must process your client's discrimination complaint. To expedite your client's complaint, your client is urged to file directly with the EEO Office where the complaint arose, since the complaint will be referred back to that office for processing.
- 6. The issues in the formal complaint, which were discussed with the EEO Office, and the matter giving rise to the complaint, must be sufficiently precise to identify your client and the Activity and to describe the actions(s) or practice(s) that form the basis of the complaint. Failure to provide this information may result in the dismissal of your client's complaint for failure to state a claim. If your client add issues that are not part of the existing claim, or are like or related to the pending claim, those issues will be returned to your client for further counseling.
- 7. The complaint must also state whether your client has filed a grievance under a negotiated grievance procedure or an appeal to the Merit Systems Protection Board on the same subject matter, including the dates on which a grievance or an appeal was filed. This information is necessary for the Department of the Navy to determine whether your client's complaint is appropriate for processing under 29 CFR § 1614.

SUBJ: NOTICE OF RIGHT TO FILE A DISCRIMINATION COMPLAINT

8. If your client retains an attorney or any other person to represent her, your client or her representative must immediately notify the EEO Office, in writing to the address shown in paragraph 3, of the name, mailing address, electronic mail address (if applicable), and telephone number of her representative. Failure to provide this information will result in official correspondence being mailed directly to you until the appropriate representative contact information is received. You and your client will receive a written notice of receipt of her discrimination complaint from the appropriate agency official.



Copy Furnished: Mr. Jason Heap, Aggrieved

# TAB B-2



#### DEPARTMENT OF THE NAVY

BUREAU OF NAVAL PERSONNEL 5720 INTEGRITY DRIVE MILLINGTON, TN 38055-0000

> 12713 BUPERS 0514 15 JULY 2014

MEMORANDUM	MEN	MOR	ANI	DIDA
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From: Equal Employment Specialist, BUPERS Human Resources

Office, EEO Services Branch, Millington, TN

To: Mr. Wang Times for Mr. Jason Heap,

1100 New York Ave, NW, Suite 500 East Washington, DC 20005

DON# 14-00022-02823

Subj: INITIAL COUNSELING

1. On 10 July 2014, initial counseling took place regarding your informal complaint of discrimination. Therefore, to ensure that I conduct an accurate inquiry into your complaint, please review the below claim to determine if I have accurately defined your concerns.

"Was the aggrieved, Jason Heap, Applicant for Appointment to the Active Duty Navy Chaplain Corps, discriminated against on the basis of Religion (Humanist Society) when he his application (July 2013) was denied on May 27, 2014.

(b) (6)

2. If you believe I have accurately defined your claim as we discussed during your initial counseling, please indicate by signing below, and faxing to me at (b) (6). If you have any questions or concerns, please give me a call at (b) (6)

(b) (6)

I BELIEVE THE CLAIM IS ACCURATELY DEFINED:	
AGGRIEVED	DATE

Copy Furnished: Mr. Jason Heap, Aggrieved

# TAB B-3





BUPERS 0514 1 July 2014

#### **MEMORANDUM**

From: Equal Employment Specialist, BUPERS EEO Office, Millington, TN

To: Jason Heap

Subject: NOTICE OF AGGRIEVED PERSON'S RIGHTS AND RESPONSIBILITIES

This is to notify you that you have the following rights and responsibilities regarding the processing of your complaint. It is important that you understand each of these as they may affect the way in which your complaint is processed.

### 1. YOU HAVE THE RIGHT TO REMAIN ANONYMOUS DURING THE INFORMAL PROCESS.

a. If you choose to remain anonymous, your anonymity is <u>only</u> protected during the informal stage of the complaint process and only if you are not alleging discriminatory harassment, including sexual harassment.

b. If	you file a formal complaint, your anonymity is no longer protected.	
	I waive my right to anonymity during the informal process.	
	I do not waive my right to anonymity during the informal process.	JDH
		(initials)

# 2. YOU HAVE THE RIGHT TO REPRESENTATION, YOU ARE RESPONSIBLE FOR NOTIFING THE EQUAL EMPLOYMENT OPPORTUNITY OFFICE, IN WRITING, OF ANY REPRESENTATIVE (ATTORNEY OR NON-ATTORNEY) OBTAINED.

- a. If you obtain a representative, you must provide written notice of your representative's name, address, and telephone number. All official correspondence shall be addressed to the representative, with copies provided to you.
- b. If you designate an attorney as your representative, service of documents and decisions shall be made on the attorney and timeframes for receipt of materials shall be computed from the time of receipt by the attorney.
- c. You must serve all official correspondence on the designated representative of the agency.



3. YOU HAVE THE RIGHT TO CHOOSE BETWEEN ALTERNATIVE DISPUTE RESOLUTION (ADR) OR TRADITIONAL EEO COUNSELING AT THIS TIME. YOU WILL BE PROVIDED ADDITIONAL INFORMATION ABOUT EACH PROCEDURE. PLEASE BE ADVISED THE AGENCY MAY DECLINE TO PARTICIPATE OR OFFER ADR ON A CASE BY CASE BASIS. (ELECTION FORM AT ATTACHMENT 1 MUST BE COMPLETED).

<u>ul)[]</u> initials)

### 4. YOU HAVE THE RIGHT TO FILE A FORMAL COMPLAINT, A CLASS COMPLAINT, AND/OR A CIVIL ACTION.

- a. You have 15 calendar days from receipt of the Notice of Right to File to file a formal complaint of discrimination.
- b. Only the matter(s) raised during informal counseling (or issues like or related to issues raised during informal counseling) may be alleged in a subsequent formal complaint filed with the EEO Office.
- c. The issues in the formal complaint, which were discussed with the Equal Employment Opportunity (EEO) Office, and the matter giving rise to the complaint, must be sufficiently precise to describe the action(s) or practice(s) that form the basis of the complaint.
- d. You may amend a complaint at any time prior to the conclusion of the investigation to include issues or claims like or related to those raised in the complaint. After requesting a hearing, you may file a motion with the administrative judge to amend a complaint to include issues or claims like or related to those raised in the complaint.

(initials)

5. IN PRESENTING OR PROCESSING A DISCRIMINATION COMPLAINT, YOU WILL BE FREE FROM RESTRAINT, INTERFERENCE, COERCION, HARASSMENT, DISCRIMINATION, AND REPRISAL.

(initials)

6. ENTITLEMENT:

If you are a prevailing party as a result of your discrimination complaint, you could be eligible for possible remedies.

(initials)

### 7. IF YOU ARE AN EMPLOYEE(S) COVERED BY A COLLECTIVE BARGAINING AGREEMENT THAT PERMITS ALLEGATIONS OF DISCRIMINATION TO BE RAISED IN A NEGOTIATED GRIEVANCE PROCEDURE:

- a. You have the right to file an EEO complaint or grievance and raise the matter of alleged employment discrimination under either 29 CFR § 1614 or the negotiated grievance procedure, but not both.
- b. If you file under 29 CFR § 1614, you may not thereafter file a grievance on the same matter. An election to proceed under a negotiated grievance procedure is indicated by the filing of a timely written grievance.
- c. If your collective bargaining agreement allows allegations of discrimination and you raise these allegations in the grievance, you will not be allowed to later file an EEO discrimination complaint on the same issue.

YOU HAVE THE DUTY TO MITIGATE DAMAGES

8.

If you are a prevailing party and you are seeking damages, you may have to show how you determined them and understand that they may be subject to reduction.

 $\frac{30H}{\text{(initials)}}$ 

### 9. YOU HAVE THE RIGHT TO REQUEST A HEARING AND DECISION BEFORE AN EEOC ADMINISTRATIVE JUDGE (AJ):

- a. You have the right to a final agency action on your discrimination complaint.
- b. You have 30 days after receipt of the official record/ investigative report to request a hearing before an EEOC AJ. Such hearing request will be mailed to the EEOC District Office with a copy to the servicing EEO Office.
- c. If the official record/investigation is not completed and you have not agreed to extend the period of time to complete the investigation, you may request a hearing at any time after 180 days has elapsed from the filing of the complaint.

(initials)

# 10. YOU HAVE A DUTY TO KEEP THE EEO OFFICE AND THE EQUAL EMPLOYMENT OPPORTUNITY COMMISSION (EEOC) INFORMED OF YOUR CURRENT ADDRESS AND TO SERVE COPIES OF APPEAL PAPERS TO THE EEO OFFICE.

- a. It is your responsibility to keep your activity and/or EEO Office responsible for processing your complaint informed of any changes in your address or telephone number or other matters pertaining to your complaint.
  - b. Your complaint may be dismissed for failure to pursue if you cannot be located.

(initials)

### 11. YOU HAVE THE RIGHT AS A PREVAILING PARTY TO RELIEF, INCLUDING A REQUEST FOR COMPENSATORY DAMAGES.

- a. If the final agency action results in a finding of discrimination and/or reprisal, you are entitled to relief.
- b. Relief may include backpay, retroactive personnel actions, expunging or correcting records, attorney's fees, compensatory damages, and any other applicable relief.
- c. If you claim compensatory damages, you are required to provide objective evidence of compensatory damages and how they were caused by the alleged discrimination and/or reprisal.

JDH (initials)

#### 12. HOW YOU MAY FILE MIXED CASE COMPLAINTS.

- a. If the subject of the action is appealable to the Merit Systems Protection Board (MSPB), you may file a complaint with the EEO Office or an appeal with MSPB, but not both.
- b. Whichever is filed first will be considered an election to proceed in that forum. If you file a mixed case appeal with MSPB instead of a mixed case complaint and MSPB dismisses the appeal for jurisdictional reasons, you have the right to contact an EEO Counselor within 45 days of receipt of the notice and to file an EEO complaint. The date on which you file your appeal with MSPB will be deemed to be the date of the initial contact with the Counselor. If you file a timely appeal with MSPB from the processing of a mixed case complaint and MSPB dismisses it for jurisdictional reasons, you may have the right to a hearing before an EEOC AJ.

JDH (initials)

### 13. HOW YOU MAY ALLEGE A VIOLATION OF THE AGE DISCRIMINATION IN EMPLOYMENT ACT (ADEA):

As an alternative to filing an administrative complaint, you have the right to file a civil action in a U.S. District Court under the Age Discrimination in Employment Act (ADEA) against the

Department of the Navy after giving the EEOC not less than 30 days notice in writing of the intent to file such an action. The notice must be submitted by mail, personal delivery, or facsimile within 180 days of the occurrence of the alleged unlawful practice. The notice must be mailed to:

Equal Employment Opportunity Commission Office of Federal Operations ATTN: Federal Sector Programs P.O. Box 19848 Washington, D.C. 20036

Or hand delivered to:

Equal Employment Opportunity Commission Office of Federal Operations Appellate Review Programs 1801 L Street N.W. Washington, D.C. 20507

Or sent by Fax to:

(202) 663-7022

 $\frac{JDH}{\text{(initials)}}$ 

#### 14. EQUAL PAY ACT OPTION:

If you are alleging sex-based wage discrimination under the Equal Pay Act (EPA), you have the right to go directly to the U.S. District Court even though such claims are also cognizable under Title VII of the Civil Rights Act of 1964 as amended in 1991. A civil action must be filed within 2 years of the date of the occurrence, or within 3 years of this date if the administrative complaint does not toll (waive) the time for filing a civil action.

(initials

15. YOU HAVE THE RIGHT TO GO TO U.S. DISTRICT COURT 180 CALENDAR DAYS AFTER FILING A FORMAL COMPLAINT OR 180 CALENDAR DAYS AFTER FILING AN APPEAL WITH EEOC.

(initials)

# 16. YOU HAVE THE RIGHT TO RECEIVE IN WRITING A NOTICE OF RIGHT TO FILE A DISCRIMINATION COMPLAINT AFTER A TIME PERIOD OF NO MORE THAN 90 DAYS (WHERE YOU AGREE IN WRITING TO AN EXTENSION):

a. Initial counseling will be for a period of 30 days. Any extension of the counseling period may not exceed an <u>additional</u> 60-calendar days. Where notice is not provided and no extension is secured you have the right to file a formal complaint after the 30<sup>th</sup> day.

b. Where you agree to participate in an established alternative dispute resolution program, the written notice terminating the counseling period will be issued upon unsuccessful completion of the dispute resolution process or within 90-calendar days of the first contact, whichever is earlier.

) DH (initials)

### 17. A NOTICE TERMINATING COUNSELING AND INFORMING YOU OF THE FOLLOWING:

- a. The right to file a formal individual or class complaint within 15-calendar days of receipt of the notice.
  - b. The appropriate official with whom to file a formal complaint.

JDH (initials)

I have received a copy of my rights and responsibilities as stated.



3July 2014

I do not wish to participate in Alternative Dispute Perclution (ADR)



3 July 2014

### TAB B-4

### REQUEST TO EXTEND COUNSELING PERIOD

In accordance with 29 CFR § 1614, this is to inform you that the 30-calendar day period for counseling will expire on in the following period. My inquiry has not been completed. This letter is a request to extend the counseling period. If you agree to the extension, you will still have 15 days after receipt of the Notice of Final Interview to file a formal complaint. If you do not agree to the extension, you have the right to file a formal complaint after the 30-day counseling period has expired. A Notice of Final Interview/right to file a discrimination complaint will be provided to you.



I wish to withdraw my claim.

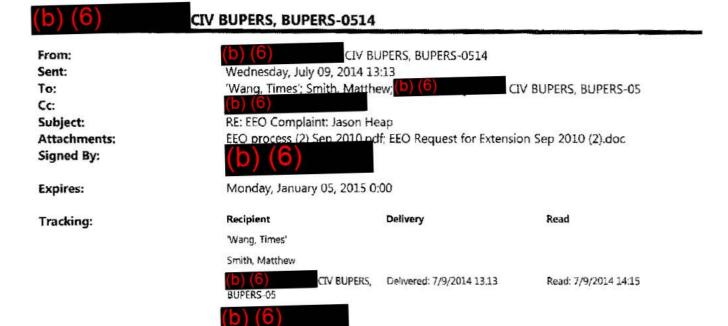
X I agree to extend the counseling period for a period of 5 days.

I do not agree to extend the counseling period and choose to file a formal complaint.



**TAB** 

B-5



Sir, please find attached the EEO documents I discussed with you earlier today.

We will accept as fact that your firm is representing Mr. Heap.

Please advise me of the availability of your client to review the EEO Rights and Responsibilities form.

This is the form signed by your client on July 3, 2014.

At your earliest opportunity return the signed extension request form.

In consideration in scheduling; my office is in the central time zone and I believe your office is on the east coast, and your client may be in some other time zone.



EEO Specialist Bureau of Naval Personnel (BUPERS-0514) Human Resources Office, EEO Services Branch 5720 Integrity Drive, Bldg 791 Millington, TN 38055



TAB

B-6

### **American Humanist Association**

From Wikipedia. the free encyclopedia

The American Humanist Association (AHA) is an educational organization in the United States that advances Humanism, a progressive philosophy of life that, without theism or other supernatural beliefs, affirms the ability and responsibility of human beings to lead personal lives of ethical fulfillment that aspire to the greater good of humanity. The mission of the American Humanist Association is to be a clear, democratic voice for Humanism in the United States, to increase public awareness and acceptance of Humanism, to establish, protect and promote the position of humanists in American society, and to develop and advance humanist thought and action. [2]

The American Humanist Association was founded in 1941 and currently provides legal assistance to defend the constitutional rights of secular and religious minorities. [3] actively lobbies Congress on church-state separation and progressive issues, [4] and maintains a grassroots network of 150 local affiliates and chapters that engage in social activism, philosophical discussion and community-building events. [5] The AHA has several publications, including the award-winning bi-monthly magazine *The Humanist*, a quarterly newsletter *Free Mind*, a peer-reviewed semi-annual scholastic journal *Essays in the Philosophy of Humanism*, and a weekly Internet magazine *Humanist Network News*. [6] AHA Executive

#### **American Humanist Association**



Abbreviation AHA
Formation 1941

Type Non-profit

Purpose Advocate for progressive values

and equality for humanists, atheists, agnostics, and

freethinkers.

Location Washington, D.C.

Key people Rebecca Hale

(President)

David Niose

(Immediate Past President)

Roy Speckhardt (Executive Director)

Website www.americanhumanist.org

(http://www.americanhumanist.org) -

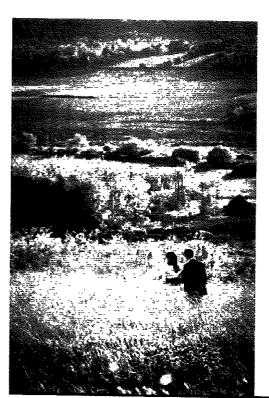
Director Roy Speckhardt is also a regular contributor to The Huffington Post<sup>[7]</sup> and Patheos.<sup>[8]</sup>

#### **Contents**

- 1 Early history
- 2 Adjuncts and affiliates
  - 2.1 Feminist Caucus
  - 2.2 Humanist Charities
  - 2.3 Appignani Humanist Legal Center
  - 2.4 LGBT Humanist Council

# The Humanist Society applies humanism to dail unique celebrant program, education, and comr involvement.

Just Announced: Nontheist Wedding Officiant Training Now Available Online From the Humanist inst



Those who are attracted to a positive, progressive philosophy religions, embrace the vibrant lifestance of humanism, the rad god. The Humanist Society bolsters humanism's rational philo living.

Recognizing the important role life occasions play in individua prepares Humanist Celebrants to lead ceremonial observance Celebrants provide millions of Americans an alternative to trac services, and other life-cycle events. Celebration of life is cent and Humanist Celebrants officiate significant celebrations vita

Be sure to explore the possibility of finding a celebrant to perfect consider becoming a celebrant yourself!

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... " the radical idea that you can be igted without a god."

### **Resources for Humanist Communities**



As representatives of AHA, Celebrants, Humanist Ministers and Chaplains are in a unique position to work with their communities in promoting humanism. The Humanist Communities Project, working in conjunction with other like-minded organizations, provides you with the tools and programs to help you promote your humanistic values and ideals. We encourage all Humanist Society members to be active in their local organizations and help us put our philosophy forward. And of course, the Humanist Society itself – staff, Officers and other members, are always willing to help with these endeavors

Holidays Summer Camps Students Blogs General Family Organizations

- Human Light
   HumanLight illuminates humanism's positive secular vision. In Western societies, late December is a season of good cheer and a time for gatherings of friends and families
- Darwin Day
  Darwin Day is a global celebration of science and reason held on or around Feb. 12, the birthday anniversary of evolutionary biologist Charles Darwin. On this website you can find all sorts of information about Charles Darwin and the International Darwin Day Fundation.
- Secular Seasons
  The highlight of the Secular Seasons project, is the collection of events celebrated within the non-religious community at various times throughout the year. In addition to the calendar provided on the home page, here we index these events by month.

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Active dety Chaptin

# TAB C



#### DEPARTMENT OF THE NAVY

#### BUREAU OF NAVAL PERSONNEL 5720 INTEGRITY DRIVE MILLINGTON, TENNESSEE 38055-0000

12713 BUPERS 0514 28 August 2014

From: Chief of Naval Personnel

To: Jason Heap, c/o Wang Times, Cohen Milstein Sellers & Toll

PLLC, 1100 New York Ave, NW, Suite 500,

East Washington DC 20005

subj: NOTICE OF DISMISSAL OF FORMAL COMPLAINT OF JASON HEAP V.

RAY MABUS, SECRETARY OF THE NAVY, DOCKET NO.

DON 14-00022-02823

Ref: (a) Formal Discrimination Complaint Filed on 31 July 2014

(b) Notice of Acknowledgement of Receipt of Formal Complaint dated 31 July 2014

(c) 29 CFR § 1614.107

Encl: (1) EEO Counselor's Report dated 7 August 2014

(2) Notice of Appeal/Petition (EEOC form 573)

- 1. Your formal discrimination complaint of 31 July 2014, was received by the Equal Employment Opportunity Office on 1 August 2014, and acknowledged by reference (b).
- 2. Based on my review of reference (a) and enclosures (1), and (2), and in accordance with reference (c), I am hereby dismissing your discrimination complaint for failure to state a claim in accordance with 29 CFR § 1614.107(a)(1) for the following reason(s):

You allege you were discriminated against based on your religion (Humanist) when your application for an active duty appointment to the Navy's Chaplain Corp was rejected by the Chaplain Appointment Reassignment Eligibility (CARE) Advisory Group.

This claim is being dismissed in accordance with 29 CFR § 1614.107(a)(1) because you have identified a claim for which there is no remedy under the Equal Employment Opportunity Commission (EEOC). The Commission's federal sector case precedent has long defined an "aggrieved employee" as one who suffers a present harm or loss with respect to a term,

condition, or privilege of employment for which there is a remedy. See Diaz v. Department of the Air Force, EEOC Request No. 05931049 (1994). The issue at the center of your complaint is the rejection of your application for an active duty appointment. Though 29 CFR 1614 applies to military departments including Department of Navy, it does not apply to uniformed members of the military departments (29 CFR 1614.103). See Faugno v. Dep't of the Navy, EEOC Appeal No. 0120103479 (2012). As the EEOC has no enforcement power or jurisdiction over appointments to uniformed positions of the military departments, your issue fails to state a claim for which there is remedy under the EEOC.

I am also dismissing this claim in accordance with 29 CFR § 1614.107(a)(1) because it constitutes a collateral attack on the Department of Defense's Appointment of Chaplains to military service process. See Simon v. Postmaster General, USPS, EEOC Appeal No. 0120093672, 2009. The Commission has held that complainants cannot use the EEO complaint process to lodge a collateral attack on another proceeding. See Wills v. Department of Defense, EEOC Request No. 05970596 (July 30, 1998); Kleinman v. United States Postal Service, EEOC Request No. 05940585 (September 22, 1994); and Lingad v. United States Postal Service, EEOC Request Postal Service, EEOC Request No. 05930106 (June 25, 1993). The proper forum for you to have raised your challenges regarding your application for an active duty appointment to the Navy's Chaplain Corp, is through that proceeding itself.

- 3. As you are not a prevailing party, no attorney fees are awarded in connection with your discrimination complaint.
- 4. This is the final Department of the Navy decision on your complaint. If you are dissatisfied with the decision to dismiss your complaint, you may file a notice of appeal with the Equal Employment Opportunity Commission ("the Commission") within thirty (30) 30 calendar days of your receipt of this decision. Enclosure (2) should be used when filing your appeal. The appeal form should be submitted to the:
  - U.S. Equal Employment Opportunity Commission Office of Federal Operations P. O. Box 77960 Washington, DC 20013

At the same time, you MUST furnish a copy of the appeal to:

BUPERS
Deputy EEO Officer
Office of EEO and Diversity (BUPERS-05E)
5720 Integrity Drive, BLDG 791 (Room B119)
Millington, TN 38055

As an alternative to mailing to OFO, you may hand deliver or fax to:

U.S. Equal Employment Opportunity Commission Office of Federal Operations 131 M Street N.E. Washington, DC 20507-0004

Fax number: (202) 663-7022

- 5. At the same time that you file your appeal with the Commission, you MUST provide a copy of the appeal and all supporting statements to this office at BUPERS Deputy EEO Officer, Office of EEO and Diversity (BUPERS-05E), 5720 Integrity Drive, BLDG 791 (Room B119), Millington, TN 38055, within 30 calendar days of filing the Notice of Appeal, enclosure (2).
- 6. An appeal shall be deemed filed on the date it is postmarked, or, in the absence of a postmark, on the date it is received by the Commission. The 30-calendar day time limit within which an appeal must be filed will not normally be extended by the Commission. If the appeal is not submitted within the time limit, the Commission may extend the time limit if a written explanation showing that you were not notified of the prescribed time limit, were not otherwise aware of it, or that circumstances beyond your control prevented you from filing the Notice of Appeal within the prescribed time limit. A copy of your explanation must be forwarded to the EEO Office.
- 7. If you elect not to appeal to the Commission, you may file a civil action in an appropriate U.S. District Court within 90 calendar days of your receipt of this decision. Filing a civil action will result in termination of administrative processing of your complaint.

- 8. If you file a civil action under Title VII of the Civil Rights Act of 1964, as amended, or the Rehabilitation Act of 1973, as amended, and you may request the court to appoint an attorney to represent you. In such circumstances as the court may deem just, the court may appoint an attorney and may authorize the commencement of the action without the payment of fees, costs, or security. Any such request must be made within the above-referenced 90-calendar day time limit, for filing suit and in such form and manner as the court may require. Filing a request for an attorney does not extend your time in which to file a civil action. Both the request and the civil action must be filed within 90 calendar days from the date you receive this decision.
- 9. If you file an appeal with the Commission, you may still file a civil action in U.S. District Court within 30 calendar days of your receipt of the Commission's final decision on your appeal. A civil action may also be filed any time after 180 calendar days from the date of filing your appeal to the Commission, if a final decision has not been issued by the Commission's Office of Federal Operations.
- 10. You are further notified that if you file a civil action, you must name RAY MABUS, SECRETARY OF THE NAVY, as the Defendant. You must include the name of the person and their official title. Failure to name RAY MABUS, SECRETARY OF THE NAVY, may result in the loss of potential entitlement to judicial redress.



Copy to:
Mr. (b) (6)
Agency Representative
Mr. Wang Times, Complainant's Representative

#### CERTIFICATE OF SERVICE

I hereby certify that a copy of the foregoing NOTICE OF DISMISSAL OF FORMAL COMPLAINT OF JASON HEAP V. RAY MABUS, SECRETARY OF THE NAVY, DOCKET NO. DON 14-00022-02823 was forwarded this date to the following:

#### ADDRESS MAIL METHOD

Jason Heap c/o Wang Times Cohen, Milstein, Sellers, & Toll PLLC 1100 New York Ave, NW, Suite 500 East Washington DC 20005 Certified Mail Tracking #:

Wang Times Cohen, Milstein, Sellers, & Toll PLLC 1100 New York Ave, NW, Suite 500 East Washington DC 20005 Certified Mail
Tracking #:

(b) (6)
Agency Representative

Hand delivered



DATE

For timeliness purposes, it will be presumed that this notice was received within five (5) calendar days after it was mailed for delivery via regular mail.

SENDER: COMPLETE THIS SECTION  Complete items 1, 2, and 3. Also consitem 4 if Restricted Delivery is desired.  Print your name and address on the is so that we can return the card to you attach the second of the interval o	mplete d. reverse	A. Signature	ECTION ON DE	☐ Agent
Attach this card to the back of the ma or on the front if space permits.	ailpiece,	B. Received by ( Print	led Name)	C. Date of Delive
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### TAB C-1



# DEPARTMENT OF THE NAVY BUREAU OF NAVAL PERSONNEL 5720 INTEGRITY DRIVE MILLINGTON, TN 38055-0000

12713 BUPERS 0514 5 August 2014

From: Deputy EEO Officer, Human Resources Office, EEO Services

Branch, Millington, Tennessee 38055

To: Mr. Jason D. Heap, c/o Cohen Milstein Sellers & Toll 1100

New York Ave NW, Suite 500 Washington, D.C. 20005

Subj: NOTICE OF ACKNOWLEDGEMENT OF RECEIPT OF FORMAL COMPLAINT

JASON D. HEAP V. RAY MABUS, SECRETARY OF THE NAVY, DOCKET

NO. DON-14-00022-02823

Ref: (a) Formal Complaint filed on 31 July 2014

1. This notice acknowledges receipt of your discrimination complaint dated 28 July 2014, and received by this office 1 August 2014.

- 2. Your complaint has been assigned Agency Docket number DON-14-00022-02823. Please include this docket number on all future correspondence or other documents regarding this complaint.
- If your complaint is accepted, it will be investigated. Department of the Navy (DON) is required to conduct a complete and impartial and appropriate investigation of the complaint within 180 days of the filing of the complaint, unless the parties agree in writing to extend the investigation for not more than ninety (90) days. The agency may unilaterally extend the time period or any period of extension for not more than 30 days when the agency must sanitize a complaint file that may contain classified information pursuant to Executive Order Number 12356. When a complaint has been consolidated with one or more earlier filed complaints, the agency shall complete its investigation within the earlier of 180 days after the filing of the last complaint or 360 days after the filing of the original complaint. You and your attorney will receive a copy of the investigative file and have an opportunity to request an immediate final agency decision by the Department of Navy, or a hearing before an Equal Employment Opportunity Commission (EEOC) Administrative Judge.

Subj: NOTICE OF ACKNOWLEDGEMENT OF RECEIPT OF FORMAL COMPLAINT FOR JASON D. HEAP v. RAY MABUS, SECRETARY OF THE NAVY, DOCKET NO. DON-14-00022-02823

You may also request for a hearing before an EEOC Administrative Judge after 180 calendar days from the filing of a formal complaint or after completion of the investigation, whichever comes first. You must request a hearing directly from the EEOC Field Office that has jurisdiction over the geographic area in which your complaint arose.

- 4. If the complaint is dismissed in its entirety, you have the right to appeal the dismissal and you will receive a separate written notice advising you of your appeal rights. Where some, but not all claims of your complaint are dismissed, you will not have immediate appeal rights. If you request a hearing, the administrative judge will make a determination as to whether or not the agency's decision to dismiss portions of your complaint was appropriate. If no hearing is requested, the agency's final decision will address all claims in your complaint, including the dismissed portions. In either event, the agency's final decision will include your appropriate appeal rights on this matter.
- 5. If settlement of the complaint is reached, the terms of the settlement will be stated, in writing, and you will be given a copy.
- 6. If you request a hearing, an EEOC Administrative Judge will conduct the hearing. The judge will issue a decision on the complaint within 180 days of receipt of the request. The Agency shall take final action on the complaint by issuing a final order within 40 days of receipt of the hearing file and the administrative judge's decision notifying you whether or not the Agency will fully implement the decision. This notification will contain notice of your right to appeal or file a civil action.
- 7. If you want a hearing before an EEOC Administrative Judge, you must NOTIFY EEOC, IN WRITING, WITHIN 30 CALENDAR DAYS AFTER RECEIVING THE INVESTIGATIVE FILE. You must mail your request directly to the Washington Field Office, 1400 L Street NW, Suite 200 Washington, DC 20005, with a copy furnished to: BUPERS Human Resources Office, EEO Services Branch, 5720 Integrity Drive, Bldg. 791 (Room Bl19A) Millington, TN 38055. You must certify to EEOC that you sent a copy of request for a hearing to the Agency.

Subj: NOTICE OF ACKNOWLEDGEMENT OF RECEIPT OF FORMAL COMPLAINT FOR JASON D. HEAP v. RAY MABUS, SECRETARY OF THE NAVY, DOCKET NO. DON-14-00022-02823

If, within 30 calendar days after your receipt of the investigative file, you fail to respond, a final DON decision will be issued.

- 8. If you request an immediate decision by the agency, without a hearing, the DON will issue a final decision based on the information in the existing complaint file within 60 calendar days after receipt of your request.
- 9. If you are dissatisfied with the final DON decision, you may file a notice of appeal to the EEOC Office of Federal Operations (OFO) within 30 calendar days after receiving the final decision. The appeal should be submitted to the:

Director, Office of Federal Operations (OFO) Equal Employment Opportunity Commission P. O. Box 77960 Washington, DC 20013

(202) 663-7022

At the same time, you MUST furnish a copy of the appeal to:

BUPERS Human Resources Office Office of Diversity and EEO 5720 Integrity Drive, Bldg. 791 (Room B119A) Millington, TN 38055

As another alternative, you may also send by fax to:

(901) 874-2755

In or attached to the appeal to the Commission, you must certify the date and method by which service was made on the Department of the Navy. You may submit a brief or statement to support your appeal to OFO within 30 calendar days after filing the notice of appeal. At the same time, you must furnish a copy of the supporting brief or statement to the DON.

- Subj: NOTICE OF ACKNOWLEDGEMENT OF RECEIPT OF FORMAL COMPLAINT FOR JASON D. HEAP v. RAY MABUS, SECRETARY OF THE NAVY, DOCKET NO. DON-14-00022-02823
- Instead of an appeal to the EEOC, you may file a civil action in an appropriate U.S. District Court within 90 calendar days after receiving the final DON decision or, if the DON has not issued a final decision on your complaint, after 180 calendar days from the date the formal complaint was filed. If your discrimination complaint is based on conduct that occurred prior to November 21, 1991, you have 30 calendar days from receipt of the final DON decision or, if a final decision has not been issued, 180 calendar days from the date the formal complaint was filed, in which to file a civil action in U.S. District Court. As to any claim based on the Age Discrimination in Employment Act of 1967, as amended (29 USC Section 633a), you may have up to six years after the right of action first occurred regardless of whether the administrative process is completed. See Lehman v. Nakshian, 453 U.S. 156 (1981); and 28 USC Section 2401(a). Filing a civil action will result in termination of administrative processing of your discrimination complaint on the same matters raised in the civil action.
- 11. If you file a civil action under Title VII of the Civil Rights Act of 1964, as amended, or the Rehabilitation Act of 1973, as amended, and you do not have, or are unable to obtain the services of an attorney, you may request the court to appoint an attorney to represent you. In such circumstances as the court may deem just, the court may appoint an attorney and may authorize the commencement of the action without the payment of fees, costs, or security. Any such request must be made within the above-referenced 90-calendar day time limit, or 30-calendar day time limit, if appropriate, for filing suit and in such form and manner as the court may require.
- 12. Filing a request for an attorney does not extend your time in which to file a civil action. Both the request and the civil action must be filed within 90 calendar days or, if appropriate, 30 calendar days from the date you received the final agency decision.
- 13. You are further notified that if you file a civil action, you must name Ray Mabus, Secretary of the Navy, as the defendant. Failure to name Ray Mabus, Secretary of the Navy, may result in the loss of any judicial redress to which you may be entitled.

Subj: NOTICE OF ACKNOWLEDGEMENT OF RECEIPT OF FORMAL COMPLAINT FOR JASON D. HEAP v. RAY MABUS, SECRETARY OF THE NAVY, DOCKET NO. DON-14-00022-02823

14. If you elect to file an appeal to the EEOC OFO, you will still have an opportunity to file a civil action in a federal district court within 90 calendar days after receiving the EEOC's final decision, or 180 calendar days after the date of your initial appeal to the Commission if the EEOC has not been rendered.

15. If you have further questions, please contact (b)(6)
(b)(6) EEO Specialist, at (b)(6)



Copy Furnished: Mr. Times Wang, Complainant's Attorney

### CARE APPLICANTS

17y

11

Date Received

April 22, 2014

Last Name

(b) (6)

First Name

(b) (6)

Program

Chaplain Candidate Program

Requested

Endorser

Archdiocese for the Military Service

City

Columbia

State

MD

Gender

M

Age

(b) (6)

Race

(b) (6)

Undergrad Institution **Duke University** 

CPA

3.19

Field of Study

Engineering

Gracuate

John Paul II Seminary

Seminary GPA N/A

Institution Prior Service

Yes

Branch of Service

USN

Comments





#### Vocational Experience

2003-2004 2017-Pre CATECUTISM TEACHER, (D) (D) Taught Sunday School to 6th and 7th students on Catholic dogma and faith at the and currently teaching Middle school and High school students at

#### MISSIONARY TRIPS

1999-2013

- Cap Haitian, Haiti SEP 2013. Helped care of disabled orphans, disabled adult, and HIV patients with the Catholic religious order of the Missionaries of the Poor in the world's poorest country.
- Montevideo, Uruguay MAR 2004. Groundbreaking expedition between Jewish and Catholic Communities. Performed various community services in extremely poor neighborhoods in Uruguay including building a playground for the youth. Interfaith discussion and exploration of Jewish and Catholic religions:
- Juarez, Mexico MAR 2003. Christian missions trip to build a free Christian elementary school in a violent and poverty stricken neighborhood of Juarez. Helped with the concrete pouring of the classrooms and assisted the poor with food.
- Yucatan, Mexico JUL 1999. As an effort by the local Korean community, traveled to Mexico to build the first Christian church, Hand-mixed concrete and steel wires to build foundation of building. Collected and donated food and clothing to the local community.

HUMANITARIAN AIDE, US Navy Pacific Partnership 2011, Espiritu Santo, Vanuatu May 2011 Traveled with Commander Task Force 78 as representative of 7th Fleet to celebrate and witness the multinational team consisting of U.S., Australia, New Zealand, Canada, and France for Medical, Dental, Engineering, and Veterinary Civic Action Programs.

LAY LEADER/CATHOLIC REPRESENTATIVE, USS Albuquerque (SSN 706),

2006-2009

In accordance with regulations from the Archdiocese of Military Services, lead Catholie Sunday Celebration in the Absence of a Priest in through the Liturgy of the Word on each deployment. Provided weekly Catholic ministering that was open to the 120+ crew and officers.

NEWMAN CATHOLIC STUDENT CENTER, Durham, NC

2001-2005

Coordinator for Tuesday Night Dinner. Member of the Catholic choir and planned the yearly Retreat, Webmaster and weekly Email coordinator for the Newman Student Center. Active leader and participant of numerous catholic sponsored events on campus including, Awakening Retreat, Catholic Freshman Advisor Counsel, Small Newman Groups.

#### Work Experience

AIDE TO ADMIRAL, U.S. Naval Forces Korea, Scoul, South Korea,

2010-2011

Personal Aide-de-camp to highest ranking U.S. Navy Officer in Korea

Advised and managed all of Admiral's schedule, meetings, and correspondents. Interworking understanding of Department of Defense system, Republic of Korea Military and government system, and United Nations Command. Maintained and executed extensive staff calendar for hundreds of international events, Bi-lateral talks, conferences, meetings, and travel overseas. Managed a budget of \$13,000 for official functions for U.S. and foreign dignitaries. Supervisor: Rear Admiral Pete A. Gumataotao, USN., Rear Admiral William C. McQuilkin, USN

JOINT MILITARY OPERATIONS EXERCISE OFFICER, Seoul, South Korea.

2009-2010

Key Liaison officer between Republic of Korea Navy and United States Navy during large scale exercises and national crisis. Extensively involved in the CHEONAN ship sinking and North Korean shelling of West coast islands of South Korea, along with various planning conferences and meetings.

US NAVY NUCLEAR SUBMARINE, Engineering Officer of the Watch, Electrical Division Officer, and Assistant Weapons Officer. Served onboard USS ALBUQUERQUE (SSN 706), Groton, CT and San Diego; CA. Conducted and supervised the operation, maintenance and training of a submarine nuclear reactor and all its supporting engine room machinery as well as weapons systems. Practiced Sub-safe work and Navy's Quality Assurance Program.

1/14/2014



#### Education

#### MASSACHUSETTS INSTITUTE OF TECHNOLOGY, Cambridge MA

2012-Present

School of Engineering and Sloan school of Management Masters in Engineering in Naval Architecture

Master of Science in Engineering and Management, System Design and Management Fellow

YONSEI UNIVERSITY, KOREAN LANGUAGE INSTITUTE, Seoul, South Korea.

2010

Proficiency in Level 5 in the Koreau Language

NAVAL NUCLEAR TRANING PROGRAM, Ballston Spa, NY and Charleston, SC

2005-2006

Trained in operation and supervision of mechanical, electrical, and reactor control systems for submarine/surface nuclear propulsion plants. Instructed on the safe operation of nuclear propulsion plants in accordance with sound engineering practices and governing directives. Trained in shipboard maintenance supervision of nuclear propulsion plants.

DUKE UNIVERSITY, PRATT SCHOOL OF ENGINEERING, Durham, NC.

2001-2005

Bachelors of Science degree in Electrical Engineering

Recipient of 4-year Navy ROTC scholarship. Dean's list (4). Courses Include: Advanced Engineering Electromagnetic Theory, Electric circuits, Switch Theory, Linear System Theory, Electronic Devices, Integrated Circuits, Multivariable Calculus, Honors Linear Algebra, Differential Equations, Probability, Program Design and Analysis I and II, Software Design and Implementation, Intensive Writing.



1/14/2014

#### 15. APPLICANT'S MOTIVATIONAL STATEMENT (Limited to the visible area.)

I started my Naval career as a junior officer onboard the USS Albuquerque (SSN 706). Those first few years were tremendously humbling and difficult. The ability to absorb technical knowledge and to regurgitate it to make sound practical decisions did not come naturally. And sometimes the closed quarters, endless work, and the isolation from the real world felt like a prison. Afterwards, I was extremely fortunate to serve as the Flag Aide to Commander Naval Forces Korea, Admiral Pete Gumataotao and learned tremendous and unforgettable first-band lessons in leadership, organization and responsibility. My respect for the Navy and the Armed Forces blossomed through the lens of great leadership. I learned the importance of the individual at the human level; that you need to take care of each of your people, and that's what makes a great organization.

Last summer, I felt a mysterious and very strong attraction to religious life and decided to apply to become a Catholic priest. I learned the beauty and poetry of the church early on, as a Youth Group leader during High School and leader in the Newman Catholic group in college. In the Navy, I served as the Catholic Lay Leader onboard USS Albuquerque conducting weekly religious services during deployments and underways. I observed the great need and shocking lack of spiritual support on Navy submarines. Perhaps having an accessible chaplain would have made a difference for the young sailor who decided to end his life during the mid-watch. Currently, I am a high school catechism teacher and in charge of volunteer activities for my parish. I have a B.S. in Electrical Engineering and an expected M.S. in Naval Architecture and Management from MIT. In the fall of 2014, I will begin seminary studies with the Diocese of Washington D.C.

Through over eight years of active duty service and many years of religious leadership, I can first-hand relate to sailors and people from many different backgrounds. I have discovered my vocation in life to become a disciple of Jesus Christ as a Catholic Priest and to bring the good news to the world. My path has led me to apply as a seminarian and as a Navy Chaplain and I desire to serve those who serve our country. If accepted to the Chaplain Program, I would be honored to give my life in its entirety to serve the men and women who wear the uniform.

I certify that all statements made in this application and any additional statements pertaining thereto are entirely true and complete to the best of my knowledge and belief. I understand that failure to answer any correspondence accurately or promptly, or failure to accept an appointment tendered to me will subject my application or appointment to

17.	Ap	plicants	Name

(b)(6)

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(b) (b) (b) (6)

19. Anglicant's Tela, Number

20. Date 2013 Dec 19

Applicant's Email



# ARCHDIOCESE FOR THE MILITARY SERVICES, USA

2 December 2013

Chief of Navy Chaplains (N097) 2000 Navy Pentagon Room 5E270 Washington, DC 20350-2000

Dear Chaplain:

This is to certify that Mr. (b) (6) will be a student for the Roman Catholic Priesthood at Blessed John Paul II Seminary in the Fall of 2014.

(b) (6) has his Ordinary's permission to participate in the US Navy's Chaplain Candidate Program while a student there and, therefore, has my approval.

His address is:



(b) (6)

cc: (b) (6)
Blessed John Paul II Seminary

			Date
From: Msgr. (b) (6)	94 X		
(Academic Advisor for Ap	oplicant)		
To: Commander, Navy Recruit Commander, Navai Educat	ing Command (Code) tion and Training Command (Co	de)	
Via: Commanding Officer, Nav	y Recruiting District (b) (6)		
Subj: OFFICER ACADEMIC DE	EGREE PLAN FOR (b) (6)	7	
	(APPLIC	ANT NAME ONLY)	
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Quarter/Semester: Fall	Year: 2014		
Course	Course Number	Hours	Title
History of Ancient Philosophy	PHIL 353		PHIL 353
Contemporary Moral Issues	PHIL 311	3	PHIL 311
Metaphysics I	PRIL 355	3	PHIL 355
Philosophy of Knowledge	PHI 331	3	PHIL 331
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Apr 11, 2014

Course	Course Number	Hours	Title
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etaphysics II	PHIL 356	3	PHIL 356
easoning and Argumentation	PHIL 301	][3	PHIL 301
oundations of Catholicism I	TRS 562A	3	TRS 562A
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	Total Quarter/Semester Ho	urs: 12	
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marter/Somester: Fall	Cear: 2015		
Course	Course Number	Hours	Title
listory of Modern Philosophy	PHIL 453	3	PHIL 453
Foundations of Catholicism II	TRS 562B	3	TRS 562B
Introduction to the Old Testma	TRS 504A	3	TRS 504A
Introduction to Latin	LAT 103	3.	LAT 103
	Total Quarter/Semester H	ours: 12	
Quarter/Semester: Spring	Year: 2016		
Course	Course Number	Hours	Title
Contemporary Philosophy	PHIL454	3	PHIL 454
Introduction to the New Yest	TRS 504B	3	TRS: 504B
Introduction to Latin	LAT 104	3	LAT 104
Philosophy of Religion	PHIL 317	3	PHIL 317
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Total Quarter/Semester Hours: 12

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# Duke University

Official Transcript

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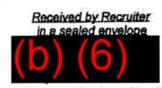
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# Duke University

Official Transcript

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From: Region East Chaplain Program Officer

To: Chaplain Program Manager, CNRC, (b) (6)

Subj: PROGRAM OFFICER ASSESSMENT, IRT(b) (6) 1945 NRD (b) (6)

1. I conducted a face to face interview with Lieutenant (LT) (b) (6) on 15 January 2014 and have spoken with him on a regular basis throughout the application process. LT (b) (6) was formal and appropriately dressed at the face-to-face interview. At the interview and in several conversations following, he was poised with a modest, but sincere attitude. Even though somber and soft-spoken, LT (5) (6) was articulate in his responses, impressively asking questions when unsure to be clearly honest in his answers. LT (b) (6) is seeking to be a Navy Chaplain Candidate Program Officer (CCPO).

When asked, LT called his spiritual journey "a long round-a-bout journey." He shared being "very involved with the church since (he) was a little baby." Expanding, LT 000 said, "I was baptized as an infant and I have always remembered attending church services every Sunday, even when our family was on vacation." He highlighted that his parents "are very devout Catholics and they are part of the 3rd Order Carmelites in Washington D.C." Being honest about his growth in faith as an adolescent, LT 000 confessed "most of us would only go because our friends were at church, not because of the faith," stating "I considered myself to be a lukewarm Catholic." Even with that, LT [0] disclosed that he became "one of the youth group leaders and that was the first time that I saw the glimpse of the beauty of God at church." Asserting, "I think I fell in love with the church, without really knowing what it was," LT 1010 shared, "I continued to be involved with the church in college, joining the Newman Catholic Student group and being involved in choir, retreats, and campus ministry." Still very accountable, LT 016 confessed, "I was more interested in what I wanted to do in life, with no room for God. I remained a lukewarm Christian."

When asked about his call from God to ministry, LT 000 shared a refocus on what relationship mattered to him the most. After a failed romantic relationship two years ago, he said, "I decided to turn to God. I asked him for forgiveness for all of my past behavior and lifestyle. I started to get involved with the local church and teach Sunday school." When asked how this impacted his total commitment to the Catholic priesthood, LT 000 said, "I turned to the Bible, and for some reason this time, Gospels came to life for me, and it was as if God was right there in front of me, alive as much as anyone else is. I was so completely shocked and astonished with the idea of a living Jesus and it transformed me." In conclusion, LT 000 said he "felt the calling to go deeper into (his) faith and possible pursue a religious life in the priesthood."

When asked how his prior military experiences help prepare him for Navy Chaplaincy, LT [5](6] talked about his understanding of military personnel. He said, "I understand how the Navy works, from the relationship between officers and enlisted, to the higher ranks to the lowest rank." He talked about his experience onboard a submarine and to "understand some of the troubles that we go through because I went through the same struggles of depression, anxiety,.

isolation, etc." LT (0)(6) highlighted being "the Flag Aide to the Admiral for Commander Naval Forces Korea." He said, "I learned a great deal about leadership and responsibility."

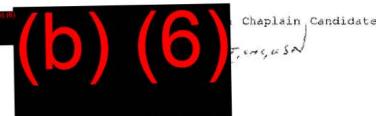
- 3. When asked about his greatest challenge in the military, LT [0] talked about his military career did not start well. He said, "Being a submarine officer was the greatest challenge." He said, "The greatest (challenge) was dealing with the pains of isolation and loneliness during my time served on the submarine." When asked how he overcame the isolation, LT [0] responded, "I am not quite sure how I overcame it." When asked to expand, LT [0] shared that he became a lay leader "because there was no chaplain." He continued, "I overcame it by leaving the submarine tour." He went to graduate school in the Navy. But above the hardships, LT [0] added that the submarine experience helped him understand the need in the Navy for Catholic priests because a priest was unavailable.
- 4. When asked about his desire to be a NAVY chaplain, LT (0)(6) was very direct. He said, "I want to be able to serve those that I have served with. It would be a great honor to be able to be with and be a witness to God, bringing the goodness and support that was lacking in my life as a young officer in the Navy." He added, "The graduate school incurs a commitment of three years and I felt that those years would be better served as a Navy Chaplain than as an engineer." When asked for why he felt that being a Navy Chaplain was better use of his time, LT (0)(6) said, "I want to be where I am needed most, and where God wants me to be."
- 5. When asked about his concept of Institutional Ministry, LT gave a simple response. He said, "Ministry within an organization. Institutional ministry to me is similar to the idea of a general Chaplain. I must minister to not only my faith group but to all people, because we are all God's children and the value of one person's soul is not greater or less than another."
- 6. When asked about his experience working with clergy of other faith groups, LT (b)(c) emphasized his military experience and his experience growing up equipping him to be sensitive to religious diversity. He said, "Through my experience in the Navy working with all sorts of people, and growing up in a very diverse school district, I fully understand the diverse nature of human beings and very much open to other faith groups of all religions." He added that he was a friend with Muslims and studied Islam. He revealed a "mission trip to Uruguay with a Jewish synagogue."
- 7. When asked if he would be able to work with/for women, LT said, "Yes, most definitely." He did not see any foreseeable issues with working for or with women due to "staff work in the Navy where women are supervisors."
- 8. When asked about his greatest challenge in ministry, LT (b) (6) talked about his lack of knowledge about his own faith. He said, "My greatest challenge has been discovering and overcoming my shortcomings in my own faith as I prepare to be a witness to God." Humbly, LT (b) (6) asserted, "I know that there needs to be much spiritual and personal growth during my studies in formation for priesthood particularly humility." He added, "Doing things (God's) way. Letting go of (my: way to letting God in, Personal spirituality is very important."

- 9. When asked about his greatest strength, LT(b)(6) underlined his leadership of group ministry. He said, "I work well within the context of church ministry, particularly group settings. I enjoy talking to people one-on-one and listening to try to find ways to help the person."
- 10. When asked about his family dealing with the possibility of him going in to harm's way, LT (5)(6) talked his past submarine deployments. He said, "I have been deployed three times on the submarine USS Albuquerque (SSN 706) to all parts of the world and my family is used to having me away."
- 11. When asked about working on a multi-staff and being the junior person, LT.

  [10] his military career again. He underscored, "I have yet to be a pastor, but because I am very much used to the way of life in the military." When asked about a disagreement with a senior person, LT [10] simply responded, "I am used to having to work under senior leadership that I may or may not agree with."
- 12. When asked about his dream duty station, LT [0] said, "Wherever God wants me. Anywhere I am needed."
- 13. During this interview and conversations throughout the application process, I struggled on deciding if the commitment by LT (0)(6) to the Catholic priesthood was legitimate or just a path out of his commitment to the Navy. Throughout the process, I have asked tactfully and in various ways, questions about his troubles serving on submarines as well as changing his intentions after attending graduate school with the Navy to be a Chaplain Candidate Program Officer instead. At this point, after many discussions, I will lean toward LT (0)(6) being fully committed to his call to be a Catholic priest serving in the Navy Chaplain Corps.

LT 00.00 has been honest and upfront about his internal challenges serving on submarines. He did not withhold that information in a deceitful way. In addition, when asked about his position if he has to be financially accountable to repay the money for attending graduate school with the Navy, LT 00.00 never wavered from being honorable to repaying the cost of the graduate if so directed by the Navy, Repeatedly, in reference to his own experience, LT 00.00 talked about his understanding of the need of Catholic priests in the Navy fleet as well as chaplains in general. LT 00.00 used his own experiences and struggles as motivation and justification to finish his application to begin the formation program to pursue being an ordained Roman Catholic priest within the Chaplain Candidate Program. LT 00.00 has been very sincere about his struggles, frank about his accountability to follow the career path that the Navy directs, and honest about his call to be a Roman Catholic Chaplain in the United States Navy Chaplain Corps.

Therefore, I recommend LT Program Officer (1545).



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d INITIATIVE			<b>9</b>	Q	1 8	_ 2_
e. JUDGHENT	Friday States		<b>9</b>	<u> </u>	<u> </u>	<u> </u>
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PLEASE ANSWER THE FOLLO	WING QUESTIONS TO THE	BEST C	F YOUR		(Indicate with an "X"	)
KNOWLEDGE, FOR "YES" A	NSWERS, PROVIDE DETAIL	S IN RE	MARKS.	YES	NO	UNKNOWN
<ol> <li>IF APPLICANT IS KNOWN</li> <li>HIS OR HER PERFORMAN</li> </ol>	TO USE ALCOHOL OR DRU CE? (If Yes, explain below)	IGS, HAS	IT AFFECTED	0 .	•	0
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19. PERSON COMPLETING Q	UESTIONNAIRE				<del>, , , , , , , , , , , , , , , , , , , </del>	
a. TYPED OR PRINTED NAME (0)			b. TITLE Pr.		and the second s	
(b) (6)			<del> </del>		d. DATE SIGNED (Y	үүүммоо) 40107

WHAT IS YOUR RELATE	ONSHIP TO THE APPLICANT?	(Indical	Consultation of the last of th			V 10
& EMPLOYER	b. SCHOOL OFFICIAL	×	e. OTHER (Specify) Sister	X		A111927A
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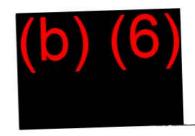
18. PLEASE WRITE A PERSONAL NARRATIVE EVALUATION OF THE APPLICATION BELOW, OR ON A PLAIN PIECE OF PAPER, AND ATTACH TO THIS FORM. SPECIFICALLY ADDRESS THE ABOVE ITEMS. IF ITEM17 IS MARKED "YES", PLEASE EXPLAIN IN DETAIL.

I highly recommend my brother, (b) (6) for the Armed Forces. He is not only my younger brother but one of my closest confidant and friend. I really enjoy spending time with him, he's not only mentally and emotionally mature but he is also very pleasant to be around and we always seem to have a lot to talk about.

(b) (6) is a well-rounded individual. (b) (6) is a leader by nature, and have used his abilities throughout his life. In high school he was the Youth Group leader at our church. Then, as a navy officer, he was a junior grade level manager. He had to lead service men and carry out the missions. He is also a very responsible and reliable employee. (b) (6) had the privilege to serve as an aide to the US navy admiral during his time in Korea. I had a chance to speak to the admiral and he could not stop praising my brother for his hard work and dedication. He noted that with my brother's help, he was able to get his job done with ease and thoroughly enjoyed (b) (6) company. Last year he put together the first social event for Harvard and MIT Korean graduate students. From planning to execution, he was able to make this a hugely successful event.

(b) (6) is also quick to adapt. During undergraduate studies at Duke, he majored in Electrical and Computer Engineering. His first year was tough, since he was adjusting to this caliber of studies coming from a lower -middle class public school. But he quickly realized how and what he needed to study and he won the award for most improved grades (from freshman year to senior year). When he recently worked in Korea for a few years, he was in for a culture shock. However he quickly learned the culture, and adapted to Korea's mannerism. When I visited my brother after his first year, I was surprised how native to Korea he seemed to be, his Korean was fluent and seemingly had the road map of Seoul ingrained in his head as he maneuvered quickly through traffic in his Hyundai!

To those that meet him for the first time, he may seem quiet at first but once you start talking to him he is very friendly and is eager to get to know you. He can strike up a conversation with anyone and is not afraid to approach someone new. He is a thinker, and is often serious. He is a very curious individual who loves to explore, learn and travel. He is an intelligent individual, who excels in academics. At the same time, he values personal relationships very much and enjoys being around others. Once he makes a friend, they are a friend for life. Ungtae grew up in a loving + healthy family, and deeply rooted in his values and faith. Not only is he very intelligent and a leader, but he is also a very caring person with a warm heart, who values relationships with people. He is very respectful of others and I admire his ability to self-motivate, prioritize and organize his day to day life for each of his goal. Once Ungtae sets his mind on something, he will pursue it to best of his abilities. He is quite the thinker, so when he makes important decisions, you can already bet he's done all his research to make the best decision possible.



12/2013 12/20/2013

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#### DEPARTMENT OF THE NAVY

NAVY PERSONNEL COMMAND 5720 INTEGRITY DRIVE MILLINGTON TN 38055-0000

> 1920 PERS-00/207 31 Mar 14

From:

Commander, Navy Personnel Command

To:

Chaplain Candidate Program

Subj:

CONTINGENT RESIGNATION REQUEST IN THE CASE OF

LT (b) (6)

USN, (b) (6)

Encl:

(1) LT (b) (6) 1tr of 4 Feb 14

1. Enclosure (1) is forwarded for your consideration.

2. I support the contingent resignation of Lieutenant (b) (6) contingent upon his acceptance into the Chaplain Candidate Program.

(b) (6)

Copy to:

MIT, Naval Construction and Engineering Program

LT (b) (6



#### **DEPARTMENT OF THE NAVY**

NAVAL CONSTRUCTION & ENGINEERING PROGRAM MASSACHUSETTS INSTITUTE OF TECHNOLOGY COURSE 13A, ROOM 5-317 77 MASSACHUSETTS AVENUE CAMBRIDGE, MA 02139

IN REPLY REFER TO:

1500 Ser: 11 27 Feb 2014

From:

Director, Naval Construction and Engineering Program

To:

Whom It May Concern

SUBJ: STATEMENT OF SERVICE IN THE CASE OF LT

(b) (6) U

USN

 This is to certify that subject named member is currently serving on active duty in the United States Navy. Member is currently attached to this command and currently fulfilling orders at Massachusetts Institute of Technology.

The following information is provided:

Full Name (b) (6)
SSN: (b) (6)

PEBD: 05/13/2005, Indefinite

Any questions please contact me at (b) (6)



Copy to:

# CARE APPLICANTS

16

Date Received March 21, 2014

Last Name

Chaplain Candidate Program

Evangelical Church Alliance

Lynchburg

VA

M

Trinity Baptist College

GPA

3.75

3.05

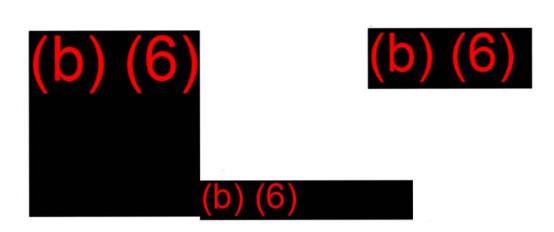
Inderdisciplinary Studies

Liberty University

Selpi kary GPA

Yes

Branchief Service USCG & USAF



Ministry Direction My theological training has been accomplished with the knowledge and conviction that God has "Called" me to ministry in the Navy Chaplain Corps. I have sought further training in crisis & pastoral counseling. Desiring to be ready, I served as a BGEA Disaster Chaplain. I am prepared and ready to meet the challenges of Navy Chaplaincy with our Sea Service men and women.

Present Ministerial Position

## **Hope Aglow Church**

09/13-Present

Volunteer

120 hours/month plus approx. 15-20 additional hours of duty/month.

- Assistant Church Lay Leader, weekly Preaching assignment
- Assist Pastor with church administration and planning coordination for monthly scheduled events.
- · Facilitate community service outreach. Hospital visitation
- Initiated new Bible Study, providing 47 participants with 14 hours of study and fellowship.
- Provide ministerial counseling to church members

Ministry Experience

#### Internship

Calvary Baptist, Cocoa FL 120 days 06/12-08/12 350 Fairmont Drive, Cocoa FL 32922

Intern Pastor Calvary Baptist Church, Supervisor: Sr. Pastor,

hone (b) (6)

Duties included: Associate Pastor Training, Paid Position, (20 weeks 40hrs per week) Preaching weekly and teaching of mid-week services, Counseling during men's Bible Studies, Weekly Hospital and Shut-in visitation

Served both Jr. and Sr. Leadership Roles.

Led and trained others to lead small groups and church logistics and outreach to local community agenda along with 2 funeral services



#### Organizer/Leader

Hope Aglow Church Lynchburg, VA

[Part-time, non-paid position; operating expenses met by sponsoring churches; Many hours spent during initial organizational phases, now approx. 5hrs/wk to maintain] Assists interdenominational organization representing a coalition of churches in the Lynchburg community that provides tangible family support in the absence of assistance.

- Places military families into "adopted homes" of local families in the Abilene faith Community in order to provide continuous interpersonal emotional and spiritual
- Recruits and organizes volunteer work crews to perform cost-free automotive repairs and lawn care services for senior or single mothers in church.
- · Organizes group picnics, social, and recreational events for program participants.
- Creates and publishes church brochures and newsletters to inform participants,
- Works closely with local chapel community, family readiness office, churches, and Civic and service organizations to direct available resources to meeting identified needs.

#### Other Ministry Experience:

- Preached on numerous occasions in various churches (over 40 times), usually on Missions emphasis, in University Chapel (4 times),
   Preached in a service of the Hungarian Baptist Church of , Toronto Canada.
- Participated in food distributions to the homeless in Jacksonville & Washington DC.
- Organized Bible studies at monthly Squadron gatherings, off base local churches And distributed needed humanitarian relief such as food, medicine, clothing, and School supplies in a multinational command while assigned to Hitron 2006-09.
- BGEA Chaplain to New Orleans and NIU College campus shooting 2006-08
- · Preached in Arcata CA, Juvenile Hall facility monthly 2009-11
- Bible Believers Baptist Church Jacksonville FL, Street Evangelism Team Leader
- Liberty University Evangelism Team Leader, 2013-14
- Led & Organized Oak leaf Baptist Churches monthly men's breakfast 2006-09

#### **Community Activities and Memberships**

#### Apr 06 - Jun 10 BGEA Disaster Chaplain, Charlotte, NC

Non-profit Volunteer BGEA Rapid Response Chaplain deployed for disaster relief & counseling to New Orleans citizens and NIU College victims involved in mass campus shooting.

## May 06-Jun 09 Oak Leaf Baptist Church, Orange Park, FL

800 Oak Leaf Plantation Pkwy. Orange Park, FL 32065

Sr. Pastor (b) (6)

Actively Taught College career Sunday school weekly, Overseer of Monthly men's discipleship outreach and message through breakfast, Usher duties

Activity planned. Door to door, follow up on church guest visitors and gospel evangelism. July 2007 -09 (120 Weeks 3-4 hours per week)

Returned back to area 2011 Continued with College & Career age Sunday Classroom

Jun 06-Jul 09 Volunteer Youth work with Monument Point Fellowship, Jacksonville, FL. Youth Pastor, (b) (6)



2/18/14

Planned youth activities, led Bible Studies, and Sunday school lessons, spent discipleship time with youth Nov 2006 thru Present (40 weeks 2 hours per week)

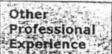
Aug 09-Jul 10 Calvary Chapel, Arcata, CA Youth Counselor, Evangelism Training Course

May 12-Pressent Bible Believer's Church Jacksonville, FL Street Evangelism Team, member

# Military Experience

## USCG Operations Specialist 1st Class

- Duties included tactical command, control communications and Intelligence rating. Performing Functions ranging from Search and Rescue, Law Enforcement Case execution, to Air Control and Intelligence analysis. Operated advanced tactical computer systems the Coast Guard utilized for satellite communications, global position navigation, electronic charting systems to real-time target Acquisition
- Tracked secure units' communication equipment valued over 5 million.
- Utilized a vast Array of communications systems, sensors and computers.
- USCG District 7 Miami FL, SAR Coordinator
- Navigation Information Watch stander for GPS Satellite liaison to public assigned at Navcen Alexandria VA
- Oversee activities directly related to making products or providing services.
- · Manager for Command Security Officers classified control EKMS materials
- Review financial statements, sales and activity reports, and other performance data to measure productivity and goal achievement and to determine areas needing cost reduction and program improvement.
- · Manage staff, preparing work schedules and assigning specific duties.
- Direct and coordinate organization's financial and budget activities to fund operations, maximize and increase efficiency.
- Establish and implement departmental policies, goals, objectives, and procedures, conferring with board members, organization officials, and staff members as necessary.
- Determine staffing requirements, and interview, train new employees, or oversee those personnel processes.
- Briefed Command Staff Daily on Operations and Resource status availability



## Aircraft Structural Mechanic / USAF

Mountain AFB ID, (1997 – 1998) 48<sup>TH</sup> RAF Lakenheath UK, (1998-2000)

## Education :

## Master of Divinity (Candidate)

Liberty University Theological Seminary, Resident 1971 University Blvd Lynchburg VA, 24515

- Chaplaincy
- · Graduation: Fall 2014.

### Bachelor of Science & Inter-Disciplinary Studies

Trinity Baptist College 800 Hammond Blvd Jacksonville FL, 32242

- 2012 Graduate.
- Major emphasis: Communication.
- · Minor Emphasis: Military Science.

#### Honors/ Awards

Dean award Magna Cum Laude Recipient, Leadership Scholar (2011-2012).

Military Awards and Commendations include:
Joint Service Achievement Medal
Bosnia Kosovo Humanitarian Relief Operation 2000
3 USCG Good conduct MEDALS
Department of Transportation 9-11 Medal
Global War on Terrorism Civilian Service Medal 2001
National Defense Service Medal
Kosovo Campaign Medal
Pistol & Rifle Sharp Shooter

Professional/ Service Affiliations

<u>Ecclesiastically endorsed</u> by Evangelical Church Alliance Bradley Illinois, For active duty Navy chaplaincy. American Red Cross Volunteer BGEA Chaplain, Trinity Baptist College Jacksonville FL, Alumni



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#### 16. APPLICANT'S MOTIVATIONAL STATEMENT (Limited to the visible area.)

I feel an enthusiastic desire from my past 12 1/2 years serving on active duty, along with my acquired spiritual maturity from God's Word and wisdom from my academic and past servant leadership experiences to face the difficulties, responsibilities, and vastness of this field of labor found within military chaplaincy. From my exposure to military hardships and several past deployments I feel that my devotion to the men and women under our echelon will find a vibrant person from which they can trust and relate to during their deniand of serving this country and fellow sailors and marines with confidence in the missions assigned to them. I believe that my experience in ministry along with my education, has equipped me to serve my country as a Navy Chaplain. I have been greatly influenced in my own spiritual journey from several wonderful Navy Chaplains during my tours of duty. Shortly after graduating boot camp in Cape May NJ the head Chaplain encouraged me to continue in the scriptures and within one week I graciously received the gift and mercy offered by my Christian Faith in Jesus Christ. And within one year I was awarded the opportunity to be baptized by CDR [b] (b) while stationed at Training Center Petaluma, CA. I have found serving in the military a true passion and now with this high calling to now better serve others in their spiritual needs allowing them to faithfully exercise their religious freedom while they diligently perform their assigned roles within their job assignments.

My privilege is to administer the true teachings of Christianity in that I myself will demonstrate visibly "to love the Lord our God with all our heart, with all our soul, with all our strength, and with all our mind, and our neighbor as ourselves." I being a Chaplain must be apt to teach. Teaching is the highest duty of this office, and surely, therefore I should be well qualified to give instructions before assuming the responsibilities of the office. I have been leading and preaching bible studies for numerous years while piously sharing God's Word which has powerfully displayed in my commitment to obey His scriptures and teach His people. From my experience the men serving in the armed forces need to be encouraged, to be cheered up in their labors and sufferings, and it is a very desirable call for me to see that they have that resource and comfort that I can through Gods power afford to them. It is truly an honor to allow myself to serve those around me in the office of ministry so that all persons can fulfill their God given assignments in the purposes they are called to. I feel in my convictions that God has called and opened a door for me to do the good works of the ministry within the demands of military service and it is my intent to convey my longings to serve God and the members of the United States Navy.

I certify that all statements made in this application and any additional statements pertaining thereto are entirely true and complete to the best of my knowledge and belief. I understand that failure to answer any correspondence accurately or promptly, or failure to accept an appointment tendered to me will subject my application or appointment to cancellation without further notice.

(b) (6)	18. Applicant's Signature	19. Applicant's Tele Number	20. Date 2014 Feb 10
Applicant's Email	(b) (6)		

Feb 7	7, 2014	
	Date	-

	Liberty Theologica		-	
	(Academic Advisor for )	Applicant)		
To.	Commander, Navy Recru Commander, Naval Educ	aiting Command (Code) action and Training Command (Code	)	
Via:	Commanding Officer, Na	vy Recruiting District _(b) (6	5)	
Subj.	OFFICER ACADEMIC	DEGREE PLAN FOR (b) (6)		
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NAVCRUIT 1131/4 (Rev 10-2010)

Quarter/Semester: Spring	Year: 2013		
Course	Course Number	Hours	Title
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CHEI	525	3	History of Christian;
DSMN	500	3	Dîscipleship Ministri
	,		
	Total Quarter/Semester H	ours: 9	
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Quarter/Semester: Fall	Year: 2013		
Course	Course Number	Hours 3	Title Intro to Chaplaincy Ministry
LEAD	[510	] [3	Bibl Foundations of
PACO	500	3	Introduction to Past
THEC	525	3	Systematic Theology
	Total Quarter/Semester H	ours: 12	
Quarter/Semester: Spring	Year: 2014		
Course	Course Number	Hours	Title
HOMI	601	3	Ministry of Teaching
LEAD	620	3	Mission, Vision, and
LEAD	635	3	Theology of Pastoral
FACO	604	3	Crisis Counseling and
CEHT	530		Systematic Theology

Total Quarter/Semester Hours: 15

NAVCRUIT 1131/4 (Rev 10-2010)

Page 2 of 3

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NAVCRUIT 1131/4 (Rev 10-2010)

Compo, Damien

# Transcript

TRINITY BAPTIST COLLEGE 800 HAMMOND BLVD. JACKSONVILLE, FL 32221

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FALL					
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BIB104	THE LIFE OF CHRIST	2	Α	2	8
BIB205	ROMANS	2	Α	2	8
BIB207	CULTS I	2	Α	2	8
BIB303	POETIC BOOKS	2	B+	2	6
BIB305	HEBREWS	2	С	2	4
BIB312	ACTS	3	Α	3	12
BIB405	PENTATEUCH	2	A	2	8
BIB414	GENERAL EPISTLES	3	Α	3	12
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Catalog Number

**BIB101** 

**BIB201** 

BIB202

BIB512

HIS202

**PSY102** 

Course Title

OLD TESTAMENT SURVEY

**NEW TESTAMENT INTRODUCTION** 

HISTORY OF CIVILIZATION II

SEMESTER GPA 3.83

GENERAL PSYCHOLOGY

BIBLE DOCTRINES I

BIBLE DOCTRINES II

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	CONTEMPORARY WORLDVIEWS - LIBERTY UNIVERSITY	0	A	3	0
	INTRODUCTION TO CHRISTIAN THOU - LIBERTY UNIVERSITY	0	A	3	0
	COMPOSITION & RHETORIC - LIBERTY UNIVERSITY	0	Α	3	0
	SURVEY OF AMERICAN HISTORY I - LIBERTY UNIVERSITY	0	В	3	0
	HUMANITIES IN WESTERN CULTURE - LIBERTY UNIVERSITY	0	Α	3	0
	INTRODUCTION TO SOCIOLOGY - LIBERTY UNIVERSITY	0	В	3	0
	PRINCIPLES OF BIOLOGY - LIBERTY UNIVERSITY	0	В	3	0
	COMPOSITION AND LITERATURE - LIBERTY UNIVERSITY	0	C	3	0
	MATHMATICS FOR LIBERAL ARTS - LIBERTY UNIVERSITY	0	В	3	0
	LL INTERNET DEVELOPMENT AND SUPPORT SLOS1 - COAST	0	P	3	0
	LL PRINCIPLES OF SUPERVISION SLOS2 - COAST GUARD INS	0	P	2	0
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	LL MARITIME LAW SLOS3 - COAST GUARD INSTITUTE OKLAHO	0	P	2	C
	LL TECHNICAL MATHEMATICS SLOS3 - COAST GUARD INSITIU	0	P	1	C
	LL ORAL COMMUNCATIONS SLOS3 - COAST GUARD INSTITUT	0	Р	3	(
	LL COMMUNICATIONS SYSTEMS INSTALLATION SLOS3 - COAS	0	P	3	C
	CHRISTIAN EVIDENCES - LIBERTY UNIVERSITY	0	C	3	(
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	LL BOATING/SEAMANSHIP - COAST GUARD INSTITUTE OKLAH	0	Р	1	(
	LL MATERIALS MANAGEMENT SLOS2 - COAST GUARD INSTITU	0	Р	2	(
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- 1. I interviewed with (b) (6) in February via Skype and I had the opportunity to meet him in person several months ago while visiting NRD (b) (6) with Chaplain (b) (6) was well dressed during his in person interview and appeared to be in good shape physically.
  - When asked about his spiritual journey, (b) (6) shared that he was raised in the Roman Catholic Church and at age 22 he began to seek more of God. At this time he had just enlisted into the coast guard and started to attend the protestant chapel services at the Cape May Training Center. He said he sensed that the people in attendance had something more than he had spiritually which he described as a real relationship with God. He felt that he was lacking in his own faith wanted what he saw others have. (b) (6) said that he knew he really needed God because of his wrong doings. He came to a point where he said he couldn't even say God's name. He felt the enemy accusing him and was overwhelmed with guilt. After attending church services he soon realized that God loved him regardless of who he was or what he had done. He understood that there was nothing hidden from God and his journey continued.
- 2. When asked how his prior military experiences helped him prepare for Navy Chaplaincy, he said that being in the military familiarizes you with the demands and rigors of the military life. Work environments in the military are different from the norm and despite all of the challenges, (b) (6) said "I know that Christ can meet folks exactly where they are."
- 3. When asked what was his greatest challenge in the military and how he overcame that challenge, (b) (6) responded that the bureaucracy and all the red tape sometimes made it very difficult to overcome. He shared that when he enlisted he signed on to do a particular job but ended up doing work that wasn't fulfilling like fixing stuff and painting. He said "It was a humbly experience and after a while he realized even in his situation that God was in control. God opens doors and He shuts them. (b) (6) continued to say that if your work is done unto God then you will begin to see that every job is important."
- 4. When asked why do you want to be a Navy Chaplain, (b) (6) said "Because I have been affiliated with the Navy for 13 years, and I have family members in the Marines, (b) (6) I also know how dark some of the troops are not having experienced the comforted that knowing the gospel brings. I feel it is a calling to go out on marches and be where the troops are.... on humps, etc. I understand that this is a special battle. I love my country. I desire to help those who are in need, and be a good role model inside and out."
- 5. When asked what is your concept of "Institutional Ministry. (b) (6) stated that it is a great opportunity to have access to folks who are promised the ability to exercise their first amendment rights which enables ministry to happen. (b) (6) said "I have to work with lost people and provide them with resources but still represent my own faith group and ensure everything is carried out with good order, and discipline.
- 6. What has been your experience working with clergy of other faith groups, and do you feel that you can minister to a Muslim, or Wiccan, etc? (b) (6) said "I believe that can ministry to everyone. There is hope for everyone. My job is to assist and care for everyone who comes along and meet them were they are. It is

also my job to get the services they need, petition for their needs on their behalf and provide them with opportunities to worship. The bottom line is to just respect the person because they have a soul regardless of their faith and be wise as a serpent and gentle as a dove when caring for them.

- 7. When asked if he would be able to work with women, (b) (6) said "I have no problem working with women in a chaplaincy role. Women in many cases can communicate in ways that men can't in chaplaincy but it is different for the church. It is important to keep things professional and somewhat conservative. I believe what Paul teaches about women's roles but who am I to judge who God calls.
- 8. When asked about his greatest challenge in ministry, (b) (6) said that finishing his master's degree was challenging. He stated that the Holy Spirit is who teaches and guides. However, having a master's degree looks good on your resume. It is true that going back to school later on in life can be a challenge however, recognizing that this is what God was calling me to do, to study His word deeply was a blessings. He who started a good work in you is faithful to complete it. I learned to be a receptive vehicle being equipped and trained by grace through my saving relationship with Christ.
- 9. When asked about his greatest strength, versatility and tenacity are my greatest strength said (6) (6) He mentioned that these characteristics are important understanding the difficulties faced doing ministry in military chaplaincy. He says that as a result he is able to bring a sense of God and peace to any circumstance and his knowledge of Scripture would help those he encounters feel empowered and realize a sense of freedom.
- 10. When I asked about how he and his family dealt with the possibility of going into harm's way, (b) (6) said "I have been in harm's way and I know that it is a difficult thing but, I get my orders from above. He said this is a spiritual fight. It isn't just the bullets or the difficulty facing us."
- 11. You have been in a position of leader "in charge", how do you feel about working on a staff with multiple chaplains and being the junior person? (b) (6) stated that we can look to see how Jesus humbled Himself. He is my model to serve others. If Christ can wipe the feet of His disciples then I can provide ministry by being a servant to others. He said "Let God exalt you and trust Him in every situation."
  - (b) (6) stated if I disagreed with a senior person, I recognized that I am to obey their orders. (b) (6) stated that as long as the order given was not inappropriate or unlawful where other could be injured he would always error on doing the right thing.
- 12. If (b) (6) would be detailed anywhere in the world he would love to be with Marines and Hawaii would be a nice assignment.
  - (b) (6) is a very knowledgeable and has a strong knowledge of Scripture in his skill set. I also believe that he has a deep love and compassionate for his fellow human beings and would be selfless in his giving. I would absolute trust my family in his care and hope for continued as a CCPO!



1. OFFICER RECRUITER'S REMARKS (Limited to the visible area.)		A THE RESIDENCE THE PARTY OF TH
Mr (b) (6)  Is an outstanding applicant who is a MUST SI program! Poised and professional, he is a very impressive and pers trustworthy manner. He exudes a comforting glow of spiritual know Country through faith so that he can spread the word. He is eager a More important is the fact that I would serve with him. After nine a several Chaplains.  (b) (6)  has that spiritual quality which will be easy for our Junior Sailors and Marines to confide in him. I highest recommendation for selection. SELECT HIM NOW!!!	sonable young man. He presonable young man. He presonable and confidence. He is and ready to serve as a spirity years of Naval Service I have a causes others to seek him of	ents himself in a very energetic and is answering the call of service to his ual leader to Sailors and Marines. e spoken with and been counseled by out. With his prior enlisted service, he
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APPLICANT'S NAME (Last, Firs	st, Middle Initial) (b) (6	5)				
O. WHAT IS YOUR RELATION	ISHIP TO THE APPLICANT?	(Indicate	e with an "X")			
X a. EMPLOYER	b. SCHOOL OFFICIAL		e. OTHER (Specify)			
1. HOW LONG HAVE YOU KN a. FROM (YYYYMMDD) 20060501	b. TO (YYYYMMDD)	1000	PPLICANT'S HIGHES E-6 Bachelors of Sci		DE COMPLETED OR	JOB TITLE
3. INCLUSIVE DATES OF SCI EMPLOYMENT IN YOUR S	CHOOL OR FIRM	T	ERMINATED, GIVE S	SPECIFIC REASO		D, DISMISSED, OR
3. FROM (YYYYMMDD)  3. OOI 1.2 B	20110717	renn	anent Change of Stat	don to USCO Hur	aboldt Bay CA	
5. HOW DO YOU RATE THE				(Indicate	with an "X")	
			OUTSTANDING	AVERAGE	UNSATISFACTORY	NOT OBSERVED
a. TRUSTWORTHINESS		_	×			
b. ADAPTABILITY			×			
c. ABILITY TO WORK WELL WIT	TH OTHERS		×			
d. INITIATIVE		_	×		+	
e. JUDGMENT			X			
f. PHYSICAL FITNESS g. LEADERSHIP			×		-	
h. MATURITY			x			
L DEPENDABILITY			×		1	
	OWING QUESTIONS TO THE	BEST			(Indicate with an "X"	7
	NSWERS, PROVIDE DETAIL			YES	NO	UNKNOWN
하다고, 하는 이 마음과 이번 시기가 하는 것 같아 있다면 가는 것이 없었다.	TO USE ALCOHOL OR DRU- NCE? (If Yes, explain below)	GS, HA	S IT AFFECTED		×	
17. IS THERE ANY REASON I	WHY YOU WOULD NOT RECO	OMMEN	ID THIS PERSON		×	
suspect targets, use appropria apprehension. In support of I deployed, OS1 (b) (c) metic helicopters. In addition to hi Reserve Wing, and Departme ushered in comradery throug local pastor assisted monthly an invitation e-mail nearly ex- preparation. The fellowship	Operations Specialist First C g trafficking and high risk secute force to interdict vessels, and Homeland Security, our assets ulously trained personnel to prostregular duties, OS1 (D) (6) is ent of Homeland Security Cust h Biblical principals within conto host the Blue Green Fellow very month for two years to over breakfasts were a resounding and has a passion for furthering	urity are nd vector will provide of mitiated toms Ai meern for wship Brown trees success	eas. In support of our or Over the Horizon Co ovide Airborne Use of communications and of a humanitarian outre or others, seeking div reakfast which emphase thundred service me leading many to a sa	counter narcotics Cutter Boats (OTH) of Force resources crypto key matt su- each program for la am involved an in- rine reconciliation assized prayer and mbers and coordinationship	s mission, armed helion I-CB) and cutters to the in all directed security apport for armed air entertrans of the manual properties. Conter-group prayer fellow. Navy Chaplain CDF hope in the gospel. Of the host facility to with Jesus Christ. OS	opters will intercept to scene for y patrols. When not ews and coil Field Army wship breakfast that (b) (6) or a S1 (b) (6) sent out to include food (1 b) (6) is an
19. PERSON COMPLETING  a. TYPED OR PRINTED NAME  (b) (6)  c. SIGNATURE	(Last, First, Middle Initial)		b. TITLE HITRON Missio	n Commander	d. DATE SIGNED	
(b) (6)	LT USCLO	10			24	0140210

APPLICANT'S NAME (Last, FI						
	irst, Middle Initial) (b) (	6)				
O. WHAT IS YOUR RELATIO	NSHIP TO THE APPLICANT?	(Indicat	to with an "X")			11-11-11
		T	c. OTHER (Specify)			
a. EMPLOYER	b. SCHOOL OFFICIAL	×	District Seven Cl	haplain		
1. HOW LONG HAVE YOU K	NOWN THE APPLICANT?	12 A	PPLICANTS HIGHE	ST SCHOOL GR	ADE COMPLETED OR	JOB TITLE
a. FROM (YYYYMMDD)	P TO WANTED	OS1/	E-6 Bachelors of Sci	ence, Undertakin	g Masters program of	theology
20090901	Present	1				
3. INCLUSIVE DATES OF SC	CHOOL ATTENDANCE	14. IF	APPLICANT LEFT	SCHOOL OR JOE	, OR WAS EXPELLED	D, DISMISSED, O
EMPLOYMENT IN YOUR	SCHOOL OR FIRM		ERMINATED, GIVE S			
a. FROM (YYYYMMDO)	b. TO (YYYYMMOD)		nament Change of Stati titions.	tion or End of ob	ligated service under h	onorable
		-		(Indicate	with an "X")	
5. HOW DO YOU RATE THE	APPLICANT'S:		OUTSTANDING	AVERAGE	UHSATISFACTORY	NOT OBSERVED
a. TRUSTWORTHINESS			×			
b. ADAPTABILITY			×			
c. ABILITY TO WORK WELL WI	TH OTHERS		×			
d. INITIATIVE			x			
. JUDGMENT			- x			
. PHYSICAL FITNESS			x			-
g. LEADERSHIP		-	- x			
h. MATURITY			x		-	
DEPENDABILITY			×		<del> </del>	
	OWING QUESTIONS TO THE	DEST/			(Indicate with an "X")	
	ANSWERS, PROVIDE DETAILS			YES	NO	UNIGNOWN
	TO USE ALCOHOL OR DRUG			163	+	dilutoiiii
HIS OR HER PERFORMAN	NCE? (If Yes, explain below)	33, rtA3	SII AFFECTED		×	
			STATE OF THE PARTY			
	MALY YOU WOULD NOT DECO	AMENI	THE DEDOON			
FOR THE ARMED FORCE  8. PLEASE WRITE A PERSO ATTACH TO THIS FORM. Petty Officer (b) (6)	NAL NARRATIVE EVALUATION SPECIFICALLY ADDRESS THE is an outstanding Coastguards	ON OF THE ABO	THE APPLICANT BEIL VE ITEMS. IF ITEM ose deep spiritual fai	th has enhanced b	ES", PLEASE EXPLA his professional leaders	IN IN DETAIL. hip and
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DD FORM 370 (BACK), MAR 2009

PPLICART'S NAME (Last, First, Middle rinkin)  D) (6)  MAGE TO YOUR RELATIONISHIP TO THE APPLICANTY (indicate with an 'X')  IN DIVIDING MAYE YOUR KNOWN THE APPLICANTY (indicate with an 'X')  IN DIVIDING MAYE YOUR KNOWN THE APPLICANTY IN THE APPLICANTY IN PROBLEM TO THE APPLICANTY IN THE APPLI							
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B. DOW LONG HAVE YOU KNOWN THE APPLICANT?   TO STATE AFFORMS   TO STATE OR	a. EMPLOYER	b. SCHOOL OFFICIAL	×		ith me on our st	reet preaching team	
S. FROM (PYYMMACO) 20120401  S. NOLUSIVE CATES OF SCHOOL ATTENDANCE THE CONTROL OF THE CONTROL O	1. HOW LONG HAVE YOU K	NOWN THE APPLICANT?	12. A	The second secon			JOB TITLE
L INCLUSIVE CATES OF SCHOOL ATERDANCE EMPLOYMENT IN YOUR SCHOOL OF RIME  EMPLOYMENT IN YOUR SCHOOL OR RIME  1. FROM (YOYMMAC)  1. TO (YOYMMAC)	L FROM (YYYYMMDD)	b. TO (YYYYMMDO)	100000000000000000000000000000000000000				
THE PROPERTY OF A SON CONTROL OF RISM	20120401	present	Theo	logical			
FROM (YYYMMCC)  B. TO (YYYMMCC)  COUTSTANDING  AVERAGE  UNSATISFACTORY  NOT OBSERVED  X  A ADAPTABLITY  X  B. RITIATURE  X  B. UDGINEST  X  B. WITHATURE  X  B.		CHOOL ATTENDANCE					, DISMISSED, OR
5. HOW DO YOU RATE THE APPLICANT'S:    INVISITIVORTHEMESS				Control of the second s			
S. HOW DO YOU RATE THE APPLICANTS:  OUTSTANDING AVERAGE UNSATISFACTORY NOT OBSERVED  X	. FROM (YYYYMMDD)	b. TO (YYYYMMDD)		s sun a variou pa	attorous ameat	ne ume or mrs writing	
S. HOW DO YOU RATE THE APPLICANTS:  OUTSTANDING AVERAGE UNSATISFACTORY NOT OBSERVED  X X X X X X X X X X X X X X X X X X X							
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A DAPTABILITY  A RELITY TO WORK WELL WITH OTHERS  X  A BITTY TO WORK WELL WITH OTHERS  X  A WITH A WAY AND	TRUSTWORTHINESS				AVERAGE	UNSATISFACTORY	MOT OBSERVED
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L HITIATIVE  A. JUDGMENT  X. LOURSET  X. LEASE ANSWER THE FOLLOWING QUESTIONS TO THE BEST OF YOUR  DEPENDABILITY  X. LEASE ANSWER THE FOLLOWING QUESTIONS TO THE BEST OF YOUR  MINISTRY  X. LEASE ANSWER THE FOLLOWING QUESTIONS TO THE BEST OF YOUR  ROWLEDGE. FOR "YES" ANSWERS, PROVIDE DETAILS IN REMARKS.  S. PESS NOWN TO USE ALCOHOL OR DRUGS, HAS IT AFFECTED  HIS OR HER PERFORMANCE? (If Yes, explain below)  7. IS THERE ANY REASON WHY YOU WOULD NOT RECOMMEND THIS PERSON  FOR THE ARMED FORCES? (If Yes, explain below)  A PLEASE WITHE A PERSONAL NARRATIVE EVALUATION OF THE APPLICANT BELOW, OR ON A PLAIN PIECE OF PAPER, AND ATTACH TO THIS FORM. SPECIFICALLY ADDRESS THE ABOVE ITEMS. IF ITEM! IS MARKED "YES", PLEASE EXPLAIN IN DETAIL.  DIG Came to our team on the recommendation of Sgt.  It has been my honor and pleasure to watch the same performed his duties flawlessly. Everything he was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch the same performed his duties flawlessly. Everything he was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch the same performed his duties flawlessly. Everything he was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch the same performed his duties flawlessly. Everything he was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch the same performed his duties flawlessly. Everything he was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch the same performed his duties flawless flawles	and the second s	TH OTHERS					
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LEASE ANSWER THE FOLLOWING QUESTIONS TO THE BEST OF YOUR  (Indicate with an "X")  NOWLEDGE, FOR "YES" ANSWERS, PROVIDE DETAILS IN REMARKS.  YES  NO  UNKNOWN  (Indicate with an "X")  X  Indicate with an "X")  NO  UNKNOWN  (Indicate with an "X")  NO  UNKNOWN  (Indicate with an "X")  NO  UNKNOWN  IT AS THERE ARE ARE OF CRESS THE ABOVE THIS PERSON  ATTACH TO THIS FORMANCE? (If Yes, explain below)  (It is performed his duties flawlessly. Everything he was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch [5] (If yes was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch [5] (If yes was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch [5] (If yes was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch [5] (If yes was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch [5] (If yes was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch [5] (If yes was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch [5] (If yes was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch [5] (If yes was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch [5] (If yes was asked to do be did, every regulation kept and followed.  It has been my honor and pleasure to watch [5] (If yes was asked to do be did, ever	g. LEADERSHIP			×			
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APPLICANT'S NAME (Last, First, Middle Initial)	(6)				
O. WHAT IS YOUR RELATIONSHIP TO THE APPLICA	NT? (Indica	te with an "X")			
		c OTHER (Specify)			
a. EMPLOYER b. SCHOOL OFFIC	MT X	feek			
1. HOW LONG HAVE YOU KNOWN THE APPLICANT	7 12 A	PPLICANT'S HIGHE	ST SCHOOL GRA	DE COMPLETED OR	JOB TITLE
a. FROM (YYYYMMDD) b. TO (YYYYMMDD)	OSI	/E-6 Bachelors of Sci	ience		
20060501 Presen	T				
3. INCLUSIVE DATES OF SCHOOL ATTENDANCE	14. 15	APPLICANT LEFT	SCHOOL OR JOE	, OR WAS EXPELLED	D, DISMISSED, O
EMPLOYMENT IN YOUR SCHOOL OR FIRM		ERMINATED, GIVE			
a. FROM (YYYYMMDD)	Peru	nanent Change of Sta	tion to USCG Hu	mboldt Bay CA & Ser	ninary relocation
		Т	(Indicate	with an "X")	
5. HOW DO YOU RATE THE APPLICANT'S:		OUTSTANDING	AVERAGE	UNSATISFACTORY	NOT OBSERVED
a. TRUSTWORTHINESS		×			
. ADAPTABILITY		×			
c. ABILITY TO WORK WELL WITH OTHERS		x			
d. INITIATIVE		x			
e. JUDGMENT		Ŷ		-	
PHYSICAL FITNESS		<del>x</del>		1	
g. LEADERSHIP				-	
h. MATURITY		×			
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is a trustworthy person who will do and will take the initiative on getting a task completed. Stays very active. He carries himself in a mature manner and is someone you can all the arrivation of the man and word a tremendous desire to minister to the men and word USAF & Coast Guard, and that experience would only and rigors of military chaplaincy while maintaining spinitrusted to.	(b) (6) belier and is a dep hways count of men of our A belp him to b	eves in taking care of pendable friend in mi on. (b) (b) would be amed Forces, He is a better relate to fellow	f his mind, body, a nistry who has co a valued asset to dready accustome soldiers. I highly	and soul. He eats a nut inducted several youth our military. He has a d to military life from recommend him for p	ritious diet and church services a a great work ethic his service in the ursnits in the area
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(b) (b)		,			
c. SIGNATURE (b) (6)				201402	

### CERTIFICATE OF RELEASE OR DISCHARGE FROM ACTIVE DUTY

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A GRADE, RATE OR RANK 4.6. PAY GRADE	Geographic	S. DATE OF BIRTH /YY	MMDD)	6. RESERV	E OBLIG. TE	RM. DATE
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COMMAND TO WHICH TRANSFERRED NOT APPLICABLE	*(		٠,	10. SGLI C	OVERAGE	X None
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specialty. List additional specialty numbers and titles periods of one or more years.]	involving	a. Date Entered AD This P	eriod	1997	Aug	06
2A737 - Aircraft Structural		b Separation Date This Pe	riod	2000	May	22
Maintenance,		c. Net Active Service This	Period	02:	09	16
2 Years, 8 Months		d Total Prior Active Service	e	QO	00	00
		e. Total Prior Inactive Serv	ice	-00	05	25
		1. Foreign Service		01	00	.02
		g. Sea Service		00	00	00
DECORATIONS, MEDALS, BADGES, CITATIONS A		h. Effective Date of Pay Gr		1999	Dec	06
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MILITARY EDUCATION (Course title, number of we	ceks. and mond	i sno year completed)				
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SPECIAL ADDITIO	NALINFORMA	TION (for use by outlook	ed agend	ies only)		erin je († 1
23: TYPE OF SEPARATION		24. CHARACTER OF SE	RVICE	(Include upgrad	e\$) .	
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DISCHARGE 25. SEPARATION AUTHORITY	19 19 19 19 19 19 19 19 19 19 19 19 19 1	16 SEPARATION COD			TRY CODE	
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28. NARRATIVE REASON FOR SEPARATION					2000	
UNSAUTSPACTORY PERFORMANCE 29 DATES OF TIME LOST DURING THIS PERIOD				30. MEM	BER REQUES	TS COPY
DD Form 214, NOV 88, EG	Previous Cenerated by D	editions are obsolete.			MEMBE	D A

### MEMORANDUM FOR 48 EMS/CC 48 FW/CC IN TURN

from: sra(b) (6)

SUBJECT: Response to Discharge Notification

Sir, this memo is in response to your notification that you intend to discharge me from the Air Force with a General characterization discharge. You notified me that I was to be discharged for my inability to do my job. While I accept and even agree that I am not a good structural maintenance troop, I have served my country honorably. I have not committed any misconduct during my tour here and I deserve an Honorable discharge. I am proud of my service to my country and an Honorable discharge means everything to me. Before you make your final decision please consider the following things about me.

### I BACKGROUND

I was born in (b) (6)

Our family was very structured and out-going. My father volunteered during the Vietnam Conflict for the USMC. Growing up was tough; my brother and I were very competitive. We were encouraged to do the correct things, while showing respect to our elders. My mother has been a nurse for the past 20 years and I truly give thanks for the effort she has put in to raising my brother and myself. She picked up this responsibility after my parents separated. She worked very hard to provide for us, sacrificing a great deal of her free time and energy. I sincerely look up to my mother for being a profound role model. My older brother is my closest friend, he takes great time and effort to listen and give total attention for others. While growing up, only being a year and a half younger, I tried to do everything as good as him and earn his trust and loyalty. He has completed four and a half years for the USMC under Special Operations for Force Recon.

My school activities included a very aggressive style, very serious, always looking ahead including three years varsity soccer, two years varsity cross-country, one year varsity wrestling. When I set out for special ops as a career, I trained with the triathlon club and was very motivated and excelled in all physical abilities compared with my peers.

Since there was only one provider, me and my brother worked at quite a young age trying to help out our mother, and still doing all chores. I worked for a lawn service whilst also working as a porter on the weekends unloading trucks and vehicles for venders during special shows of art antiques. In my senior year I went for a lifeguard course and worked for a swimming racket club.

During high school I attended four years of AFJROTC. I impressed the reserve and retired staff greatly. They thought I was too serious for my age. They tried to push me

towards further education. I turned down several college ROTC scholarships for the search of new adventures, constant physical challenges and excitement. Our program won honor unit for the four years I was there. The instructor who ran the program Col. (b) (6) was my mentor. He was upset with my choice to enlist after high school. He demanded college first, then a career later. Col. (b) (6) gave me a Chappa award which was used for job placement and guaranteed the ability to choose any job for which I qualified.

### II WHY I JOINED THE AIR FORCE

My desire to serve was a quest. An internal search. I envied the thought of fighting for our country, even dying if necessary. I visualized living the combat soldier's lifestyle, a truly serious situation, all that you have or death, nothing less.

I may have learned too late that for certain tasks and jobs you sometimes have to overlook your own thoughts and attitude and just do what is expected of the norm and follow instructions and finish the job while not trying to cut corners, whilst not losing sight of the traditions that go along with the job.

The most fun I have is when I travel and visit family. I truly desired to see new places. I have a sense of being overlooked, never having been given the challenge or opportunity to go TDY and impress the outfit and fellow co-workers. I was very willing for change from the day to day, something different, new challenges

I have been enrolled in several classes this year, I truly have set my intentions on going to college and this really means a great deal to me. I would like to make a difference. I've seen how education can open new doors of opportunity and mainly to be able to provide a wholesome environment for my family. My plan of action is to use my GI Bill to offset the cost and work part-time. Without the GI Bill I feel my chances of being able complete a college education would be severely hindered. I have served honorably for just under three years and quite frankly I feel I have earned the G.I. bill.

### III TRAINING

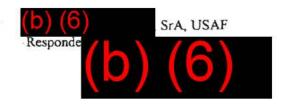
I waived my guaranteed AWAC's flight crew job for Para Rescue – my true intention and passion. I was at the top of the program and physical standard. I was medically put in for retraining due to a shoulder injury. While I was in re-class my Chappa Award was lost and my career and destiny put into the hands of a computer-filling slot. My lowest score for my ASVAB was a 45/100 in mechanical – which was my weakest for mechanical knowledge. If there was just a touch more personal involvement and mutual agreement to

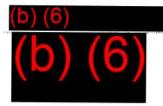
choose a new job and work together like the program was intended, we probably wouldn't be doing any of this. I was told I was going to structural maintenance apprentice school. I declined the job — even went to the legal office. This job was something I never fathomed doing. I was not even interested, never signed any paperwork for my career, just given a plane ticket to the wrong career for me. I had a tough time with the training in Tech School and the instructors even recommended retraining; however I was pushed through school. Award — Best shape for P.C.

### V OUTSIDE ACTIVITIES

Sir, I have been very involved in activities both for the squadron and away from work. I have played for the EMS soccer team and I have volunteered my time for the Air Force Aid Society and EMS fundraising for charity. I also have helped with the OCSC Bazaar, setting up stands and selling food at the squadron food booth. I have received numerous letters of appreciation for these things. I also have bagged at the commissary and volunteered to march in a British veterans memorial parade. I helped construct the propeller for the Spitfire aircraft that was recently put on display here at Lakenheath. I feel that I have always done everything to represent my country, the U.S. Air Force, and my squadron with pride. The military has been a very important part of my life. My only regret is that I'm not better at my job. But sir, I have done nothing to deserve being branded with a General discharge.

VI I plead for an Honorable Discharge. I have never been a trouble maker. I was always to work on time. I displayed a positive attitude. I volunteered for military service but regret I had the inability to make it in a maintenance career field.



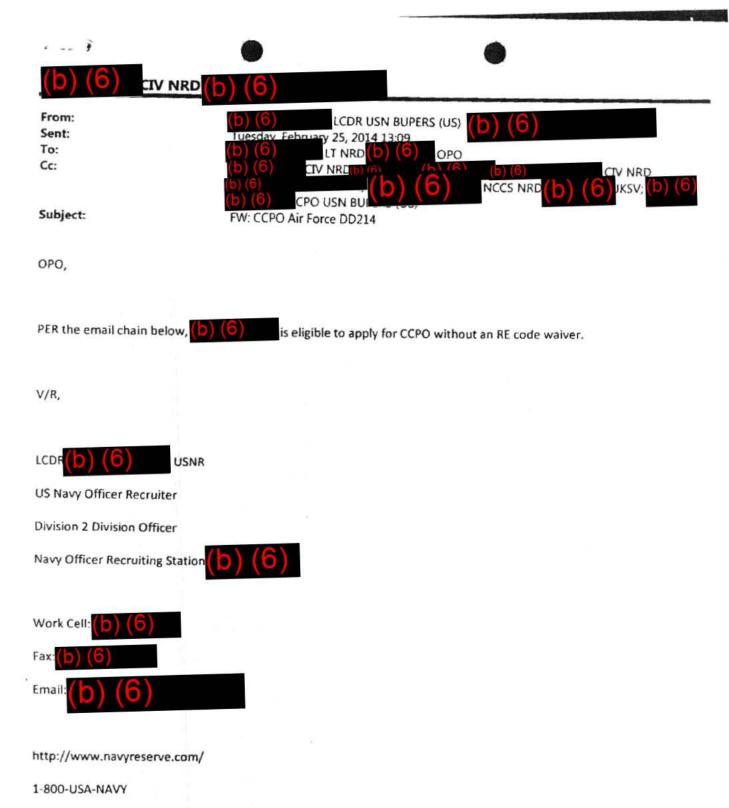


July,29 2001

SUBJECT: Summary of early release from USAF active duty

I may have learned to late that for certain tasks and jobs you sometimes have to overlook your own thoughts and attitude and just do what is expected of the norm and follow instructions and finish the job while not trying to cut any corners, whilst not losing sight of traditions that go along with the job.

After BMT I attempted special operations indoctrination, I held out for 8 weeks with a shoulder injury, told by the medical staff that with this type of rigorous long-term training the injury would create permanent injuries. After 3 months of waiting for a job assignment I was given something that was not on my job choices, Aircraft structural maintenance I never fathomed doing this type of career work. However that was their decision. While at my first duty station in Mountain Home Idaho I was told to do a secondary task working for corrosion control which entailed sanding, bead blasting, scrapping sealant from fuel tanks and painting while the other new recruits learned the craftsmen metalwork. After a year of this work I had orders to RAF Lackenheath UK, before I was shipped out my trainer rushed my formal sheet metal training all in one month and did not come close to completing my journeyman 5 level. My trainer told me he would not sign me off before I left for England. While in England I still felt unsure of my sheet metal training. There was a conflict going on with kosovo a great deal of structural work and lack of training for upcoming 5 levels. When the bombings ceased they needed help catching up on their fuel cell TCTOS and full aircraft painting and they new I had experience with that part the job. So with my 30 months in service approaching I started my cross train package on my own time, I talked with my shop chief about this and he told me that you choose maintenance or you don't belong here, he made it sound as if he was helping me but on the other hand he new the sooner I was gone he could request someone else's slot. And in that time he would not sign off on my 5 level and documented certain repairs I had problems with, and the times I made mistakes 1 would stay late and fix them. So when I sewed on Sra Airman E-4 the shop chief told me my rank was not commensurate to my skill level and told me he would do whatever he could to get me out of his Air force. He had me decertified on all sheet metal tasks and sent over to corrosion control to work. My trainer knew what his boss was trying to do and tried to get me caught up on remedial tasks, while that was going on the shop cheif had me put on daily report and made every effort to put me down with his slanderous remarks on the reports. The shop chief then convinced his friend the flight chief to back his plan in removing me from maintenance work so it wasn't long after their talks, I couldn't work or be near any aircraft equipment. I tried to stay positive while all this was going on the NCOS told me that I would be retrained in something more attainable after all said in done. However the next week the Flight Commander was having change of command. And Tuesday of that week I was told to see the first sergeant then see the Flight commander. The commander issued me a request for general under honorable discharge with no option of rehabilitation, and told I had 42 hrs for a rebuttal for the Wing Commander to make his decision. While speaking with my legal council who couldn't believe the reasons for discharge and affirmed there wasn't adequate reasons for disqualifications. The legal council also suggested speaking with the inspector generals office about the time frame of the change of command meaning something smelled fishy, the major there at the IG did not want to interfere with the high level pay grades of involvement another dead end for justice. On Thursday I was told by the first sergeant to start my out-processing before my rebuttal was turned in as if they knew how the wing commander would side with them? Three days later I was told to pack all my things and out process in one day! I felt that with the change of command the Flight commander avoided any chance of reprisal or false proceedings while I must live with there injustice. I served my country honorably and will continue if afforded the opportunity. SINCERELY



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criminal penalties. If you receive this transmission in error please notify the sender at the telephone number or e-mail address above.

From: (b) (6) Sent: Tuesday, February 25, 2014 12:57 PM CDR USN BUPERS (US)

Subject: FW: CCPO Air Force DD214

CAPT CNRC Sent: Monday, February 24, 2014 12:46 PM LT USN MARFORPAC (US) Subject: FW: CCPO Air Force DD214 ----Original Message---CIV CNRC, N3 Sent: Monday, February 24, 2014 11:43 AM To: (b) (6) CAPT CNR(b) (6)

Subject: RE: CCPO Air Force DD214

Subject: FW: CCPO Air Force DD214

Ma'am, This individual is eligible to apply with no RE-Code waiver required. V/r

----Original Message----From:(b) (6) CAPT CNRC (b) (6) Sent: Friday, February 21, 2014 12:01 PM CIV CNRC, N3

What does this mean? Would he need a waiver? General under honorable...

----Original Message-----LT USN MARFORPAC (US) [mailto: Sent: Friday, February 21, 2014 11:54 AM

CAPT CNRC MILLINGTON, TN

Subject: CCPO Air Force DD214

Maam,

As mentioned earlier today, this CCPO according to his recruiter just mentioned that he was in the Air Force. It was easy to see his re-enlistment code indicates that he was unable to re-enlist due to bad behavior. Maam, I will just wait to see how we should proceed.

V/R

Chaplain (b) (6)	LT, CHC, USN	
Chaplain Programs Off	icer	
Navy Recruiting Comm	and (h) (6)	
(b) (6)		
Office: (b) (6)	•	
Cell: (b) (6)		
email (b) (6)	<mailto(b)(6)< td=""><td></td></mailto(b)(6)<>	

"America's Navy: A Global Force for Good"

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SPECIAL ADDITIONAL INFORMATION	(For use by authorized agencies on	ly)
23. TYPE OF SEPARATION DISCHARGE	24. CHARACTER OF SERVICE ( HONORABLE	Include upgrades)
25. SEPARATION AUTHORITY	26. SEPARATION CODE	27. REENTRY CODE
12-B-11	KBK ·	RE1
28. NARRATIVE REASON FOR SEPARATION .		
COMPLETION OF REQUIRED ACTIVE SERVICE		
29. DATES OF TIME LOST DURING THIS PERIOD (YYYYMMDD)		30. MEMBER REQUESTS COPY 4
TL: NONE		Initials (b) (6)

### CONTINUATION SEET FOR CERTIFICATE OF LEASE O

NAME (Last First Mirkfie)

SOCIAL SECURITY NO.

SEPARATION DATE (Same as block 12.8.)

2011 07 17

CONTINUATION OF INFORMATION FROM DD FORM 214:

BLOCK 18 CONTINUED: MGIB INFO: MEMBERS ORIGINAL SERVICE CONTRACT WAS FOR 4 YEARS THIS DD-214 COVERS MULTIPLE ENLISTMENTS / REENLISTMENTS AS REPLECTED IN BLOCKS 12A, 12B AND 12C.

THE FOLLOWING INFORMATION APPLIED REGARDING EACH ENLISTMENT/ REENLISTMENT: PERIOD OF SERVICE RE CODE SPD TL

01 12 18 TO 06 02 17 RE1 MBK NONE

06 02 18 TO 09 02 17 RE1 MBK NONE

ENLISTMENT / ACTIVE SERVICE TERM EXTENDED FOR 02 MONTHS ON 06 MAR 2003, 05 MONTHS ON 18 FEB 09, 01 YEAR ON 18 JUL 09 AND 01 YEAR ON 18 JUL 10. EXTENSIONS WERE AT THE REQUEST OF AND FOR THE CONVENIENCE OF THE GOVERNMENT.



(b) (6)

SE TO SIGN (Typed name, grade, title and signature)

OD FORM 214, SEP ZIAZ (LANKARIAN SECTI



11 March 2013

Chief of Chaplains Office 2000 Navy Pentagon Washington, DC 20350-2000

Dear Sir/Madam:

The Commission on Chaplains of the Evangelical Church Alliance takes pleasure in granting ecclesiastical approval to (b) (6)

Social Security Number:

for an appointment in the Navy Chaplain Candidate Program.

(b) (6) applied to the Evangelical Church Alliance and has been accepted for the candidate program. He will be completing his academic requirements at Liberty University and has our support in his endeavor to become a Navy Chaplain.

Sincerely,



GLM/jet

cf: (b) (6)



# BUREAU OF NAVAL PERSONNEL (BUPERS) OFFICE OF DIVERSITY AND EEO (BUPERS 0514) TOTAL FORCE HUMAN RESOURCES OFFICE 5720 INTEGRITY DRIVE, BLDG 791 (RM B119) MILLINGTON, TN 38055

### EEO COUNSELOR'S REPORT

Date Requested: 01 August 2014 Date Submitted: 07 August 2014

EQUAL EMPLOYMENT SPECIALIST: PHONE NUMBER: AGENCY DOCKET NUMBER: DON-14-00022-02823 COMPLAINANT'S NAME: Jason Heap **HOME ADDRESS AND PHONE:** Email Only: COMPLAINANT'S REPRESENTATIVE: Wang Times (Attorney) ADDRESS AND PHONE: Cohen Milstein Sellers & Toll PLLC 1100 New York Ave. NW Suite 500 East Washington DC 20005 (202)408-4600 **ACTIVITY FILED AGAINST:** BUREAU OF NAVAL PERSONNEL ACTIVITY ADDRESS: 5720 Integrity Drive Building 791 Millington, TN 38055-0001 ACTIVITY UIC: 00022 COMPLAINANT'S POSITION: Applicant for an Active Duty Navy Appointment **DEPARTMENT**: Navy Recruiting Command WORK PHONE: N/A BARGAINING AGREEMENT INFORMATION: BARGAINING UNIT MEMBER? No

N/A

BARGAINING UNIT

NGP EXCLUDES DISCRIM.

**COMPLAINTS?** 

DATE(S) OF ALLEGED INCIDENT(S): 27 May 2014

45th DAY AFTER EVENT: 12 July 2014

**DATE CONTACTED EEO OFFICE:** 12 June 2014

REASON FOR DELAYED CONTACT: N/A

INITIAL INTERVIEW: 10 July 2014

ISSUED NOTICE OF RIGHTS AND

RESPONSIBILITIES: Yes

3 July 2014

ADR:

Offered during initial

Interview: Yes

CP: Declined Mgmt: NA

**ISSUED EXTENSION OF EEO** 

**COUNSELING:** 

NUMBER OF DAYS: 5

**ISSUED NOTICE OF FINAL INTERVIEW:** 16 July 2014

**DATE FORMAL COMPLAINT FILED:** 31 July 2014

COMPLAINT BASIS (ES): Religion (Humanist)

### PRECISE DESCRIPTION OF THE ISSUE(S) RAISED:

Was the complainant, Mr. Jason Heap, Applicant for an Active Duty Navy Appointment to the Chaplain Corps, discriminated against on the basis of religion (Humanist) when the Chaplain Appointment Reassignment Eligibility (CARE) Advisory Group rejected his application?

### REMEDY REQUESTED BY THE COMPLAINANT:

- 1. Appointment as a U. S. Navy Chaplains Corps.
- 2. Back Pay

### **ALLEGED RESPONSIBLE MANAGEMENT OFFICIAL(S):**

William F. Moran, Vice Admiral, U. S. Navy, Chief of Naval Personnel

### ADDITIONAL WITNESS(ES):

- 1. Mark L. Tidd. Rear Admiral, U. S. Navy, Chief of Navy Chaplain Corps
- Captain, U. S. Navy, Executive Assistant, Chief of Navy Chaplains

### SUMMARY OF INITIAL INTERVIEW WITH THE COMPLAINANT:

Complainant is an applicant for an active duty commission and appointment in the U.S. Navy Chaplain Corps. The office of the Navy Chief of Chaplains said that all applications for the chaplain corps are reviewed by a Chaplain Appointment and Retention Eligibility Advisory Group (CARE). The Chief of Chaplains approves or disapproves the recommendation and then forwards it to the Chief of Naval Personnel, who by nature of the position makes the final determination as to whether the applicant is accepted or denied; or the Commander of Navy Recruiting Command acting for the Chief of Chaplains. The application process culminated on May 27, 2014, when the CARE advisory group did not select Mr. Heap for commissioning.

### SUMMARY OF FACT FINDING INQUIRY INTO THE ALLEGATIONS:

The EEO Counselor attempted to interview members of the Chief of Chaplains' office.

(b) (6) Captain, U. S. Navy, Executive Assistant, Chief Navy Chaplains, was identified as the Respondent. An inquiry was emailed to Captain (6) (6) CARE Advisory Groups are identified by the date they make their recommendations for acceptance or denial of applicant request. The percentage of applicants for acceptance in the May 2014 CARE Board was less than 50%.

### QUESTIONS FOR RMO (b) (6) , CAPTAIN, U.S. NAVY, EXECUTIVE ASSISTANT, CHIEF NAVY CHAPLAINS.

- 1. Is the CARE process governed by the rules of a "Statutory Board?"
- 2. What is the process the CARE Advisory Group follows when making selections or recommendations for acceptance?
- 3. Is the "denomination" of an applicant considered during the applicant evaluation?
- 4. Is it the expiation that applicants if selected will serve any particular denomination or faith?
- 5. Was Mr. Heap's identification as a "Humanist" the reason his application was denied?
- 6. Is there anything else you would like to add?

### RESPONSE FROM (D) (6) , CAPTAIN, U.S. NAVY, EXECUTIVE ASSISTANT, CHIEF NAVY CHAPLAINS.

Captain (b) (6) stated that CARE is not a "Statutory Board". However, there are similarities between a statutory board and the CARE Advisory Group: the CARE Advisory Group is governed by DoD. DON, and community regulation. He said that the denomination of an applicant is made known to the Advisory Group by the applicant when he or she submits Department of Defense (DD) form 2088, "Statement of Ecclesiastical Endorsement." However, an applicant's denomination is not a criterion that is weighted or assigned value during the CARE Advisory Group deliberations. The composition of the board is found in COCINST 1110.111. All applicants are expected to agree to serve in a pluralistic environment and support directly and indirectly the free exercise of religion by all members of the military and their family members. Applicants are also expected to provide religious ministry to members of their particular faith group.

Chaplain responsibilities are found in COCINST 1110.1H. Mr. Heap's self-identification was not the determining factor for the declination of his application to the Chaplain Corps. Specific Guidance for the appointment of Chaplains for the Military is found in DOD Instruction 1304.28.

## ADDITIONAL QUESTIONS AND REQUESTS SUBMITTED TO RMO (b) (6) (b) (6) , CAPTAIN, U.S. NAVY, EXECUTIVE ASSISTANT, CHIEF NAVY CHAPLAINS

- 1. Names and contact information for the persons that comprised this CARE Advisory Group?
- 2. Copy of the document(s) the CARE Advisory Group used to make the recommendation.
- Copy of statements from this group and any other persons involved in the process?
   As of this writing the agencies has acknowledged our request, but a response has not been received.

### DOCUMENTS REVIEWED:

- Complainant's Rights and Responsibilities, and Pre-Complaint Election Form dated July 2014.
- COCINST 1110.1H: Chaplain Appointment and Retention Eligibility Advisory Group, May 2007.
- 4. DD Form 2088, October 2011: Statement of Ecclesiastical Endorsement.
- DoD Instruction 1304.28: Guidance for the Appointment of Chaplains for the Military Departments June 11, 2014

### SUMMARY OF INFORMAL RESOLUTION ATTEMPT:

Informal resolution was offered but declined by the Complainant

(b) (6)

Equal Employment Specialist



### **DEPARTMENT OF THE NAVY**

OFFICE OF THE SECRETARY 1000 NAVY PENTAGON WASHINGTON DC 20350-1000

SECNAVINST 1730.7D N097 August 8, 2008

### SECNAV INSTRUCTION 1730.7D

From: Secretary of the Navy

Subj: RELIGIOUS MINISTRY WITHIN THE DEPARTMENT OF THE NAVY

Ref:

- (a) Title 10, United States Code
- (b) U.S. Navy Regulations, 1990
- (c) DoD Instruction 5120.08 of 20 Aug 07
- (d) DoD Instruction 1304.28 of 11 Jun 04
- (e) SECNAVINST 1730.9
- (f) DoD Directive 1304.19 of 11 Jun 04

Encl: (1) Definitions

- 1. <u>Purpose</u>. As advocates of spiritual, moral, and ethical maturity and resiliency, Navy Chaplains are essential to the Department of the Navy's (DON's) effort to assist Service members, their families, and other authorized personnel in coping with military life. This instruction implements policy and procedures for religious ministry in the DON. This instruction has been administratively revised and should be reviewed in its entirety.
- 2. <u>Cancellation</u>. <u>SECNAVINST 1730.7B</u>. <u>SECNAVINST 1730.7C</u> was rescinded by direction of the Secretary of the Navy in ALNAV 081/06.
- 3. <u>Scope</u>. This instruction applies throughout the DON, including the Coast Guard when operating as a Service in the Navy under Title 14, U.S. Code, Section 3.
- 4. <u>Definitions</u>. Enclosure (1) contains definitions of terms used in this instruction.

### 5. Organization and Roles

a. The Chief of Chaplains of the Navy (N097) is appointed in accordance with Section 5142 of reference (a) and serves in the grade of rear admiral (upper half) as principal advisor, community leader, and advocate on matters concerning religious accommodation and the delivery of religious ministry per Article

### AUG 8 2008

1009 of reference (b). As Director of Religious Ministry for the DON, the Chief of Chaplains:

- (1) Advises the Secretary of the Navy on all matters pertaining to religion within the Naval Services, in particular religious rights, the free exercise of religion and protection from establishment of religion. Serves as primary spokesperson on Professional Naval Chaplaincy (PNC). The Chief of Chaplains shall provide regular and frequent advice on:
- (a) Religious, spiritual, ethical, and moral implications of all DON policies and actions.
- (b) Religious Organization (RO) policies and positions affecting the DON.
- (c) All matters pertaining to the organization and utilization of the Chaplain Corps (CHC) as a staff corps of the Navy.
- (d) All matters pertaining to the organization and utilization of Religious Program Specialists (RPs).
- (e) Formulation and oversight of policy pertaining to religious program personnel (to include Contract Religious Ministry Professionals (CRMPs)), facilities, funds, and the implementation of religious ministry plans and programs.
- (2) Advises the Chief of Naval Operations (CNO), the Commandant of the Marine Corps (CMC) and the Commandant of the Coast Guard (CCG) on all matters pertaining to religion within the Navy, United States Marine Corps (USMC), and United States Coast Guard (USCG).
- (3) Serves as community leader for the CHC and RPs, and otherwise assists the CNO, CMC, and CCG. To facilitate community leadership, all echelon 2 chaplains and RPs shall be assigned additional duty on the CNO Chief of Chaplains of the Navy (N097) staff. As community leader, the Chief of Chaplains:
- (a) Directs religious ministry within the Navy, USMC, USCG, and other authorized governmental agencies receiving religious ministry from Navy assets.

- (b) Takes primary responsibility for DON strategic planning with regard to religious ministry.
- (c) Establishes and/or approves policy for religious ministry, Command Religious Programs (CRPs), the Chaplains Religious Enrichment Development Operation (CREDO), the Religious Offering Fund (ROF) system, and any other policies or programs which utilize Religious Ministry Team (RMT) personnel.
- (d) Provides technical advice for the acquisition, operation, contracting, and maintenance of religious ministry support facilities, collateral equipment, and other logistical support both ashore and afloat.
- (e) Formulates and/or approves policy applying Section 1789 of reference (a) to support the families of Service members.
- (f) Reports to and is supported by the Chief of Naval Personnel with respect to all duties pertaining to the procurement, distribution, and support of CHC officers and RPs.
- (g) Formulates and interprets policy on religious ministry pertaining to standards of conduct and performance of religious ministry, to include recommendations for disciplinary action when appropriate.
- (h) Is responsible for the professional development, education, and training of CHC officers and RPs.
  - (i) Establishes policy regarding CHC insignias.
- (4) Serves on the Armed Forces Chaplains Board (AFCB) per reference (c). As a member of the AFCB, the Chief of Chaplains represents the Secretary of the Navy to:
  - (a) The Department of Defense (DoD).
- (b) The Chiefs of Chaplains/Chaplain Services of other DoD components.
  - (c) The endorsing agents of the nation's ROs.

- b. The <u>Deputy Chief of Chaplains</u> is an officer selected by a board to the billet, from officers of the CHC, who serves in the grade of rear admiral (lower half) and performs such duties as are prescribed by the Chief of Chaplains and by Navy policy. The Deputy Chief of Chaplains:
- (1) Serves as principal assistant to the Chief of Chaplains and as Deputy Director for Religious Ministry for the DON.
- (2) Serves as Chaplain of the Marine Corps, advising the CMC on religious ministry matters in reference to support, personnel, plans, programs, policy, and facilities within the USMC.
- (3) In accordance with reference (c), serves as a member of the AFCB.
- c. The <u>Deputy Chief of Chaplains for Reserve Matters</u> is an officer selected by a board to the billet, from reserve officers of the CHC, who serves in the grade of rear admiral (lower half) in the reserve component, and performs such duties as prescribed by the Chief of Chaplains and Navy policy. The Deputy Chief of Chaplains for Reserve Matters:
- (1) Serves as principal assistant to the Chief of Chaplains for reserve matters.
- (2) Advises the Chief of Chaplains and the Commander Navy Reserve Forces on religious ministry matters in reference to administration, supervision, training, and mobilization of chaplains and RPs in the Reserve Component.
- d. <u>Command Master Chief/Senior Enlisted Leader</u> of the RP rating:
- (1) Serves as principle enlisted advisor to the Chief of Chaplains and Deputy Chief of Chaplains.
  - (2) Advises on all matters pertaining to the RP rating.

### e. Chaplains

- (1) Chaplains are qualified Religious Ministry Professionals (RMPs) endorsed by a DoD-listed RO and commissioned as Naval officers in the CHC.
- (2) Per reference (d), as a condition of appointment, every RMP must be willing to function in the diverse and pluralistic environment of the military, with tolerance for diverse religious traditions and respect for the rights of individuals to determine their own religious convictions. Chaplains must be willing to support the free exercise of religion by all Service members, their families, and other authorized persons. Chaplains are trained and expected to cooperate with other chaplains and RMPs and work within the specialized environment of the military while not compromising the tenets of their own religious traditions.
- (3) To meet the requirements of religious accommodation, morale and welfare, and to facilitate the understanding of the complexities of religion with regard to its personnel and mission, the DON has designated four core CHC capabilities: care, facilitate, provide, and advise. Chaplains care for all Service members, including those who claim no religious faith, facilitate the religious requirements of personnel of all faiths, provide faith-specific ministries, and advise the command.
- (a) Care. Chaplains are uniquely qualified to deliver specific institutional care, counseling, and coaching, which attend to personal and relational needs outside of a faith group-specific context. This includes relational counseling by chaplains which is motivated by their proximity and immediate presence, distinguished by confidentiality (per reference (e)), and imbued with professional wisdom and genuine respect for human beings. Such counseling is most effective when based on strong relationships developed in the context of shared life in the same unit. Some examples of care include deck plate ministry, counseling, coaching on military life, pre- and post deployment training for Service members and their families, crisis prevention and response, the CREDO program, memorial observances, and combat casualty ministry. Chaplains also strengthen community life by delivering training and education to Service members and other authorized personnel.

- (b) <u>Facilitate</u>. Chaplains manage and execute CRPs that accommodate diverse religious ministry requirements. Accommodation of individual and collective religious ministry requirements includes, but is not limited to: scheduling, budgeting, contracting and coordinating to include the management of volunteers and lay leaders.
- (c) <u>Provide</u>. Based upon their professional credentials, ecclesiastically endorsed and commissioned chaplains meet faith group-specific needs, including worship services, sacraments, rites, ordinances religious and/or pastoral counsel, scripture study, and religious education.
- (d) Advise. Chaplains strengthen the chain of command and assist in the development of leadership by providing advice to leaders at all levels. Chaplains serve as principal advisors to commanders for all matters regarding the CRP within the command, to include matters of morale, morals, ethics, spiritual well-being, and emerging religious requirements. Under reference (f), chaplains serve as an advisor to commanders on the impact of religion on military operations, within the boundaries of their non-combatant status.
- (4) Chaplains are non-combatants. It is DON policy that chaplains are not authorized to obtain weapons qualifications, warfare qualifications, or bear arms; however, they are authorized to wear warfare or weapons qualification insignia obtained during prior service as a combatant. Chaplains are eligible to qualify for and to wear the insignia of qualification designations such as Fleet Marine Force, Basic Parachutist, and Navy/Marine Parachutist.
- f. Religious Program Specialists. RPs are integral to the delivery of religious ministry in the DON. They, along with their chaplains, comprise the RMT responsible for the daily delivery of religious ministry. As part of an RMT, RPs work in direct support of DON chaplains. RMTs support, manage and execute the CRP. RP functional areas include: ministry support and accommodation, pastoral care support, command advisement, expeditionary ministry support, finance and accounting, and shipboard library administration. The functional areas are aligned to meet the command's religious ministry requirements to accommodate religion, support morale and welfare, and understand

the complexities of religion with regard to personnel and mission.

- (1) RPs are trained to accommodate religious ministry requirements by facilitating the free exercise of religion and supporting the provision of religious ministry. RPs support the delivery of care through pastoral triage, referrals, professional military counseling, charting, and explaining the types of ministry available. RPs play an integral role in advising leadership on the impact of the CRP. RPs in expeditionary environments are combatants who provide force protection expertise for RMTs.
- (2) Every RP must be willing to function in the diverse and pluralistic environment of the military, with tolerance for diverse religious traditions and respect for the rights of individuals to determine their own religious convictions. RPs must be willing to support the religious rights of all authorized persons.

### 6. Responsibilities of Commanders

- a. Commanders shall provide a CRP which accommodates the religious needs, preferences, and rights of the members of their commands, eligible family members and other authorized personnel. The CRP is supported with appropriated funding at a level consistent with other personnel programs within DON, sufficient to execute the commander's mission and intent.
- b. Commanders shall ensure the chaplain's direct access to the commander as provided in Article 1151 of reference (b).
- c. Attendance at divine services shall be voluntary. Personnel present in an official support capacity are not considered attendees.
- d. Consistent with DON policy on religious accommodation and the protections mandated by reference (a), commanders shall determine whether religious elements as defined in enclosure (1) shall be included in command functions.
- e. Commanders shall not compel chaplains to act in a way that is inconsistent with the tenets of their faith. When invited to deliver religious elements at command functions, if

the chaplain chooses not to participate, he or she may do so without adverse consequences.

- f. When in a combat area, commanders shall only assign, detail, or permit chaplains, as non-combatants under the Geneva Convention, to perform such duties as are related to religious ministry under Article 1063 of reference (b) and as defined in enclosure (1).
- g. Commanders shall not assign chaplains collateral duties that violate the religious practices of the chaplain's RO or that require services in a capacity in which the chaplain may later be called upon to reveal privileged, confidential, or sensitive information. Reference (e) defines the responsibilities with regard to chaplain confidentiality.
- h. Commanders shall not assign chaplains duties to act as director, solicitor, or treasurer of funds, other than administrator of a ROF; act as an investigating officer; or stand watches other than that of duty chaplain.

### 7. Action

- a. The CNO shall exercise oversight to ensure compliance with this instruction and shall implement the policies in this instruction throughout the Navy. The CNO shall initiate action with the CCG and the administrator of the Maritime administration to implement this policy when Navy chaplains provide religious ministry to those agencies.
- b. The CMC shall issue orders to implement this instruction throughout the Marine Corps.
- 8. Records Management Records created by this instruction, regardless of media, shall be managed in accordance with SECNAV Manual 5210.1.

DONALD C. WINTER

Distribution:

Electronic only, via Department of the Navy Issuance Web site http://doni.daps.dla.mil

#### DEFINITIONS

- 1. Command Function. Any event that takes place under the authority or responsibility of the commander.
- 2. Command Religious Program (CRP). The comprehensive program of religious ministry that is planned, programmed, budgeted, and implemented to meet identified religious ministry requirements of a command.
- 3. Contract Religious Ministry Professional (CRMP). A civilian RMP endorsed by a specific DoD-listed RO and contracted on a non-personal services basis using competitive procedures. CRMPs provide religious ministries for members of the military, their dependents, and other authorized persons of the CRMP's RO. Commands shall assign a contracting officer's technical representative to monitor CRMP performance.
- 4. <u>Divine Services</u>. A term of art used in Section 6031 of reference (a) and Article 0817 of reference (b) to refer to public worship conducted afloat, in the field, or on military bases and installations by a military chaplain pursuant to the chaplain's official duties.
- a. Under reference (a), commanders "shall cause divine services to be performed," and a chaplain may conduct divine services "according to the manner and forms" of his or her RO.
- b. Divine services are command functions which take place according to the manner and forms of ROs.
- c. Attendance at divine services shall be voluntary, with the exception of personnel present in an official support capacity.
- 5. <u>Ecclesiastical Endorsing Agent</u>. An individual authorized by an RO to provide or withdraw ecclesiastical endorsements on its behalf. Each RO is limited to a single ecclesiastical endorsing agent. Policy regarding endorsing agent visits to commands is provided in reference (d).
- 6. <u>Professional Naval Chaplaincy (PNC)</u>. The field of endeavor in which Navy chaplains deliver to the Sea Services and authorized recipients religious ministry characterized by

**AUG** 8 2008

cooperation, tolerance, mutual respect and respect for diversity. It is further characterized by an understanding of both the pluralistic nature of the environment and the processes and structures of the organizations and institutions served. PNC includes the full range of responsibilities inherent in positions of leadership and authority in the Navy, as well as the standards and codes of behavior established for chaplains by the DON and those found in civilian religious professional life. Implicit in PNC is the expectation that chaplains will not compromise the standards of their RO.

- 7. <u>Public Worship</u>. A term of art used in Section 6031 of reference (a) that consists of divine services and religious services.
- 8. Religious Accommodation. The reasonable and good faith effort to support religious requirements within the boundaries of good order and discipline.
- 9. Religious Elements. Includes prayers, invocations, reflections, meditations, benedictions, or other religious or faith-based features of public worship traditionally or customarily incorporated in command functions other than divine or religious services.
- 10. Religious Ministry. Professional duties performed by Navy chaplains and designated personnel, to include facilitating and/or providing for religious needs, caring for all, and advising the command.
- 11. Religious Ministry Professional (RMP). An individual endorsed by a DoD-listed RO, per reference (d), to represent the RO and to conduct its religious observances or ceremonies in the institutional settings of the Naval Services. Each RMP is a fully qualified member of the clergy for those ROs that have a tradition of professional clergy or the equivalent.
- 12. Religious Ministry Team (RMT). A basic RMT consists of one chaplain and one RP. Other team members could include lay leaders, CRP volunteers, contract RMPs, chaplain office federal employees, and other CRP contracted professionals.

- 13. Religious Offering Fund (ROF). Monetary collections offered by religious service participants in the context of worship. The system by which such funds are managed.
- 14. Religious Organization (RO). Under reference (d), an entity that is organized and functions primarily to perform religious ministries to a non-military constituency and that has met the religious purposes test of Section 501 (c)(3) of Title 26, U.S. Code [2000], and holds current status as a Section 501(c)(3) Schedule "A" organization. ROs possess ecclesiastical authority to endorse and withdraw endorsement for RMPs serving under their authority.
- 15. Religious Program Specialists (RPs). RPs support chaplains in planning, programming, administering, and coordinating the CRP. RPs are combatants who provide force protection and physical security for chaplains in operational environments.
- 16. Religious Rights. Those rights articulated in the First Amendment of the U.S. Constitution and applicable court precedent, including the right to free exercise of religion and the protection from establishment of religion.
- 17. Religious Services. Worship events, other than divine services as defined above, conducted as part of the CRP and in the manner and forms of ROs and led by lay leaders, CRMPs, or other authorized non-uniformed personnel. Participation in religious services shall be voluntary, with the exception of personnel present in a support capacity.

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## CARE APPLICANTS

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April 9, 2014 Date Received

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First Name

Recall-Indefinite Program

Requested

Endorser

United Methodist Endorsing Agency

Shreveport City

State

LA

Gender

Age

Race



Undergrad Institution University of North Dakota

GPA

3.1

Field of Study

Aeronautical Sciences

Graduate

Phillips Theological Seminary

Seminary GPA 3.7

institution.

Prior Service

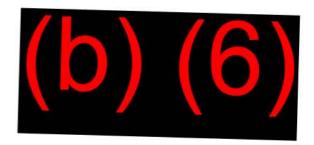
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### EXPERIENCE

2014 - Present

University Health Systems

Shreveport, LA

Pastoral Care Department, Hospital Chaplain

- · Provide pastoral care for patients in hospital, research foundation and cancer clinic
- Develop and conduct worship services
- · Liaison between families and trauma doctors during traumas
- · Counsel and encourage staff and medical students in a teaching environment

2012 -2014

Naval Chaplaincy Warrior Transition Program

Arifjan Kuwait and Sembach, Germany

Provider, Facilitator, Caregiver, and Advisor

- · Provide pastoral care for sailors returning home from combat deployments
- Develop and conduct workshops to facilitate healthy reintegration
- · Lead worship services
- · Provide individual counsel and advise with regard to body, mind, and spiritual matters

2009 -2012

### Bethany and Greenwood Methodist Churches

Greenwood, LA and Bethany, TX

Pastor

- · Provide pastoral care for members, families, widows, and orphans in various settings
- · Minister to those in hospitals, nursing homes, and hospices
- · Lead weekly worship services
- · Teach Bible studies
- · Network within community to help shape spiritual development of neighborhoods

2007 -- 2009

### Noel Memorial Methodist Church

Shreveport, LA

Associate Pastor, Small Group Teacher

- · Provided pastoral care for staff, members, and their families in various settings
- · Served as clergy care pastor to hospitals, nursing homes, and hospices
- Assisted during weekly worship services
- · Taught small group Bible studies
- · Advised Nurture and Care Committee regarding spiritual development and care

2007 - 2012

### Samaritan Counseling Center

Shreveport, LA

Clergy and Congregational Care Coordinator

- Coordinate the planning, organizing, implementing, and evaluation of services to clergy and their congregations
- Train and consult with clinical staff to provide dialogue groups, education, and spiritual health
- Provide/oversee services such as: counseling, crisis-intervention, coaching, workshops, and retreats
- · Build collaborative relationships between clergy and therapists in ecumenical settings

1997 -2010

### United States Air Force Navigator

Shreveport, LA and Minot, ND

Instructor Navigator/Electronic Warfare Officer

- . Commissioned for active duty and served over 12 years as a rated officer
- Deployed three times since 9/11 in support of Global War on Terror
- 250+ hours combat time and over 2400 hours total flight time in the B-52 Bomber
- Served in reserve position requiring Top Secret clearance for a Total Force Integration project to support active duty in the nation's nuclear mission

2010 -- 2013

### Naval Chaplaincy VFMA-112 Marines

JRB Fort Worth, TX

Provider, Facilitator, Caregiver, and Advisor

- · Provide pastoral care for Marines and their families in various settings
- · Serve as ambassador to those in combatant roles to ensure combat readiness
- Lead worship services
- Provide counseling on ethics, morality, and in spiritual formation
- Advise the command as appropriate regarding spiritual health of squadron

1 APR14

**EDUCATION** 

2010 -2013 Marine Corps University

Marine Command and Staff College

Quantico, VA

2005 - 2008

Phillips Theological Seminary

Master of Divinity

Tulsa, OK

2003

Maxwell Air Force Base

Squadron Officer School

Montgomery, AL

1990 - 1994

University of North Dakota

Grand Forks, ND

- #r

2005-2014

Team RWB

Veterans Fitness Group

COMMUNITY ACTIVITIES AND MEMBERSHIPS

Mission is to enrich the lives of America's veterans by connecting them to their community through physical and social activity. Member of the mission outreach leadership team.

### American Association of Pastoral Counselors

Bachelor of Science in Aeronautical Studies

Pastoral Care Specialist

Mission is to bring healing, hope, and wholeness to individuals, families, and communities by expanding and equipping spiritually grounded and psychologically informed care, counseling, and psychotherapy.

### Big House Orphanage

Les Cayes, Haiti

Mission Trip Coordinator

Working with various organizations to bring nutrition, medical care, and light construction to orphanage of nearly one hundred underprivileged children.

### **United Methodist Church**

Ordained Elder in Full Connection, June 2012

### Samaritan Counseling Center

Heart for Heroes Grant Developer

Work with community leaders to establish non-profit ecumenically based programs of counseling, therapy, and coaching to communities where fees are charged on a sliding scale. Heart for Heroes grant is part of a larger Clergy and Congregational Care Program established in 2012.

### Volunteers of America

Facilitate PTSD 12-step Groups

Work with veterans and current troops to build trust within a community of combat warriors who can help one another through their traumatic memories on the journey to reordered life.

### Hillcrest Medical Center

Two Extended Units of Clinical Pastoral Education

Work with hospital chaplains under supervision to learn, ecumenically, how to advance educationally based theological education and professional practice to bring healing a hurting world.

### NW Louisiana War Veterans' Home

Volunteer Chaplain

Work with full-time staff and hospice chaplains to provide pastoral care to veterans and their families. Coordinate with local churches to bring volunteers into the home during scheduled activities in order to provide services that need extra hands beyond the paid staff capacity.



January 22, 2014 Care Board Chaplain Recruiter Screening US Navy

To Whom it Concerns,

This letter is to request that my package for entrance into the Active Duty Chaplain Corps be screened for FY14. As of February 2nd, 2014 I will have completed my mobilization that prevented me from taking the activation last fiscal year. I am available at this time for consideration of recall to active duty. Thank you in advance for considering my application. I have provided personal and professional references to my recruiter. Please let me know if letters of recommendation are needed.

Sincerely yours, Chaplain LT



### UNITED STATES MARINE CORPS

COMPANY B, 1ST BATTALION, 23D MARINES

4<sup>78</sup> MARINE DIVISION (REIN), MFR

1440 SWAN LAKE RD

BOSSIER CITY, LA 71111-5334

1000 ISI 30 May 12

From: Inspector-Instructor To: Whom It May Concern

Subj: LETTER OF RECOMMENDATION FOR LT

(b)(6)

1. For the past year I have had the pleasure of knowing and working with LT (b) (6) as he is administratively attached to the NOSC that my I&I office is co-located with. Despite not having any official association or affiliation with my unit, LT (b) (6) has always been available for a variety of tasks. This included instructing recently activated and deployed Marines on various reintegration training, helping with numerous community relations programs, or simply being around and available to young Marines who normally don't get to see a Chaplain. Recently, LT (b) (6) volunteered to spend some time with the unit while training in a field environment. Despite austere conditions, LT (b) (6) was on hand simply out of his desire to be present and available for Marines and Sailors.

- 2. LT (b) (6) has a unique ability to connect with young service members. This gives the Marine or Sailor a sense of ease and willingness to open up to the Chaplain on issues they may not normally discuss with an officer they just met. This offers the command an enormous combat multiplier and allows the commanding officer excellent situational awareness on the morale and welfare of the unit.
- 3. I would actively seek to serve with LT (b) (6) again in the future and look forward to him being able to spend some more time with the Maxines.
- 4. If you have any further questions or concerns please contact me personally at (b) (6) or by e-mail at

(b) (6)

(b) (6)



# DEPARTMENT OF THE NAVY NAVY OPERATIONAL SUPPORT CENTER SUPEREPORT 1446 SWAN LARE BOAD ROSSIER CITY LA 71111-5334

1300 Ser N00/241 15 Jun 12

From: Commanding Officer, Navy Operational Support Center Shreveport

Subj: TRYTER OF RECOMMENDATION ICO LT (b) (6)

- 1. I offer my absolute strongest endorsement for LT(b)(6)
  appointment to active duty. Based on his motivation and limitless
  potential, I find him unquestionably qualified. As a Commanding
  Officer, I am proud to call(b)(6)
- 2. LT (b) (6) embodies the Navy Chaplain Corps Vision of "Mission ready Sailors and Marines, and their families, demonstrating spiritual, moral and ethical maturity supported by the innovative delivery of religious ministry and compassionate pastoral care." Although, he is attached to NAS Fort Worth JRB, he gives of himself in every way to my command in Shreveport, my Marine counterparts and our community. He actively seeks ways to be involved and deliver faithful pastoral care.
- 3. I have interviewed (1) (5) personally, observed his interactions with our Sailors and Marines and have reviewed his record. I can say without hesitation that sustained superior performance, Sailor-centered service and superb program management are hallmarks of his career. He is one of the finest chaplains that I have worked with and I have been impressed with his amazing spirit of commitment.
- 4. He is most strongly recommended for selection to the active duty Chaplain Corps. Confident, dedicated and goal oriented, LT (b) (6) is the epitome of what the active duty Chaplain Corps is looking for. His intelligence, composure and service-oriented mindset coupled with his compassion make him the best choice. He is a proven performer in every respect and will be an outstanding Naval Officer in the Chaplain Corps Community. It would be my absolute privilege to serve with Lieutenant (b) (6) in my wardroom\_any time\_any where.



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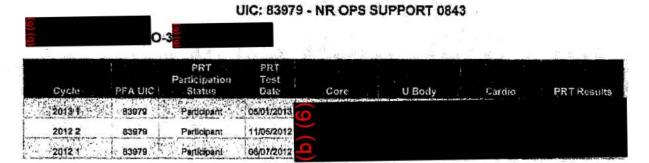
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## **PRIMS**

Physical Readiness Information Management System

## **PRT Listing - All Cycles**

Generated: 01/24/2014



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### NAVY PERSONNEL COMMAND 5720 Integrity Dr. Millington, TN 38055

# STATEMENT OF SERVICE FOR NAVY RESERVE RETIREMENT

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05/09/06	05/08/0	7 0	0	0	15	15	0	130	145	1YR	00M	00D
05/09/07	05/08/0	B 0	0	0	15	15	0	0	15	OYR	MOO	COO
05/09/08	05/08/09	9 0	0	0	15	15	0	0	15	OYR	MOO	000
05/09/09	05/08/1	0 0	0	0	15	15	0	0	15	OYR.	OOM	OOD
05/09/10	09/20/1	0 7	0	0	6	6	0	0	6	OYR	MOO	00D
09/21/10	05/08/1	1 0	28	9	9	46	88	0	134	1YR	MOO	OOD
05/09/11	05/08/1	2 0	93	2	15	110	68	0	178	1YR	MOC	00D
05/09/12	05/08/1	3 0	31	24	15	70	4	0	74	1YR	MOO	DOD
05/09/13			0	0	0	0	0	0	0	OYR	OOM	OOD

QUALIFYING YEARS OF SERVICE: TOTAL RETIREMENT POINTS CREDITABLE FOR PAY: . 13YR 00M 00D 3838



		LEGEND	
WEX	0-RESERVE COMPONENT SERVICE 1-REGULAR COMPONENT SERVICE 3-SERVICE NOT CREDITABLE 4-ISL (IMACTIVE STATUS LIST) 5-DECEASED 6-ENLISTED: DISCHARGED 7-OFFICER: RESIGNED/DISCHARGED	GRAT: INAC:	MEMBERSHIP POINTS: MAX 15 DER ANNIVERSARY YEAR TOTAL PHACTIVE DUTY TRAINING POINTS: MAX 130 POINTS PER ANDIVERSARY YEAR ON OR AFTER 30 OCT 2007, MAX 90 POINTS PER ANNIVERSARY TEAR ON OR AFTER 30 OCT 2000 AND MAX 75 POINTS PER ANNIVERSARY YEAR ON OR AFTER 23 SEP 96. PRIOR TO 23 SEP 1996, THE MAXIMUM IS 60 POINTS.
	9-RETIRED	AT/ADT:	ANNUAL TRAINING/ACTIVE DUTY FOR TRAINING SERVICE POINTS
DRILL:	INACTIVE DOTY DRILL TRAINING POINTS	ACTIVE: TOTAL:	EXTERDED ACTIVE DUTY SERVICE POINTS TOTAL RETIREMENT POINTS EARNED DURING AUDIVERSARY YEAR
COURSE:	CONNESPONDENCE COURSE DOTHES	QUALIFYING:	YR = YEAR(B) M = MONTE(S) D = DAY(S)

FITNESS	REPORT & COUNSE	LING	RECORD (W2-O6)		RCS BUPERS 1610
(b) (6)	M Coffe)	. 19		Desig 41.05	(b) (6)
5 AT FTS	NACT AT/ADSW/ 6, UIC 38185	7. Ship/S NAV		8.	Promotion Status 9, Date Reported 120CT15
Occasion for Report  10, Periodic .	Detachment X Detachm			eriod of Réport 4. From: 13J	UN27 15.To: 13DEC16
16. Not Observed Report	Type of Report X 15, Co	ncurrent	19. OpsCdr	). Physical Reading	21. Billet Subcategory (if any) INDIV AUG
(b) (6)	(Lart. Fi MI) 23. Grade CAPT	24. Desig 1135	25. Title	26. U 38	185 (b) (6)
WTP facility by providir issued gear	ng Combat and Operation and weapons, conduct	nal St ing PD	ress Control Continu	ium (COSC)	TCOM war zone deploymen workshops, collecting ovement.
CHAPLAIN	Westchstanding duties. (Enter primary dut	A STATE OF THE PERSON NAMED IN	noombox)	PFA: 13-2	
enter 30 and 31 from o	AITS: 1.0 - Below standards/not renovessi	JUL13	AT in any one standard: 2.0 - Does not	yet meet all 3,0	(b) (6)
standards; 4.0 - Exces	ds most 3.0 standards; 5.0 - Mecta overall	criteria and	most of the specific standards for 5.0.	Standards are n	5.0
TRAITS	Below Standards	Pro- gressing	Moste Standarda	Above Standards	Greatly Exceeds Standards
23). PROFESSIONAL, EXPERTISE, Professional knowledge profesency, and positionetions.	Lacks basic profitational knowledge to perform offertively.     Caunot apply basic skills.     Fails to develop profitorionally or achieve timely qualifications.	-	-Bas therough professional knowledge?     -Competently performs both noutine and new tasks.     -Steadtly improves skills, achieves timel qualifications.	·	Recognized expect, acusts after to solve difficult problems.  Exceptionally skilled, develops and executes innovative ideas.  Anhiever early highly advanced qualifications.
NOB(p) (	6) (b)	(6)		(b) (6)	(b) (
A.  COMMAND OR  ORGANIZATIONAL  LIMATE/COUAL  OPPORTUNITY:  Contributing to growth  and development.	-Actions counter to Navy's returbin/ reconlistment goalsUninvolved with mentering or professional development of subordinatesActions counter to good order and discipitue and negatively affect Command/ Organizational climate.		-Positive leaderabin supports Navy's inco- reference goals. Active in decreasing att -Actions adequately encourage/support subordinates' personal/professional gro- -Demonstrates appreciation for contribut of Navy personnel. Positive influence or	ions  -	<ul> <li>Measurably contributes to Navy's increased retention and reduced attrition objectives.</li> <li>Proactive leader/exemplary mectur, involved in subordiosate/personal development leading to professional growth/sustained commitment.</li> <li>Initiates support programs for military.</li> <li>civilian, and families to achieve exceptional</li> </ul>
community, NOB	Organizational climate.  - Demonstrates exclusionary behavior. Pails to value differences from cultural diversity.	П	Command climate,  - Values differences as strengths. Fosters almosphere of acceptance/inclusion per BOALIO policy.		Commend and Organizational climate.  The model of achievement. Develops unit cohesion by valuing differences as
5. ALLITARY BEARING/ CHARACTER: Opperwise, conduct	Consistently insertifactory appearance.     Unesticfactory detectors or conduct.     Unicible to proof one or store physical reactions standards.		-fixedient personal appearancefixedient demensor or conductComplies with physical readiness program.		strengths.  - Exemplary personal appearance.  - Exemplary representative of Navy.  - A leader in physical readmoss.
hysical fitness, dhorance to Navy Core alues.	-Falls to live up to one or more Navy Core Values: HONOR, COURAGE, COMMITMENT,		-Always lives up to Nevy Core Values: HONOR, COURAGE, COMMITMEN	т.	- Excuplifies Navy Core Values: HONOR, COURAGE, COMMITMENT
NOB [	are in the contract of the con				X
S. BAMWORK: ontributions toward and building and aga results.	Creates conflict, unwilling to work with others, puts self above team.     Fails to understand tream goals or namwork techniques.     Does not take direction well.		-Rainstoness others' efforts, meets persons commitments to teemUnderstands teem goals, comploys good teamwork techniquesAccepts and offers teems direction.		- Team builder, inspires cooperation and progress.  - Talested insector, focuses goals and techniques for team.  - The best at accepting and offering team.  direction.
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ILISSION CXXMPLISHMENT ND DITTIATIVE: Ickg intlative, anoing/prioritizing	-Lacks festiative.  -Unable to plan or prioritize.  -Does not maintain readiness.		Takes initiative to meet goals. Plans/prioritizes offectively. Maintains high state of readiness.		Develops innovative ways to scoomplish mission.  Plant/prioritizes with exceptional skill and foresight.  Assumans superior readiness, even with limited resources.
NOB NOB	-Fails to get the job done.		-Always gets the job done.		-Gota jobs does certier and far better than expected.

NAVYERS 1410/2 (11-11) FOR OFFICIAL USE ONLY - PRIVACY ACT SENSITIVE

PERFORMANCE			2. Grade/Rate	3. Desig 4105		(b) (6)
TRAITS	1.0* Below Stepherds	2.0 Pro- gressing	3,0 Mects Standards		4.0 Above (switerds	5.0 Greatly Exceeds Standards
RADERSHIP: regarding, motiveting of developing others accomplish goals.	Neglects growth/development or welfar of subordinates.     Pails to organize, creates problems for subordinates.     Does not set or sobieve goals relevant to command suission and vision.     Lacks ability to cope with or tolerate     atress.     Inaclequate communicator.     Tolerates hazards or ansafe practices.		Effectively stimulates growth/de- subordisates.  Or gestines aucressfully, implementa- insprovements and efficiencies. Setal chieves visitul realistic gos exprove command mission. Porforms well in streasful situation Clear, timely communicated. Secures safety of personnel and equipment.	nting process -	subor and d Super develor efficie Leads furthe Perse challe Econy Maker maiot	ing motivator and trainer, chantes reach highest level of growth preclopment. It is not supply to be organized, great foresight, ope process improvements and moises, rakin achievements dramatically of command uniastics and vision, evens through the taughest agree and impires others, stonal communicatur, a subordinates seday-conscious, after the process, and the taughest process.
ACTICAL REFORMANCE: Variant qualified foors only use and tactical apployment of weapons firms.	-Has difficulty attaining qualification aspected for the rank and experience. Has difficulty in ship(s), sirrent or weapons systems employment. Below others in knowledge and employment. Warfars skills in appointly are below standards compared to others of same rank and experience.		Atteins qualifications as required and supcoted. Capably employs ship(s), shored waspons systems. Equal to other wariner knowledge and employe wariner knowledge and employed the same same rank and experience of same rank and experience.	ent.	for rai	qualified at appropriate level in and experience. stively supploys simple), if, or weapons systems. Well others in warfare knowledge uployment. we skills in specialty exceed of same rank and ence.
NOB (b) (	6)	b) (6)	, 1	(b)	(6)	(b)
commendations ros	ening this individual for next career mil y he for competitive schools or duty as OIC, CO, Major Command, War Colle	rignments such a	we: (maximum of two)	SEA 1	YTUC	ACTIVE DUTY
	ring for all".					
Corps' "ca -He exempl availabili discrimina surmountab -LT(D)(6)	ring for all".  ified the Navy Values ty for all in need, d ation, infidelity, and ble opportunities and consistently found base to those service completed the USMC	ecisively trauma. I framing the ways to see es and coo Staff Coll	guiding people to the helps others to mem in a healthy apport the WTP Te ordinating donors lege. He establis	hrough propertion of the perspection of the perspec	oblems so ret" cris ve. ving ship o make the by white,	24/7 ich as workplace ses as mates of various nem appropriate. and Blue Running
Corps' "ca -He exempl availabili discrimina surmountab -LT(5)(6) faiths off -LT(0)(6) Chapter ar -Reverend	ring for all".  ified the Navy Values ty for all in need, d ation, infidelity, and ble opportunities and consistently found base to those service completed the USMC d is a registered USO	ecisively trauma. I framing the ways to so es and con Staff Coll Voluntees the in work	guiding people to the helps others to mem in a healthy apport the WTP Te predinating donors lege. He establish a providing support d and deed, appre	hrough properties of the perspection of the perspec	oblems so ret" cris ve. ving ship o make th , White, nded Warr he differ	mates of various em appropriate. and Blue Running riors at LRMC. ences in others.
Corps' "ca -He exempl availabilidiscrimina surmountab -LT (b) (6) faiths off -LT (0) (6) Chapter ar	ring for all".  ified the Navy Values ty for all in need, d tion, infidelity, and ble opportunities and consistently found base to those service completed the USMC d is a registered USO  [D](6) lives his fai	ecisively trauma. I framing the ways to so es and con Staff Coll Voluntees the in work PERFORMANO	guiding people to the helps others to them in a healthy apport the WTF Te ordinating donors lege. He establish a providing support d and deed, appre- CE ABOVE FAYGRADE	hrough properties of the prope	oblems suret" cris ve. ving ship o make the , White, anded Warn he differ E TO LCDM Reporting Semin C WARRIOF OGRAM	contact of various and Blue Running riors at LRMC.  Tences in others.  NOW! ***  TRANSITION  On the contact of

FITNESS	S REPORT & CO	UNSEL	ING R	ECORD (W	2-06)		5 5	-	RUS HUPLIES 16
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/h) /6)	M1) 23.	TANKS NAME OF TANKS OF	Desig	19. OpsCdr L 25. Title	I IP	26. U	The second control of	INDIV	AUG
NAVCENT/5t certificat	y word and command achievem h FLEET Task Fordion, logistics, i d expeditionary i	e execut	ation	. warrior tr	ansition	g, tra	deploy	ment to	r IA/GSA OPS.
CHAPLAIN advising Co to MAYCENT Officer-4.	Watchstanding duties (Binter  Duties  Differ  Duties  Differ  Duties  Differ   related ous, cult TP Semba FPORT: 1	to to ural, ch Ge: 2SEP1	he Professio personal, a rmany. PRI:	nd comman Care Tea	d clim m Chap SEP21-	ate is lain-4 120CT1	sues of	interest : NWR -12-2.	
PERFORMANCE TE	enneding workshoot, sign 32.)  LAITS: I.O. Below standards/no	NOT it progressing or	REQ	n way one standard: 2.0	- Does not yet m	eet all 3.0 at	budards, J.	- Moets all 3	
PERFORMANCE	eds moer 3.0 stundards: 5.0 - Me		2.0	n of the specific stands	ids for 5.0, Stand	1.0	all inclusive	250	
TRAITS	Below Standards	100	conf.	Meets Standar		Stanubirts		reatly Exceeds	
ACCEPSSIONAL, XPERTISE POSSIONAL ACCEPS AND ACCEPTS AND ACCE	Lacks basic professional leneral perform sillestricty.     Linting apply basic skills.     Fads to develop professionally achieve pinely qualifications.		-Ci	as therough professional empeterally performs both tw tasks, eachly impreses skills, ac indifferences.	routine and	(6)	difficult p - Exception executes i	roblems nity skilled; ek- mussalise niem enelythiphis, ad	
OMMAND OR REANIZATIONAL IMATE/SQUAL PSPORTUNITY: osmilening to grouds of development, mass worth, massimity.	Activity countries to Plany's reach redulariment gently.  Uninvolved with membering or p development of pubordinates.  Actions memor to good order at discipline and opening the party affect of Chamitanian climate.  Demonstrates exclusionary behas to value differences from cultura (treasity).	refereiend  - refereiend/ refereiend-	Di Ci Va	estive leaderable supports torsion gods. Author in de apona dequately encouraberthinates parsenal/professionestrates appreciation! Nary personnel. Postive remaind-climate. James differences as strong non-timeste. James differences as strong non-timeste.	ceeasing autrition, autoposed ssiedul prouth. or contributions influence on this. Posters	×	referring a  - Proserve l  in subordir  to professi - Initiates so corlian, an Communical - The model	nd reduced and cader exempla pack personal of pical growth se proof programs d families to ac and Organizati	diese exceptional. onal climate. L. Pessings unit
LLITARY BEARING/ HARACTER PRESIDENCE, CONSTITUTE SPECIAL GENERAL HOUSE TO MANY COCCURRENCE HUES	-Consistently investisfactory apper -Discription of demander or one -United to meet one or more play replicates especialesFails to live up to one or more N Core Values. HONOR, COURA COMMITMENT	finct.	-Ew	oplient perional appearant cellent demostror or cood- implies with physical read- grows. ways these up to Navy Co- MOR, COURAGE, COA	uci. uncss		- Exemplary - A leader in - Exemplifie	perional apper representative physical reads Navy Core Vi OURAGE, Cl	oľ Nasy. Jest Jest
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AMSWORK: notifications forward an building and no results	Creates conflict, onwilling to un used others, perts self above team. Fails to understand some peals or leasurerest techniques. Does not take direction well		-Uni	niferors offsers' efforts, mo- emistrents in team. Seestands serur gooks, one avioris techniques, expis and offers team dire-	oloys proid	×	progress - Talomed me spelantjuss	er, angules com cutor, frences p for team. accepting and r	wals and
SSON COMPLISHMENT DO NITIATIVE king imitative; nump/prioritiring, nevang mission.	- Lands instinctive Limbbe to plan or procritice Doos not maintain readiness Parls to get the job done.		-Pian	es incustive to meet goals septionates effectively, makes high state of reading aye gets the job done.	1		mission Plans priors and foresign Maintains so timited resis	germe realine	mond skall skerenda
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NAVPERS IN 1922 (11-15). POR CHAPPENAD USE COALY . PRIVACY ACT SENSITIVE

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Her additions a required  Attains qualifications as required  Chandle problems begins a required character of received and response and received and response and	radialing, nonlivering of developing others accomplish goals.	of coherentees.  Fails to organize, creates problems for sub-measures.  Does not set or schieve goals relevant to consumed thission and vision.  Lacks ability to cope with or rolesate stress.  Inadequate communicator.	-	subordinales. Organizes successfully, implems improvements and efficiencies. Set hydrocress useful resisting possipport command resistor. Performs well in streasful situation. Clare, timely commanicate: -Elisanus safety of presumed and	exclopment in -	- Impiring motivator and trainer, submillimeter reach highest level of growth and development.  Superb regaminer, growt forceight, develops percess impravenents and efficiencies.  Landership active venients thatacit really further entermand missage and sustine Veneueron through the trainfield challenges, and inspires officer.  Exceptional communication.  Makes subordinates safety-entercome, introducing representation persons.
Incompanied streaming that individual for each captr milecularity and follows (maximum of two)  I tops that, MO OLD CO. Major Command. Wer Critical marks and 20 marks in Block H must be specifically submandable to command. Wer Critical marks and 20 marks in Block H must be specifically submandable to command. Wer Critical marks and 20 marks in Block H must be specifically submandable to command. Wer Critical marks and 20 marks in Block H must be specifically submandable to commands must be accounted by a submandable to command the specifically submandable to commands.  *****OUTSTANOING FASTOR, OFFICER, and HENTOR****  -*******************************	CTR'AI RPDRMANCE sefare qualified locas only? (ic and testical playment of prespons tents.	expected for the rank and experience.  Has difficulty in shipts), aircraft or verapose systems employment. Below others in knowledge and employment.  Werfare skills in specially are technic standards compress to others of came rank and	) (6)	and expected.  -Capably employs shipks, asceral weapons systems. Equal to orbot warfare knowledge and employe.  -Warfare shifts in specialty equal.	i, or s in nent,	- Initionarity ety employs slop(s); generall, or exagence as somes. Well above others in was first losses before and employment. - Warfare skills in specialty exceed subjects of sume rank and.
CONCERNTS ON PTRIORMANCE 'AN I a make tree 10 marks and 10 marks in Block H mins be specifically submanisated in comments. Comments mind be not wished by 12 Principles. Like specifically submanisated in comments. Comments mind be not wished by 12 Principles. His skill full delivery of 40 holistic worshops to 910 redeployers support of long-term resilience and operational readiness and resulted in the successfoly reintegration to CONUS.  DYNAMIC TEAM PLAYER. Greatly enhanced staff morale through MWR trips, cookouts, and athletic events; coordination of gift packages provided by California State government employees; partnered with Project Rudolph for wounded werriors visits.  -MODEL OFFICER. Recognized for his outstanding military bearing; outstanding PRT.  -TEAM BUILDER. Developed an effective working relationship with ARCENT and USAREUR chaplains to identify mutually beneficial engagement in support of redeploying Saliors. Effective representative for the Chaplain Corps provided information and direction (or possible California Candidates.  Effective representative for the Chaplain Corps provided information and direction (or possible California). Coordinated with the local Religious Education Department to Leansfor library resources to WTP from military libraries, saving thousands of dollars.  -MINDER STEWARD. Coordinated With the local Religious Education Department to Leansfor library resources to WTP from military libraries, saving thousands of dollars.  -MINDER STEWARD. Completed two Marine Corps Staff College classes towards complete intermediate Professional Military Education.	I recordend street	ming this individual for next career miles y he for competitive schools or duty assi	Hone(s) as followers	lows: (maximum of two)	PG SCHOO	DL SEA DUTY
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emiles Tinta Average: 4.00 Summary Group reverage: 4.00	COMMENSATION NO. 1	b) (6) (b)	) (	6 Company Property P	POPPOSE  OFFICE  WTP SEI  UNIT 2  APO AE  vidual evaluated. Than derstand my right to sub- derstand my right to sub-	R IN CHARGE MBACH GERMANY 9926 09136-9926
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NAVPERS 18102 (11-11) FOR OFFICIAL USE ONLY - PRIVACY ACT SENSITIVE

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(b) (6)				2. Grade/Rate LT	3. Desig	5		4. SSN	(b) (6	j)
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	yment and command achieven on training in s		Navy Or	erational	Support	Unit (	0843.	»:		
STAFF CH Command on Religious P	Watchstanding duties. (Botto APLAIN Leads moral and relig rogram of the C ned Squadron Ch	in religi ious accom O and ment	ous min modatio ors 2 R	istry, pro-	vides pans and i	storal mpleme	L care, ents th	and a	idvices and	
For Mid-term Counselin enter 30 and 31 from co	ng Usa. (When completing FITI nunseling worksheet, sign 32.)	NOT R	0.0000000000000000000000000000000000000	11. Counselor	* -	32	L Signature	of Individual	Counseled	
PERFORMANCE TRA	AITS: 1.0 - Below standards/n ds most 3.0 standards; 5.0 - M	ot progressing or L cets overall criteria	NSAT in any and most of t	one standard; 2.0 -) he specific standard	Does not yet m for 5.0, Stand	eet all 3,0 s ards are not	tendards; 3. all inclusiv	0 - Moets al	13.0	-
PERFORMANCE TRAITS	1.0* Below Standards	Pro gress	-   .	3.0 Meets Standards		4,0 Above Standards		77.	.0 ede Standards	-
OS. PROFESSIONAL EXPERTISE: Professional increased go professional increased go profesional incr	-Lacks basic professional know perform effectively. -Caunet apply basic skills. -Pails to davelop professionally achieve timely qualifications.		-Compet	improves skills, achie	noine and		difficult p - Exception executes	roblems, nally skilled, imovetive so carty/highly		
<sub>NOI</sub> (b) (б	) × 10 × 10 × 10 × 10 × 10 × 10 × 10 × 1	(b) (	6)	e å mue	<sub>3</sub> (b	) (6	=3		(b	) (6
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S. HARACTER: PECALITY BRAKINGS HARACTER: ppcanner, conduct sysical finess, therance to Navy Core alnes.	Consistently unsatisfactory appleadors of the Unsatisfactory deminants or con- Unsatis to most one or more play readiness standards.  Fails to live up to one or more 1 Core Values: HONOR, COURA COMMITMENT.	raioni -	-Excellen -Excellen -Complie program -Always I	f personal appearance, f demeanor or confluct s with physical reading	os Vafues:	•	- Exemplary - A leader in - Exemplifie	personal appropriate physical research a Navy Core COURAGE, 0	re of Nevy. diness.	
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ontributions toward -	Creates conflict, unwilling to we with others, puts self above road Fails to industrial fram goals of teamwork techniques.  Does not take direction well.		- Understate teamwork	os others' efforts, morts ents to ferm nds toem grads, curploy techniques, and offers teem direction	ys good		progress.  - Talented m techniques	enter, foruses for town.	ooperation and s goals and d offseing team	
EON	**		]	45		X			. Е	
ISSION COMPLISHMENT -1 VD INITIATIVE: king initiative, mning/polotitizing,	Lacks initiative.  Unable to plan or prioritize.  Does not mainfain readiness.  Pails to get the job done.		-Plans/price	istive to meet goels, rities effectively. high state of readiness to the job done.			mission. Plans/priorit and foresigh Maintains at limited reso	inas with exc d. specier readin	ces, even with	

HAVPERS 16102 (11-11) FOR OFFICIAL USE ONLY - PRIVACY ACT SENSITIVE

b) (6)	= +:			2. Grade/Rate	3. Desig 4105			4. SSN	(6)
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8. EADERSHIP: rescing, motivaing of developing others accomplish goals.	Neglects growth/development or of subordinates.  Falls to organize, creates problem for subordinates.  Does not set or achieve goals relate opening and set or achieve goals relate to opening the subordinate achieve goals related to opening the stress.  Inadequate communicator.  Tolerates basards or missic pract	r welfare .  nus .  lovent .  nute .	-Effect subort Organ inpro -Sets/s suppo -Perfer -Clear	tively stimulates growth diseases.  Jones successfully, imple wements and efficiencie chieves useful resilient of command mission.  Just well in streasful sixth timely communicates, as safety of personnel ament.	monting process s. goals that stions.		subordi and dev Superb develop efficient Leaders further Persevic shallong Exception Makes a maintain	g motivator and trainer, nates reach highest level of organizer, great foresight, a mocess immovements or	growth d ally m.
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NAVVERS 1610/2 (11-11) POR OFFICIAL USE ONLY - PRIVACY ACT SENSITIVE

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16. Not Observed Report	Type of Report 17. Regular X 18. Co	nourrent [	19. OpsCar	20. Physical R	cadiness	21, Bille NA	1 Subcategory (If any)
22. Reporting Senior ( (b) (6)		24. Desig USMC	25. Title CO VMFA 112		26. UIC 011	27, SSN	6)
Marine Figh operation i	ter Attack Squadron 1: n support of the Flee AS Fort Worth JRB, Fo	t Maria	e Force. It serv	provide ves as a	s F- squa	18 air-to- dron to Ma	air-ground
STAFF CHA	Watchstanding duties (Enterprimary du APLAIN Leads in re- moral and religious ac the Command Religious ned Squadron Chaplain	ligious commod Progra	ministry, provided ations to the Flank in of the CO and in	et Marin	e Fo	rce. Desi	gns and
For Mid-term Counselin enter 30 and 31 from co	ng Use. (When completing FITREP, 30. Do unseling worksheet, sign 32.) 11	ne Coursele APR11	(b) (6)		32. 8	gnature of Individu	al Counseled
PERFORMANCE TRA standards; 4.0 - Exceed	AITS: 1.0 - Below standards/not progressi is most 3.0 standards; 5.0 - Meets overall	ng or UNSA criteria and	T in any one standard; 2.0 - Does most of the specific standards for	not yet meet al 5.0. Standards	3.0 star ue not al	idards; 3,0 - Meeti l inclusive.	all 3.0
PERFORMANCE TRAITS	1.0* Below Standards	Pro- gressing	3.0 Mensa Standarda		4.0 bove mdards	Oreatty Ex	5.6 secols Standards
33. PROFESSIONAL EXPERTISE: Professional knowledge proficiency, and qualifications.  NOB	Lacks basic professional knowledge to perform effectively.     Camout apply basic skills.     Feda to develop professionally or achieve timely qualifications.	(6)	<ul> <li>Has therough professional knowled -Competently performs both roution new tasks.</li> <li>Steadily improves skills, achieves qualifications.</li> </ul>	e and	(6)	Recognized expert, difficult problems. Exceptionally skall- executor immunity. Achieves early high qualifications.	ideas.
S4, CCOMMAND OR CROMMAND OR ORGANIZATIONAL CLIMATE/EQUAL OPPORTUNITY: Contributing to provide and development, annean worth, Committeelly. NOB	- Actions counter to Navy's retention/ recenlistment goals Uninvolved with mentoring or professional development of subordinates Actions counter to good order and discipline and negatively affect Commund/ Organizational clemate Demonstrates exclusionary behavior. Falls so value differences from cultural diversity.	: -	Positive leadership supports Navy retestion goals. Active in docrease -Actions adequately encourage/sup subordinates' personal/professional -Demonstrates approcession for one of Navy personal. Positive influer Command climate. -Values differences as strengths. Po- atmosphere of accepturos/inclusion SOZEEO policy.	og attribute port I growth tributions nuce on	X	retention and reduce Protective leader/ex- in subordinates per- to professional grow latitates support pro- civilian, and familie Command and Orga	utes to Navy's increased ad attrition objectives. supplary mentor, involved sonal development feading with sustained commitment ograms for military, a to achieve exceptional tritizational climate, vensus. Develops unit differences as
SS. MILITARY BRARDAD/ CHARACTER: Appearance, conduct obysical fitness, adherance to Navy Core Values.	-Consistently suspension or conduct, -Unsatisfactory demonster or conduct, -Unsatisfactory demonster or conduct, -Unsatisfactory demonster physical readiness standards -Falls to the up to one or more Navy Core Values: HONOR, COURAGE, COMMITMENT.	-	-Excellent personal appearanceExcellent demonsor or conductComplies with physical readiness programAlvays lives up to Navy Core Veh-HONOR, COURAGE, COMMEN			Exemplary personal Exemplary represent A leader in physical Exemplifies Navy (	native of Navy. readiness.
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IEAMWORK: Contributions toward case building and case results.	-Creates coeffict, uswilling to work with others, puts self above team. -Pails to understand team goals or teamwork techniques. -Does not take direction well.		-Reinforces others' efforts, ments per commitments to issum. -Understands issum goals, employs a issumwork techniques. -Accepts and offers team direction.	good -	ŀ	Team builder, inspir progress. Talented menior, for isolamiques for toam. The best of scceptin direction.	outer goals and
NOB [	Color of the second		1		X	4	
17. MISSION ACCOMPLISHMENT AND INITIATIVE: Sking ishistive, samme/priority.ng, chieving massion.	-Lacks initiativeUnable to plan or prioritizeDoes not meiotain readinessFails to get the job done		-Takes initiative to meet goalsPlans/prioritizes effectivelyMainteins high state of readinessAlways gots the job done.			mission. Plana/prioritizes with said foresight. Mainteins superjor r limited resources.	ways to accomplish h exceptional skill radioes, even with or and far better than
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NAVPERS (6103 (11-11) FOR OFFICIAL USE ONLY - PRIVACY ACT SENSITIVE

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### STATEMENT OF ECCLESIASTICAL ENDORSEMENT

OMB Number 0704-0190 OMB approval expires Oct 31, 2014

The public reporting businer for this collection of information is estimated to average 45 minutes per response, including the time for reviewing instructions, searching subtling data sources, gethering and maintaining the data needed, and completing and minutes of information. Send comments regarding this busines estimate or any other support of this collection of information, including suppositions for reviewing the purely. The objective information functionals, information finangement Objective Westington in Headquarters Services, Executive Bearvices Directorals, information finangement Objective, 4500 Mark Cert Dirtys, Suite 12509, Ascendria, VA 22300-3100 (1704-0110). Respondents should be swere that notwithstanding any other provision of lew, no person shall be subject to any perselly for fatting to comply with a collection of information is if does not display a currently valid Object countries.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE ABOVE ORGANIZATION. RETURN COMPLETED FORM TO CHIEF OF CHAPLAINS (ITEM 2):

PRIVACY ACT STATEMENT ALTHORITY: 10 U.S.C. Sections 136, 533(a)(1), 643, 827, 3353(a)(1), and 5800(a)(1); DoD Directive 1304.19; DoD 1304.28; and E.O. 9397, as amended (SSN). PRINCIPAL PURPOSE(\$): The information collected on this form is used to verify the professional and ecclesisatical qualifications of Religious Ministry Professionals for initial appointment or chapteins change of career status appointments as chapteins in the Military Services. This form is an assential element of a chaptein's professional qualifications and will be come part of a chaptein's military personnel record. Completed forms are covered by recruiting and official military personnel Ele SORNs maintained by each of the Services.

ROUTINE USE(\$): The DoD "Blanket Routine Uses" found at http://privacy.defense.gov/blanket uses.shimi apply to this collection.

DISCLOBURE: Voluntary. However, failure to provide the requested information may significantly delay the processing of this endorsement. FROM (To be completed by Endorsing Agent)
 Typed OR PRINTED NAME OF RELIGIOUS ORGANIZATION GRANTING b. DATE OF CURRENT INTERNAL C. EMPLOYER IDENTIFICATION REVENUE CODE (IRC) \$01(c)(3) NUMBER (IRC) RELIGIOUS MINISTRY PROFESSIONAL ENDORSEMENT EXEMPT STATUS d. TELEPHONE (Include Area Code) e. FAX NUMBER (Include Area Code) THE UNITED METHODIST ENDORSING AGENCY (615) 340-7411 (615) 340-7358 (4) ZIP CODE f. ADDRESS. (1) STREET (include apartment or suite number) (2) CITY (3) STATE NASHVILLE 37203-0007 P.O. BOX 340007 TN 9. E-MAIL ADDRESS h. WEB SITE umea@gbhem.org www.gbhem.org/chaplains b. ADDRESS. (1) STREET (Include spartment or suite number) 2. TO CODE N091T, 2 NAVY ANNEX a. CHEF OF CHAPLAINS (1) ARMY (3) STATE (X appropriate block) X (2) NAVY (2) CITY (4) ZIP CODE 20370-0400 WASHINGTON DC (3) AIR FORCE 3. PROSPECT INFORMATION. a. IS THIS AN INITIAL ENDORSEMENT? (X one) -X NO YES c. SOCIAL SEC d. TELEPHONI idle inidal) (6) (3) STATE (4) ZIP CODE le apartment or suite number) (2) CITY -MAIL ADDRESS NUMBER OF YEAR CHALMINISTRY | h. NUMBER OF MONTHS OF PRIOR ACTIVE MILITARY SERVICE PROSPECT HAS COMPLETED EXPERIENCE PROSPECT HAS COMPLETED (2) ENLISYED (1) OFFICER 196 I. APPLICATION IS FOR (1) RESERVE (Non-Active Duty) (4) EXTENDED ACTIVE DUTY (Indefinite) (one) (6) REGULAR COMMISSIONED OFFICER (2) NATIONAL GUARD X (3) INITIAL ACTIVE DUTY (3 years) (6) RESERVE (AGR) 4. ECCLESIASTICAL ENDORSING AGENT (To be completed by Endorsing Agent) AS THE ECCLESIASTICAL ENDORSING AGENT AUTHORI (Name of religious organization) (Item 1) I HEREBY VERIFY THE ABOVE PROSPECTIVE CANDIDAT SSIUMALLY QUALIFIED AS A RELIGIOUS MINISTRY PROFESSIONAL FOR THE MILITARY CHAPLAINCY. t, First, Middle Inibal) c. E-MAIL ADDRESS ADDRESS. (1) \$TREET (Include apertment or suite number) (3) STATE ELEPHONE L FAX NUMBER g. SIGN h. DATE SIGNED (YYYYMMDD) 20140123 THIS IS AN UPDATED ENDORSEMENT FOR NAVY INITIAL ACTIVE DUTY, CHAPLAIN IS TRANSFERRING FROM THE NAVY RESERVE. HIS INITIAL ENDORSMENT FOR NAVY RESERVE

WAS MARCH 17, 2010.

## CARE APPLICANTS

24 April 28, 2014 Last Name Recall-Either World Council of Indep. Christian Churches Martinsville IL M Age Undergrad McMurry University GPA 2.7 **Business Management** Southern Methodist University Seminary GPA 3.7

Branch of Service

USNR

Comments

Prior Service

Yes

APPLICATION FOR RECALL TO EXTENDED ACTIVE DUTY	SUPPORTING DIRECTIVE MILPERSMAN ARTICLE 1220-1
PRIVACY ACT STATEMENT Authority to request this information is derived from 5 United States Code, 30 means for an individual to request voluntary recall to extended active duty, an	1. Departmental Regulations, Purpose of this form is to provide a

	OF NAVAL PERSONNE	L (BUPERS-3), 57	20 INTEGRITY DR	IVE, MILLINGTON, TH	N 38055-0003	
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IN ACCORE	ANCE WITH THE PRO	VISIONS OF MIL	PERSMAN ARTICL	E 1320-150, IT IS RE	QUESTED THAT I BE R	ECALLED TO ACTIVE DUTY
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06 NOV 2013

. usn, (b) (6) LCDR (b) (6) From: Bureau of Naval Fersonnel THREE (BUPERS-92), Millington, TN 38055-0003

Via: 1) Commanding Officer, [Naval Reserve Unit XXX]
-or- 2) Commanding Officer, [Naval Reserve Activity]
-or- 3) Commanding Officer, [Active Duty Command] Via:

Subj: APPLICATION FOR RECALL TO EXTENDED ACTIVE DUTY

Ref: a) MILPERSMAN 1320-150

Encl: 1) NAVPERS 1331/5 - Application for Recall to Extended Active Duty

2) Applicant's Statement of Service (NEOPS Anniversary Summary)

3) Applicant's Cumulative Active Duty Service Statement (Enclosure 1 of SECNAVINST 1800.2)

4) Last Four FITREPS

5) Pertinent Quals/Training (as desired)

6) Last PRT Results (PRIMS Print Out)

7) Military/Civilian Resume' (as desired, 1-3 pages max)

8) Letters of Recommendation (as desired)

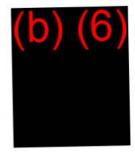
- 9) Sanctuary Waiver request (only if requesting a Definite/Temporary recall and will go over 16 years of active service with these orders, see SECNAVINST 1800.2 for more details)
- 10) Ecclesiastical Endorsement (Chaplain Corps applicants only)
- 1. Per reference (a), I hereby apply for extended recall to active duty into an active duty (MPN) billet. Enclosures (1) through (8/9/10) are provided in support of this application and the following notes apply:
- a. Will you exceed 16 years of active duty service (not just commissioned service) at the end of these orders? Yes / (60)

(Note: if answered yes to this question, then refer to SECNAVINST 1800.2 and submit a sanctuary waiver as enclosure 9 with this application)

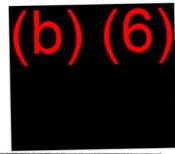
- b. Have you had any back-to-back orders within the last five years that have less than a thirty-one day break between them? If so, please clarify.
  - c. Are you up for promotion on next year's board? Yes /(No)/ Don't know
  - d. Is a household goods (HHG) move desired with this recall? Yes //No
  - e. If a HHG is not desired or required, please list the location

(name and address) were you will have your orders endorsed prior to the actual start date; for example, the local NOSC or PSD. Nosc (b) (6)

- f. Are you a member of the Individual Ready Reserve (IRR)?
- g. Will you reach the age of 62 before completion of these orders? Yes 100
- h. Do you have a request or application pending for any transfer or redesignation boards? If so, please clarify.
- 2. [Statements about your qualifications for the position]. I have over ten years experience as a local church pastor, 2 years experience as a Chaplain in a health care setting, 4 units of Clinical Pastoral Education. I graduated with honors (MDIV, Magna Cum Laude) from Perkins School of Theology at Southern Methodist University in Dallas, Texas. I was deployed as the Chaplain for Special Purpose Marine Air Ground Task Force Black Sea Rotational Force, 2012. I have a proven track record of providing excellent pastoral care to sailors, Marines and their families.
- [Additional statements, if needed].
- 4. I certify I have a current Navy Physical Examination in my medical record and that I have no medical condition or legal status that would otherwise preclude my recall to active duty.
- 5. I understand that if I am requesting or get selected for a DEFINITE/TEMPORARY (1-3 year) active duty recall that my orders will not normally be extended at the conclusion of these orders. If selected for this Definite/Temporary recall, I agree to initiate my separation physical examination 60 to 90 days prior to my separation date. I understand that while on this TEMPORARY recall that I will remain on the Reserve Active Status List (RASL), will retain my reserve designator, and will continue to compete for promotion on the RASL.
- 6. I understand that if I am requesting or get selected for an INDEFINITE/PERMANENT (3+ year) active duty recall that this selection will result in a shift from the Reserve Active Status List (RASL) to the Active Duty List (ADL) and a change in designator from my reserve designator to my new active duty designator. I also understand that with this change that I will then compete for promotion on the ADL and will no longer compete for promotion on the ADL.







PO6bx174 Matale DO488

Objective

I am honored to serve as a United States Navy Chaplain providing pastoral care to Sailors, Marines and their families as a reservist. I am also blessed to serve veterans as Chaplain at the VA Medical Center in Alexandria. I have over ten years experience as a parish pastor and as a professional in the private sector. My dream would be to go on active duty as a Navy Chaplain serving the men and woman of the Sea Services.

Education

[ 1984-1989] [ McMurry College ] [ Abilene, Texas ]

[ Bachelor of Business Administration ]

[ 2003-2007] [ Perkins School of Theology, SMU ] [ Dallas, Texas ]

6/2006-12/2009

A CONTRACTOR OF THE PROPERTY O

[ Master of Divinity ] Magna Cum Laude

Professional Experience

[ 2012-present] [ VA Medical Center ] [ Alexandria, LA] [ Chaplain, Clinical Pastoral Education Program ]

[ USAA] [ San Antonio, TX ] [2010-2012] [ Associate Claims Adjuster ]

[ West Texas Utilities Company ] [ Abilene, TX ] [ 1990-2000 ] [ Area Business Manager, Division Marketing Manager ]

Ministry Experience

[ United Methodist Pastor ] [2000-2009]

[ Associate Pastor, FUMC, Boerne, Tx]

[ Student Pastor, FUMC, Caddo Mills, Tx] 6/2003-6/2006 6/2000-6/2003 [Pastor, FUMC, Bronte, Tx] 1/1998-6/2000 [Pastor, First Christian Church

(Disciples of Christ), McCamey, Texas]

Military Experience

[Chaplain, 4th Assualt amphibian Battalion, [18 March 2008 to present]

Galveston, Texas ]

[ Lieutenant Commander, United States Navy Reserve Chaplain Corps]

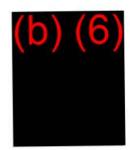
[1987-1998]

[ Texas Army National Guard ]

[ Captain, Engineer Corps]

Honors/Awards

Received the LT Thomas Eadie, USN, Retired Congressional Medal of Honor



Award for achieving the highest achievement in academic scores and military training at U.S. Navy Officer Development School, class 08090, 29 Aug 2008 Ecclesiastically endorsed and ordained by the World Council of Independent Christian Churches.



### 2013APR25

Dear United States Navy Chaplain Care Board:

I fully recommend Chaplain (b) (6) for active duty.

Chaplain (b) (6) was in my MEFRELPAC DET A unit in Houston while I was the unit CO from 2010-11. The main mission of our unit was to support our active duty components when they needed us.

He supported the III MEF in Japan during his tenure and he did an outstanding job of supporting them with 17 days of onsite support in each physical year.

Chaplain (b) (6) is very personable, easy to talk to and great to work with. He completed all of the requests for support from III MEF and from me to maintain an outstanding deployment readiness level.

He is a sought after expert in leading worship, counseling and training. During his AT 2011, he demonstrated his professional expertise by preaching the sermon at the Protestant Service at the Camp Hansen West Chapel, serving as duty Chaplain for both III MHG and 7th Communications BN and conducting the Suicide Awareness and COSC portion of the 90 day Warrior Transition Class.

He is a great Chaplain and his pastoral, leadership skills, preaching abilities are outstanding. He led the all services (Army, Navy, Marine Corps) Chapel in Houston on two occasion and he did a well done and inspirational service.

Chaplain (b) (6) is a sage mentor and counselor to Marines and Sailors. His Marines and Sailors call on him without hesitation when in need of a Chaplain or confidant.

His leadership abilities and experience are a big step above Chaplains of his rank. He expertly mentored and guided all four of our unit PRs and took two of them for exceptional hands on training during his ATs in Japan.

I fully recommend him for active duty and promotion.



### UNITED STATES MARINE CORPS

U.S. MARINE CORPS FORCES, EUROPE. UNIT 30401, APO AE 08107-0401

IN REPLY REFER TO

1000 G3 6 Jun 13

From: LtCol (b) (6) (b) (6)

To: To Whom It May Concern

Subj: LETTER OF RECOMMENDATION IN THE CASE OF LT (6)

1. I have had the honor of serving with Chaplain (Lt) (b) (6) for several years. He was the chaplain at 4<sup>th</sup> Reconnaissance Battalion while I was the Commanding Officer and we deployed in the same roles as part of Special Purpose Marine Air Ground Task Force, Black Sea Rotational Force 2012. During normal Reserve activities, activation and mobilization, deployment and return to Reserve status, not a single Marine or Sailor of our unit committed suicide or committed a sexual assault of any kind. I attribute this to the strong, committed leadership team, at all levels, of which Chaplain (b) (6) was a key member.

- 2. It has been my experience with Navy personnel assigned to Marine Corps units, especially chaplains and doctors, that you either love them or hate them. There is no middle ground. I love Chaplain (b)(6) He is the type of Chaplain that does not wait in his office for people to come to him. He goes to where the Marines are and lives with them, rain or shine, hot or cold. He knew his Marines and they knew who their chaplain was by name and sight. He has a likeable, approachable and non-judgmental personality. I routinely sought his insight on the morale and thoughts of the members of the unit. He had the pulse of the command.
- 3. Lt (b)(6) is exactly the type of chaplain that we need in the military. I enthusiastically recommendation him for service on Active Duty. He will be a trusted asset to any Commanding Officer and will quickly gain the respect and confidence of the Marines and Sailors with whom he serves. Please feel free to contact me personally if I can be of any further assistance,

(b) (6)

## **PRIMS**

Physical Readiness Information Management System

### PFA Listing Report - All Cycles

UIC: TRANS - Transferring Members

(b) (6) -0.4 (b) (6)

Cycle	PFA UIC	BCA Test Date	BCA Participation Status	BF%	BCA Results	PRT Test Date	PRT Participation Status	PRT Events Failed	PRT Pessite
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2012 1	67448	06/20/2012	Participant	NA		06/21/2012			
2011 2	68470	09/19/2011	Participant	NA		09/20/2011			
2011 1	84257	03/20/2011	Participant	NA		04/17/2011			
2010 2	84257								
2010 1	84257	06/05/2010	Participant	NA		06/06/2010			
2009 1	84257	05/16/2009	Participant	NA		04/05/2009		-	

Generated: 09/10/2013

### NAVY PERSONNEL COMMAND - ANNUAL RETIREMENT POINT RECORD

5720 INTEGRITY DRIVE, MILLINGTON, TENNESSEE 38055-0912

TO THE RESERVIST. A SUMMARY OF YOUR PARTICIPATION HISTORY AS HELD BY NAVPERCOM IS SHOWN BELOW. IT IS SUBJECT TO AUDITAND ADJUSTMENT OF INACCURACIES AND IS THEREFORE NOT A GUARANTEE OF POINTS OR SERVICE FOR PROMOTION OR RETIRED PAY PURPOSES. REVIEW IT CAREFULLY, IF ANY ERRORS ARE FOUND CONTACT YOUR PERSUPPOET / RECORD HOLDER AND PROVIDE DOCUMENTATION OF CORRECT SERVICE, RETURN TO NAVPERSCOM (PERS-912) WITHIN 90 DAYS OF RECEIPT. FAILURE TO PROMPTLY IDENTIFY ERRORS COULD AFFECT FUTURE ACCREDITATION OF POINTS AND SERVICE.



MAX INAC:

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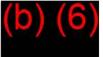
ANNIV YR:

18MAR12 - 17MAR13

SSN

NRA :

RUIC :



	INACTIVE POINTS		ACTIVE	POINTS
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PERIOD				INACT	IVE POIN	TS	ACTIVE	POINTS	QUALIFYING P	TS / SERVICE
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04/30/94	04/29/95	0	044	000	15	059	0015	000	00074	010000
04/30/95	04/29/96	0	046	000	15	060	0030	000	00090	010000
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05/18/02	03/18/03		038	000	13	051	0000	000	00051	001019
03/18/08	03/17/09		040	000	15	055	0000	035	00090	010000
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WHY LEGEND

0=RESERVE COMPONENT SERVICE 1=REGULAR COMPONENT SERVICE 3=SERVICE NOT CREDITABLE 4=ISL(INACTICE STATUS LIST) 5=DECEASED 6=ENLISTED; DISCHARGED 7=OFFICER: RESIGNED/DISCHARGED 9=RETIRED

TOTAL CAREER POINTS

01851

TOTAL QUALIFYING SERVICE: (YY MM DD)

151019

### NAVY PERSONNEL COMMAND - ANNUAL RETIREMENT POINT RECORD

5720 INTEGRITY DRIVE, MILLINGTON, TENNESSEE 38055-0912

TO THE RESERVIST. A SUMMARY OF YOUR PARTICIPATION HISTORY AS HELD BY NAVPERCOM IS SHOWN BELOW. IT IS SUBJECT TO AUDIT AND ADJUSTMENT OF INACCURACIES AND IS THEREFORE NOT A GUARANTEE OF POINTS OR SERVICE FOR PROMOTION OR RETIRED PAY PURPOSES. REVIEW IT CAREFULLY. IF ANY ERRORS ARE FOUND CONTACT YOUR PERSUPP DET / RECORD HOLDER AND PROVIDE DOCUMENTATION OF CORRECT SERVICE. RETURN TO NAVPERSCOM (PERS-912) WITHIN 90 DAYS OF RECEIPT. FAILURE TO PROMPTLY IDENTIFY ERRORS COULD AFFECT FUTURE ACCREDITATION OF POINTS AND SERVICE.



MAX INAC:

090

ANNIV YR:

18MAR12 - 17MAR13

SSN :

NRA :

RUIC :



	INACTIVE POINTS	ACTIVE POINTS			
=DRILL	4=CORRESPONDENCE COURSE	5=FUNERAL HONORS	1=ACTIVE DUTY	2=AT/ADT	
=DRILL	4=CORRESPONDENCE COURSE	5=FUNERAL HUNORS	1=ACTIVE DUTY	Z=ATADT	

ANNUAL STATEMENT OF SERVICE HISTORY

PERIOD				INACT	IVE POIN	ITS	ACTIVE	POINTS	QUALIFYING P	TS / SERVICE
FROM DATE (MM/DD/YY)	TO DATE (MM/DD/YY)	H Y	DRILLS/ FUNERAL HONORS DUTY	CORRES. COURSES	MEMBER. SHIP	INACTIVE SUBTOTAL	ACTIVE DUTY	AT/ADT	TOTAL POINTS	SERVICE (YY/MM/DD)
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03/18/13		7	015	000			0000	000		
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WHY LEGEND

0=RESERVE COMPONENT SERVICE 1=REGULAR COMPONENT SERVICE 3=SERVICE NOT CREDITABLE 4=ISL(INACTICE STATUS LIST) 5=DECEASED 6=ENLISTED; DISCHARGED 7=OFFICER: RESIGNED/DISCHARGED 9=RETIRED

TOTAL CAREER POINTS

TOTAL QUALIFYING SERVICE: (YY MM DD)

NAVPERS 1070/885 (08-07)

FOR OFFICIAL USE ONLY - PRIVACY SENSITIVE

	PORT & COUN!	ING REC				T	ERS 1610-1
b) (6)	Suffix)		2. Grade/Rate LT	3. Desig 410	5	(b) (6	) a
	ACT AT/ADSW/ K 265 88470	7. Ship/Station	4MD 4RECO (-	)	8. Promotio REGUI		9. Date Reported 11AUGU1
Occasion for Report  O. Periodic	Detachment X Detach		13, Special	Period of Repo	n 1AUG01	15. To:	120AN26
6. Not Observed Report	Type of Report  17. Regular X 18.0	Concurrent _	19. Ops Cdr	20. Physical Re	cadiness		Subcategory (if any)
2. Reporting Senior (1 (b) (6)	Last, FI MI) 23. Grade LTC	24. Desig 0302	25. Title BN CO	2.	6. UIC 88470	27. SŚÑ	
8. Command employe	ment and command achievements. Innaissance and surv	eillance.	certain offensi	ve opera	tions á	nd hat	FIR space
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For Mid-terms Counseling enter 30 and 31 from cou	Use. (When completing FTTREP, nscling workshoot, sign 32.)	11AUG01	31. Co(b) (6)	125	32. Signatur	t of Individua	Counseled
PERFORMANCE TR standards; 4.0 - Except	AITS: 1.0 - Below standards/not prods most 3.0 standards; 5.0 - Mexts o	gressing or UNS	AT in any one standard; 2.0 - I most of the specific standar	Does not yet m	cet all 3.0 stan lards are not a	ndards; 3.0 - ul inclusive.	Meets all 3.0
PERFORMANCE TRAITS	1.0° Below Standards	2.0 Pro- gressing	3.0 Mects Standards	E A	4.0 bove ndards		5.0 eeds Standards
33. PROFESSIONAL EXPERTISE: Professional knowledge proficiency, and qualifications.  NC	Lacks basic professional knowledge to perform effectively.     Cannot apply basic skills.     Fails to develop professionally or achieve timely qualifications.	-  -	Has thorough professional knowledge of the competently performs both routions tasks.  Steadily improves skilly, achieve qualifications.	ne and -	- Excep execu	ult problems.	
OA. COMMAND OR ORGANIZATIONAL CLIMATE/EQUAL OPPORTUNITY: Contributing to growth and development, human worth, community. NOB	- Actions counter to Navy's retention' reenlistment goals.  - Uninvolved with menturing or professi development of subordinates.  - Actions counter to good order and discipline and negatively affect Comm Organizational climate.  - Demonstrates exclusionary behavior. It to value differences from cultural diversity.	and/	Positive leadership supports Navice retestion goals. Active in decreas Actions adequately encourage/susubordinates personal/profession Demonstrates appreciation for or of Navy personnel. Positive influ Command climate.  Values differences as strengths. I gionosphere of acceptance/inclust EOMED policy.	ing attrition. pport al growth. ontributions ence on	retent - Proac in sub to pro - Initia civilia Come - The r	tion and reduc- tive leader/ex- bordinates' per ofessional grow ites support pro an, and famili- mand and Ong model of achie sion by valuing	utes to Navy's increased of attrition objectives.  emplary menter. Involved sonal development leading with sustained commitment.  grams for malitary, est to achieve exceptional anizational climate.  wement. Develops unit.  g differences as
35. MILITARY BEARING/ CHARACTER Appearance, conduct, physical fitness, adherance to Newy Core Values	Consistently unsatisfactory appearance     Unsatisfactory demeanor or conduct.     Unable to meet one or more physical readiness standards.     Fails to live up to one or more Navy		Excellent personal appearance. Excellent demeanor or conduct. Complies with physical readines program. Always lives up to Navy Core V HONOR, COURAGE, COMMI	ulues: -	- Exen - A lea	notifies Navy	ntative of Navy. cal readiness.
NOB					X		
36. TEAMWORK: Contributions towards team building and team results.	Creates conflict stamilling to work with other, puts self above team.     Fails to understand team goals or teamwork techniques.     Does not take direction well.	-	Reinforces others' efforts, meets commitments to team. Understands team goals, emplo- teamwork techniques. -Accepts and offers team direction	ys good -	- Tale tech - The	ress. nted mentor, f niques for tex	ires cooperation and occuses goals and m. ing and offering team
NOB C							X
37. MISSION ACCOMPLISHMENT AND INITIATIVE. Taking initiative.	Does not maintain readiness.		-Takes initiative to most goalsPlaus/prioritizes effectivelyMaintains high state of readineAlways gets the job done.	es	mis -Piar and -Mai im -Get	sion. is/prioritizes v foresight. intains superiorited resources is jobs done es	ive ways to accomplish with exceptional skill or readiness, even with after and far better than
plantning/prioritizing.	- Faits to get the job done.						
planning/prioritizing, achieving mission	- Fails to get the job done.				C codp	ected	X

Name (Last First)			2. Grade/Rate LT	3 Desig 410	5	(A) (A)
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8 EADERSHIP regarizing, motivating ad developing others accomplish goals.	- Neglects growth/development or welfare of subordinates - Fails to organize, creates problems for subordinates Does not set or achieve goals relevant to command mission and vision Lacks ability to cope with or tolerate stress Inadequate communicator Tolerates hazards or unsafe practices.		ficcively stimulates growth/de bordinates. rganizes successfully, impleme sprovements and efficiencies, restractives useful, realistic go pport command mission. afforms well in stressful situati- car, timely communicator, stures safety of personnel and un penent.	velopment in - ming process als that	- Inspiring subordin and deve - Superto e develops efficienc - Leadersh further o - Perseven challeng - Exceptio - Makes si maithtim	motivator and trainer attes reach highest level of growth lopment against, great foreignf; process improvements and ics. process improvements and ics. process improvements distinctly ommand mission and sission as though the toughest as and inspires other; out commandered to the state of the
NOB	- Has difficulty affaining qualification expected for the rank and experience Has difficulty in ship(s), aircraft or weapone systems employment. Below others in knowledge and employment Warfare skills in specialty are below standards compared to others of same rank and experience.	- Ca	tains qualifications as required of expected, publy employs ship(s), aircraft capens systems. Equal to other urfare knowledge and employer arfare skills in specialty equal ters of same rank and experient	or sin tent	Fully qua for rank i Innovative aircraft, above of and empl - Warfare :	and lives of others.  X  Idified at appropriate level and experience, edy employs ship(s), or wexports systems. Well ears in warfare knowledge opment, kills in specualty exceed same rank and
NO (b) (6	(b	) (6)		(b) (	6)	(b) (6
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NAVPERS 16182 (81-10) FOR OFFICIAL USE ONLY - PRIVACY ACT SENSITIVE

(b) (6)			2. Grade/Rate LT	3. Desig	5) (6)	4.SSN
PERFORMANCE TRAITS	1.0*	2.0 Pro-	3.0		4.0 Above	5.0
18.  EADERSHIP: Deganizing motivating mod developing others or accomplish goals.	Below Standards  Neglects growth/development or welfare of subordinates. Fails to organize, creates problems for subordinates. Does not set or achieve goals relevant to command mission and vision.  Lacks ability to cope with or tolerate atress. Imadequate communicator. Tolerates hazards or unsafe practices.	pressing -	Meeta Standards  - Effectively stimulates growth/d subordinates Organizes successfully, implem improvements and efficiencies Seta/schieves useful, realistic support command mission Performs well in streasful situati - Clear, timely communicator Ensures safety of personnel and equipment.	enting process wis that ons.	Standards	Greatly Exceeds Standards  Inspiring motivater and unforer, subordinates reach highest level of prowth and development.  Superb organizer, great foreacht develops process amproventions and efficiencies.  Leadership achievements dramatically further command mission and vision.  Perseveres through the toughest challenges and inspires esheft. Exceptional communication.  Makes subordinated safety-conscious, maintains top safety record.  Constantly improves the personal and professional lives of others.
9.  ACTICAL  ERFORMANCE: Warfare qualified (ficers only) lasic and tactical impleyment of weapons yetems.	-Has difficulty staining qualification expected for the rank and experienceHas difficulty in ship(s), sirrerah or weapons systems employment. Below others in knowledge and employmentWarfare skills in specialty are below standards compared to others of same rank and		Anains qualifications as requires and expected.     Capably employs stip(s), aircraf weapons systems. Equal to other warfare knowledge and employs     Warfare skills in speciably equal others of same rank and experies.	t, or win nent.		Fully qualified at appropriate level for rank and experience.  Lindwartively employs ship(s), aircraft, or weapons systems. Well about others in warfare knowledge and employment.  Warfare skills in specialty exceed puters of same rank and experience.
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#### STATEMENT OF ECCLESIASTICAL ENDORSEMENT

OMB Number 0704-0190 OMB approval expires Oct 31, 2014

The public reporting burden for this collection of information is estimated to everage 45 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and manifeiring the data needed, and completing and reviewing the collection of information. Send comments respecting this burden estimate or any other aspect of this collection of information. Including suggestions for reducing the burden, to the Department of Delense, Washington Headquarters, Services, Executive Services Directorate, information Management Division, 4800 Mark Center Division, Suste 07/309, Alexandria, VA 22350-3100 (0704-0190). Respondents should be everified to everify the control of the collection of information of it does not display a currently valid OMB control number.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE ABOVE ORGANIZATION. RETURN COMPLETED FORM TO CHIEF OF CHAPLAINS (ITEM 2).

#### PRIVACY ACT STATEMENT

AUTHORITY: 10 U.S.C. Sections 136, 533(a)(1), 643, 827, 3353(a)(1), and 5600(a)(1); DoD Directive 1304.19; DoD 1304.28; and E.O. 9397, as amended (SSN). PRINCIPAL PURPOSE(S): The information collected on this form is used to verify the professional and ecclesiastical qualifications of Religious Ministry Professionals for initial appointment or chapitains change of career status appointments as chaptains in the Military Services. This form is an essential element of a chaptain's professional qualifications and will become part of a chaptain's military personnel file SORNs meintained by each of the Services.

maintained by each of the Services.

ROUTINE USE(S): The DoD "Blanket Routine Uses" found at http://privacy.defense.gov/blanket\_uses.shtml apply to this collection.

DISCLOSURE: Voluntary. However, failure to provide the requested information may significantly delay the processing of this endorsement.

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Named Documents	Location in Complaint (pg #s are for the entire PDF)	Status (Located/Missing)	Provided to Code 14 (Y/N)
RDML Kibben, 3 Feb 2015 International Military Chief of Chaplains Conference Statement, "Humanist organizations never really demonstrate the benefits of a Humanist Chaplain compared to a Christian Chaplain"	p. 6, para 8 & p. 26, para 56	Awaiting input from CHC	
Navy chaplain corps spokesperson, "Navy Chaplain Corps does not consider The Humanist Society as 'a religious organization by any accepted definition.'"	p.6, para 8		Y
In internal communications, Navy Chaplain Corps officials derided Dr. Heap as "the humanist so-called applicant."	p.6, para 8		γ
11 month delay in processing application	p.6, para 9	Awaiting input from CHC	
ETC (b) (6) denial as lay leader	p. 27, para 59	Awaiting input from CHC	
ETC(b) (6), response by CAPT(b) (6)	p. 28, para 60	Awaiting input from CHC	7700171
AFCB Minutes for 12 Dec 2012	p. 28, para 62	Awaiting input from CHC	
Kibben's public comments 28 July 2014	p. 29, para 64	http://www.barracks.marines.mil/New s/NewsArticleDisplay/tabid/4206/Articl e/498300/commandant-promotes-new chaplain-of-the-marine-corps.aspx	Υ
Tidd's public comments 25 Nov 13	p. 29, para 64	http://navylive.dodlive.mil/2013/11/2 5/your-navy-chaplain-corps-providing- a-ministry-of-presence-for-238-years/	Y
Articles on USNA Chapel	p. 30, para 65	http://www.marinecorpstimes.com/ar ticle/20130731/NEWS/307310005/Gro up-seeks-humanist-wedding-Naval- Academy-s-main-chapel	Y

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Communications with LT  (b) (6) re fast-tracking application and picking endorser	p. 32-33, para 67-75; p. 38, para 92	# # #	Υ
Correspondence from AFCB re endorser application	p. 34, para 80	* -	Y
Letter from Congressmen	p. 35, para 85		Υ
Letter from ACLJ	p. 36, para 86		Υ
N097 correspondence dtd 29 July 2013 and Kibben response.	p. 37, para 90	3-3 3	Υ
N097 correspondence dtd 19 Aug 13 to Tidd	p. 37, para 91	20	Υ
N097 Humanist Applicant Course of Action Meeting, Dec 2013	p. 38, para 93		Υ
N097 Correspondence with OLA	p. 39, para 96		Υ
The Assistant Community Manager for the Chaplain Corps letter dated May 28, 2014 to the Chaplain Corps Program Manager	p. 40, para 100		γ
May 23, 2014 letter from Admiral Tidd to Admiral Andrews	p. 40, para 100	Cannot locate, notified CHC for them to look	
17 June 2014 Inquiry from Navy Times to N097 PAO	p. 40, para 101		Υ



### Department of Defense

### **INSTRUCTION**

**NUMBER** 1310.02

May 8, 2007

Incorporating Change 1 as of September 20, 2011

USD(P&R)

SUBJECT: Appointing Commissioned Officers

- References: (a) DoD Directive 1310.2, "Subject as above," May 28, 1996 (hereby canceled)
  - (b) Acting Deputy Secretary of Defense Memorandum, "DoD Directives Review - Phase II," July 13, 2005 DoD Instruction 5025,01, "DoD Issuance Process," October 28, 2007
  - (c) DoD Directive 5124.2, "Under Secretary of Defense for Personnel and Readiness (USD(P&R))," October 17, 2006 June 23, 2008
  - (d) Sections 101, 531, 532, 741, 5589, 5596, 12201, 12203, 12204, 12205, 12206, 14301 of title 10, United States Code
  - (e) through (p) (o), see Enclosure 1

#### 1. REISSUANCE AND PURPOSE

This Instruction:

- 1.1. Reissues Reference (a) as a DoD Instruction in accordance with the guidance in Reference (b) and the authority in Reference (c).
- 1.2. Updates policy governing the appointment of persons as Regular commissioned officers and continues to implement section 532 of Reference (d).
- 1.3. Updates policy governing the appointment of persons as Reserve commissioned officers and continues to implement sections 12201, 12203, 12204, 12205, and 12206 of Reference (d).

#### 2. APPLICABILITY AND SCOPE

This Instruction applies to the Office of the Secretary of Defense, the Military Departments, the Chairman of the Joint Chiefs of Staff and the Joint Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities in the Department of Defense (hereafter referred to collectively as the "DoD Components").

#### 3. DEFINITIONS

Terms used in this Instruction are defined in sections 101 (b) and (c) of Reference (d) and Enclosure 2.

#### 4. POLICY

It is DoD policy that:

- 4.1. Only those persons who have clearly demonstrated the potential for full careers will be appointed as military officers to sustain the quality and effectiveness of the officer force.
- 4.2. Each Military Service will use an effective and impartial system to identify and select for appointment as commissioned officers the best-qualified persons available who possess the skills necessary to meet the needs of the Military Service concerned.
- 4.3. Except as provided in paragraph 6.1, all officers on the Active-Duty List will have a Regular appointment.
  - 4.4. All officers on the Reserve Active-Status List will have a Reserve appointment.

#### 5. RESPONSIBILITIES

- 5.1. The <u>Under Secretary of Defense for Personnel and Readiness</u> (USD(P&R)) shall exercise cognizance and oversight of policies involving the appointment of commissioned officers.
  - 5.2. The <u>Secretaries of the Military Departments shall:</u>
    - 5.2.1. Comply with the policies and procedures prescribed herein.
    - 5.2.2. Provide for the appointment of officers in accordance with this Instruction.
- 5.2.3. Determine the means by which persons are considered and selected for appointment.
  - 5.2.4. Recommend policy changes, as necessary, to this Instruction to the USD(P&R).

#### 6. PROCEDURES

#### 6.1. Basic Appointments

- 6.1.1. Except as provided in paragraph 6.1.2, all newly commissioned officers on the Active-Duty List will receive Regular appointments.
- 6.1.2. Reserve commissioned officers on the Active-Duty List will be transitioned to regular officer status provided they meet the requirements for appointment under Reference (d) and Deputy Secretary of Defense Memorandum, "Implementing Guidance: Transition of the Active Duty List (ADL) Officer Force to All-Regular Status" (Reference (e)).
- 6.1.2.1. Reserve commissioned officers on the Active-Duty List who do not meet the requirements for appointment may continue to serve with a Reserve commission, pursuant to applicable provisions of policy and law, until October 28, 2009; or completion of any mandatory active duty service obligation incurred before May 1, 2005, whichever is later. After October 28, 2009, all commissioned officers on the Active-Duty List must hold a regular appointment; be completing an active duty service obligation incurred before May 1, 2005; or have a waiver from the Secretary of Defense.
- 6.1.2.2. The Secretary of the Military Department concerned may request that the Secretary of Defense waive the provisions of section 532(f) of Reference (d) only in those cases of national security for original appointments to the grades below O-4. Waiver requests must be accompanied by the Service's plan to provide a reasonable career opportunity for the officer(s) in the Active and/or Reserve Components.
- 6.1.2.3. Reserve Active-Status List officers performing operational support duty shall not be placed on the Active-Duty List, regardless of the duration of the active duty, and will not be transitioned to regular officer status while performing such duty.
- 6.1.3. Secretary of Defense Appointments. All appointments of military officers (including all original appointments, and including appointment of officers inclividuals who previously held a commission) in the grades provided in paragraph 6.1.3.1. and 6.1.3.2. shall be made by the Secretary of Defense based on Presidential delegations according to E.O. 12396, 13358, and 13384 (References (f), (g), and (h)). This appointment authority applies unless otherwise provided in Reference (d) that Presidential appointment is required and has not been delegated. This Secretary of Defense authority may not be further delegated.
- 6.1.3.1. Commissioned officer appointments on the Active-Duty List to the grades of second lieutenant through captain in the Army, Air Force, and Marine Corps or to the grades of ensign through lieutenant in the Navy.
- 6.1.3.2. Commissioned officer appointments on the Reserve Active-Status List to the grades of second lieutenant through lieutenant colonel in the Army. Air Force, and Marine Corps or to the grades of ensign through commander in the Navy.
- 6.1.4. <u>Presidential Appointments</u>. All appointments of military officers (including all original appointments, and including appointment of officers individuals who previously held a commission) in the grades provided in paragraph 6.1.4.1 and 6.1.4.2 shall be made by the President by and with the advice and consent of the Senate, unless otherwise authorized in law.

- 6.1.4.1. Commissioned officer appointments on the Active-Duty List to the grades of major through general in the Army, Air Force, and Marine Corps or to the grades of lieutenant commander through admiral in the Navy.
- 6.1.4.2. Commissioned officer appointments on the Reserve Active-Status List to the grades of colonel and above in the Army, Air Force, and Marine Corps or to the grades of captain thorough vice admiral in the Navy.
- 6.1.5. Appointment recommendations will be processed according to the provisions of DoD Instruction 1320.4 (Reference (i)).

#### 6.2. Qualifications of Commissioned Officers

#### 6.2.1. Regular Appointments

- 6.2.1.1. To receive an original appointment as a Regular commissioned officer in a Military Service, an individual must be appointed by Presidential authority according to section 531 of Reference (d), and subscribe to the oath prescribed by section 3331 of 5 United States Code (U.S.C.) (Reference (j)). The appointee must:
- 6.2.1.1.1. Be a citizen of the United States or a permanent resident eligible for waiver under section 532(f) of Reference (d).
- 6.2.1.1.2. Be able to complete 20 years of active commissioned service before his or her 62nd birthday. A person who is being appointed as a medical officer, dental officer, chaplain, or limited duty commissioned officer in the Navy or the Marine Corps, or a Reserve an officer appointed as a medical skills officer other than a medical or dental officer, shall be exempt from that requirement. Medical skills officers include Nurse Corps, Army Medical Specialist Corps and Veterinary Corps officers, Army. Navy and Air Force officers of the Medical Service Corps, and Air Force Biomedical Science Corps officers.
  - 6.2.1.1.3. Be of good moral character.
  - 6.2.1.1.4. Be physically qualified for active service.
- 6.2.1.1.5. Have other special qualifications prescribed by the Secretary of the Military Department concerned.

#### 6.2.1.2. Medical and Dental Officers.

6.2.1.2.1. The Military Departments may give original appointments as Regular commissioned officers in the following grades to qualified doctors of medicine, osteopathy, or dentistry who meet the requirements of subparagraph 6.2.1.1:

- 6.2.1.2.1.1. The Army may appoint a person to the grade of first lieutenant through colonel if he or she is being appointed in the Medical Corps or the Dental Corps.
- 6.2.1.2.1.2. The Navy may appoint a person to the grade of lieutenant (junior grade) through captain if he or she is being appointed in the Medical Corps or Dental Corps.
- 6.2.1.2.1.3. The Air Force may appoint a person to the grade of first lieutenant through colonel with a designation as a "medical" or "dental officer."
- 6.2.1.2.2. To be eligible for an appointment as a medical officer, a doctor of osteopathy, besides meeting the requirements of subparagraph 6.2.1.1., shall:
- 6.2.1.2.2.1. Be a graduate of a college of osteopathy whose graduates are eligible to be licensed to practice medicine or surgery in a majority of States.
- 6.2.1.2.2.2. Be licensed to practice medicine, surgery, or osteopathy in a State or in the District of Columbia.
- 6.2.1.2.2.3. Have completed other requirements as prescribed by DoD Instruction 6000.13 (Reference (k)).
- 6.2.1.2.2.4. Have any other qualifications prescribed by the Secretary of the Military Department concerned after considering the recommendations, if any, of the Surgeon General of the Military Department concerned.
- 6.2.1.3. <u>Limited Duty Commissioned Officers</u>. The appointment of a person as a Regular limited duty commissioned officer in the Navy or the Marine Corps shall be made under section 5589 or 5596 of Reference (d). Appointees shall meet the requirements of subparagraph 6.2.1.1.

#### 6.2.2. Reserve Component Appointments

- 6.2.2.1. To become an officer of a Reserve Component, a person must be appointed as a Reserve officer in an Armed Force in a grade corresponding to a grade authorized for a Regular Component of the Armed Force concerned (Reference (d)) and subscribe to the oath prescribed by Reference (e)-(d)(j). Officers transferred from the Active-Duty List to the Reserve Active-Status List of the same Armed Force are not required to subscribe to the oath prescribed by Reference (d). Additionally, to become an officer of the Army National Guard of the United States or the Air National Guard of the United States, a person must first be appointed to, and be federally recognized in, the same grade in the Army National Guard or the Air National Guard.
- 6.2.2.2. In accordance with DoD Directive Instruction 6130.03 (Reference (1)). and DoD Instruction 6130.4 (Reference (m)), and except as otherwise provided by law, the Secretary of the Military Department concerned shall prescribe physical, mental, moral, professional, and

age qualifications for the appointment of persons as Reserves of the Armed Forces. However, no person may be appointed as a Reserve officer unless the person is at least 18 years of age and the person is a citizen of the United States or has been lawfully admitted to the United States for permanent residence under section 1101 (Reference (+m)), or the person has previously served in the Armed Forces or in the National Security Training Corps.

- 6.2.2.3. A person who is otherwise qualified, but who has a physical or medical condition that the Secretary of the Military Department concerned has determined will not interfere with the performance of the duties to which that person may be assigned, may be appointed as a Reserve officer.
- 6.2.2.4. The Secretary of the Military Department concerned shall not prescribe a maximum age qualification of less than 47 years of age for the initial appointment of a person as a Reserve officer to serve in a health profession specialty that has been designated by the Secretary of the Military Department concerned as a "specialty critically needed in wartime."
- 6.2.2.5. Appointments of Reserve officers are for an indefinite term and are held during the pleasure of the President.
- 6.2.2.6. With the exception of the adjutants general and the assistant adjutants general of the several States and Territories, Puerto Rico, and the District of Columbia, no person may be appointed as a Reserve officer above the grade of major or lieutenant commander unless:
- 6.2.2.6.1. The person was formerly a commissioned officer of an Armed Force (see subparagraph 6.2.2.8.); or,
- 6.2.2.6.2. Such an appointment is recommended by a board of officers convened by the Secretary of the Military Department concerned.
- 6.2.2.7. No person shall be appointed to a grade above the grade of first lieutenant in the Reserve of the Army, the Reserve of the Air Force, or the Marine Corps Reserve or to a grade above the grade of lieutenant (junior grade) in the Navy Reserve, or be federally recognized in a grade above the grade of first lieutenant as a member of the Army National Guard of the United States or the Air National Guard of the United States, unless that person has been awarded a baccalaureate degree by a qualifying educational institution.
- 6.2.2.7.1. Exemptions to this policy are provided in paragraph 4.2 of DoD Instruction 1215.17 (Reference  $(\Theta n)$ ).
  - 6.2.2.7.2. Waivers to this policy are provided in Reference  $(\Theta n)$ .
- 6.2.2.8. A person who is a former commissioned officer may, if otherwise qualified, be appointed as a Reserve officer. A person so appointed may be, as follows:
- 6.2.2.8.1. Placed on the Reserve Active-Status List of that Armed Force in the grade equivalent to the permanent Regular or Reserve grade, and in the same competitive

category, in which the person previously served satisfactorily on active duty or in an active status.

- 6.2.2.8.2. Credited for the purpose of determining date of rank under section 741(b) of Reference (d) with service in grade equal to that held by that person when discharged or separated.
- 6.3. <u>Selection Methodology</u>. If the Secretary of the Military Department concerned determines that a board is used to select applicants for original appointment, the procedures generally should conform to those used by the Military Department concerned in selecting officers for promotion under Chapter 36 of Reference (d). This paragraph does not apply to the Army National Guard and the Air National Guard where original Reserve appointments are governed by the Federal recognition process under Chapter 3 of 32 U.S.C. (Reference (pv)).
- 6.4. <u>Selectees</u>. Persons selected for appointment as commissioned officers shall be notified as soon as practicable. The appointment should be made expeditiously under procedures prescribed by the Secretary of the Military Department concerned. A selectee shall be afforded a reasonable period of time to accept the appointment consistent with the needs of the Military Department concerned.
- 7. <u>RELEASABILITY</u>, UNLIMITED. This Instruction is approved for public release and is available on the Internet from the DoD Issuances Website at http://www.dtic.mil/whs/directives.

#### 78. EFFECTIVE DATE

This Instruction is effective immediately.

David S. C. Chu

Under Secretary of Defense for Personnel and Readiness

and Chn

Enclosures - 2

E1. References, continued

E2. Definitions

#### E1. ENCLOSURE 1

#### REFERENCES, continued

- (e) Deputy Secretary of Defense Memorandum, "Implementing Guidance: Transition of the Active Duty List (ADL) Officer Force to All-Regular Status," January 28, 2005
- (f) Executive Order 12396, "Defense Officer Personnel Management," December 9, 1982
- (g) Executive Order 13358, "Assignment of Functions Relating to Certain Appointments, Promotions, and Commissions in the Armed Forces," September 28, 2004
- (h) Executive Order 13384, "Assignment of Functions Relating to Original Appointments as Commissioned Officers and Chief Warrant Officer Appointments in the Armed Forces," July 27, 2005
- (i) DoD Instruction 1320.4, "Military Officer Actions Requiring Approval of the Secretary of Defense or the President, or Confirmation by the Senate," March 14, 1995
- (j) Section 3331 of title 5, United States Code
- (k) DoD Instruction 6000.13, "Medical Manpower and Personnel," June 30, 1997
- (I) DoD Directive Instruction 6130.03 "Physical Medical Standards for Appointment, Enlistment, or Induction in the Military Services," December 15, 2000 April 28, 2010
- (m) DoD Instruction 6130.4. "Medical Standards for Appointment. Enlistment. or Induction in the Armed Forces," January 18, 2005
- (n) (m) Section 1101 of title 8, United States Code
- (n) DoD Instruction 1215.17, "Educational Requirements for Appointment of Reserve Component Officers to a Grade Above First Lieutenant or Lieutenant (Junior Grade)," September 12, 2002
- (p) (o) Chapter 3 of title 32, United States Code

#### E2. ENCLOSURE 2

#### **DEFINITIONS**

- E2.1. <u>Commissioned Officer</u>. An officer in any of the Military Services in the Department of Defense who holds a grade and an office under a commission signed by Presidential authority, and who is appointed as a Regular or a Reserve officer. It does not include a commissioned warrant officer or a retired commissioned officer.
- E2.2. Regular Appointment. Appointment with a Regular commission on the Active-Duty List.
- E2.3. <u>Reserve Appointment</u>. Appointment with a Reserve commission on the Reserve Active-Status List.
- E2.1. <u>Service Academies</u>. United States Military Academy, United States Naval Academy, and United States Air Force Academy.



#### DEPARTMENT OF THE NAVY

## BUREAU OF NAVAL PERSONNEL 5720 INTEGRITY DRIVE MILLINGTON, TENNESSEE 38055-0000

12713 BUPERS 0514 28 August 2014

From: Chief of Naval Personnel

To: Jason Heap, c/o Wang Times, Cohen Milstein Sellers & Toll PLLC, 1100 New York Ave, NW, Suite 500,

East Washington DC 20005

Subj: NOTICE OF DISMISSAL OF FORMAL COMPLAINT OF JASON HEAP V. RAY MABUS, SECRETARY OF THE NAVY, DOCKET NO. DON 14-00022-02823

Ref: (a) Formal Discrimination Complaint Filed on 31 July 2014

(b) Notice of Acknowledgement of Receipt of Formal Complaint dated 31 July 2014

(c) 29 CFR § 1614.107

Encl: (1) EEO Counselor's Report dated 7 August 2014

(2) Notice of Appeal/Petition (EEOC form 573)

- 1. Your formal discrimination complaint of 31 July 2014, was received by the Equal Employment Opportunity Office on 1 August 2014, and acknowledged by reference (b).
- 2. Based on my review of reference (a) and enclosures (1), and (2), and in accordance with reference (c), I am hereby dismissing your discrimination complaint for failure to state a claim in accordance with 29 CFR § 1614.107(a)(1) for the following reason(s):

You allege you were discriminated against based on your religion (Humanist) when your application for an active duty appointment to the Navy's Chaplain Corp was rejected by the Chaplain Appointment Reassignment Eligibility (CARE) Advisory Group.

This claim is being dismissed in accordance with 29 CFR § 1614.107(a)(1) because you have identified a claim for which there is no remedy under the Equal Employment Opportunity Commission (EEOC). The Commission's federal sector case precedent has long defined an "aggrieved employee" as one who suffers a present harm or loss with respect to a term,

Subj: NOTICE OF DISMISSAL OF FORMAL COMPLAINT OF JASON HEAP V. RAY MABUS, SECRETARY OF THE NAVY, DOCKET NO. DON 14-00022-02823

condition, or privilege of employment for which there is a remedy. See Diaz v. Department of the Air Force, EEOC Request No. 05931049 (1994). The issue at the center of your complaint is the rejection of your application for an active duty appointment. Though 29 CFR 1614 applies to military departments including Department of Navy, it does not apply to uniformed members of the military departments (29 CFR 1614.103). See Faugno v. Dep't of the Navy, EEOC Appeal No. 0120103479 (2012). As the EEOC has no enforcement power or jurisdiction over appointments to uniformed positions of the military departments, your issue fails to state a claim for which there is remedy under the EEOC.

I am also dismissing this claim in accordance with 29 CFR § 1614.107(a)(1) because it constitutes a collateral attack on the Department of Defense's Appointment of Chaplains to military service process. See Simon v. Postmaster General, USPS, EEOC Appeal No. 0120093672, 2009. The Commission has held that complainants cannot use the EEO complaint process to lodge a collateral attack on another proceeding. See Wills v. Department of Defense, EEOC Request No. 05970596 (July 30, 1998); Kleinman v. United States Postal Service, EEOC Request No. 05940585 (September 22, 1994); and Lingad v. United States Postal Service, EEOC Request No. 05930106 (June 25, 1993). The proper forum for you to have raised your challenges regarding your application for an active duty appointment to the Navy's Chaplain Corp, is through that proceeding itself.

- 3. As you are not a prevailing party, no attorney fees are awarded in connection with your discrimination complaint.
- 4. This is the final Department of the Navy decision on your complaint. If you are dissatisfied with the decision to dismiss your complaint, you may file a notice of appeal with the Equal Employment Opportunity Commission ("the Commission") within thirty (30) 30 calendar days of your receipt of this decision. Enclosure (2) should be used when filing your appeal. The appeal form should be submitted to the:
  - U.S. Equal Employment Opportunity Commission Office of Federal Operations P. O. Box 77960 Washington, DC 20013

Subj: NOTICE OF DISMISSAL OF FORMAL COMPLAINT OF JASON HEAP V. RAY MABUS, SECRETARY OF THE NAVY, DOCKET NO. DON 14-00022-02823

At the same time, you MUST furnish a copy of the appeal to:

BUPERS
Deputy EEO Officer
Office of EEO and Diversity (BUPERS-05E)
5720 Integrity Drive, BLDG 791 (Room B119)
Millington, TN 38055

As an alternative to mailing to OFO, you may hand deliver or fax to:

U.S. Equal Employment Opportunity Commission Office of Federal Operations 131 M Street N.E. Washington, DC 20507-0004

Fax number: (202) 663-7022

- 5. At the same time that you file your appeal with the Commission, you MUST provide a copy of the appeal and all supporting statements to this office at BUPERS Deputy EEO Officer, Office of EEO and Diversity (BUPERS-05E), 5720 Integrity Drive, BLDG 791 (Room B119), Millington, TN 38055, within 30 calendar days of filing the Notice of Appeal, enclosure (2).
- 6. An appeal shall be deemed filed on the date it is postmarked, or, in the absence of a postmark, on the date it is received by the Commission. The 30-calendar day time limit within which an appeal must be filed will not normally be extended by the Commission. If the appeal is not submitted within the time limit, the Commission may extend the time limit if a written explanation showing that you were not notified of the prescribed time limit, were not otherwise aware of it, or that circumstances beyond your control prevented you from filing the Notice of Appeal within the prescribed time limit. A copy of your explanation must be forwarded to the EEO Office.
- 7. If you elect not to appeal to the Commission, you may file a civil action in an appropriate U.S. District Court within 90 calendar days of your receipt of this decision. Filing a civil action will result in termination of administrative processing of your complaint.

Subj: NOTICE OF DISMISSAL OF FORMAL COMPLAINT OF JASON HEAP V. RAY MABUS, SECRETARY OF THE NAVY, DOCKET NO. DON 14-00022-02823

- 8. If you file a civil action under Title VII of the Civil Rights Act of 1964, as amended, or the Rehabilitation Act of 1973, as amended, and you may request the court to appoint an attorney to represent you. In such circumstances as the court may deem just, the court may appoint an attorney and may authorize the commencement of the action without the payment of fees, costs, or security. Any such request must be made within the above-referenced 90-calendar day time limit, for filing suit and in such form and manner as the court may require. Filing a request for an attorney does not extend your time in which to file a civil action. Both the request and the civil action must be filed within 90 calendar days from the date you receive this decision.
- 9. If you file an appeal with the Commission, you may still file a civil action in U.S. District Court within 30 calendar days of your receipt of the Commission's final decision on your appeal. A civil action may also be filed any time after 180 calendar days from the date of filing your appeal to the Commission, if a final decision has not been issued by the Commission's Office of Federal Operations.
- 10. You are further notified that if you file a civil action, you must name RAY MABUS, SECRETARY OF THE NAVY, as the Defendant. You must include the name of the person and their official title. Failure to name RAY MABUS, SECRETARY OF THE NAVY, may result in the loss of potential entitlement to judicial redress.



Copy to:

Mr. (b) (6) Agency Representative Mr. Wang Times, Complainant's Representative

### CARE APPLICANTS

18

Date Received April 28, 2014

Last Name

15

(b) (6)

First Name

Program

Direct Accesion Active

Requested.

Endorser

The Church of Jesus Christ of Latter-day

Saints

. City

San Antonio

State

TX

Gendes

M

Age

b) (6)

Race.

(b) (6)

Undergrad Institution **Brigham Young University** 

GPA

3.89

Field of Study

**Ancient Near Eastern Studies** 

Graduate

**Brandies University** 

Seminary GPA

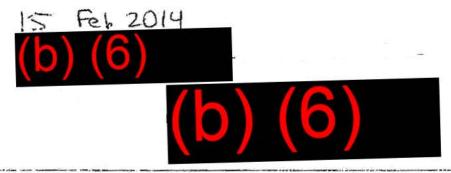
2 42

lestitution Prior Service

No

Branch of Service

Comments



#### OBJECTIVE

To answer the call to serve as an active duty Navy Chaplain where I will utilize my broad world religions' education, as well as my extensive ministerial, clinical pastoral, and counseling experience to improve the well-being of the men and women of the United States Sea Services while enhancing unit cohesiveness, readiness, and resiliency.

#### PROFESSIONAL SUMMARY

- 10+ years of experience in diverse ministerial/pastoral roles
- Experienced in providing pastoral care to individuals, groups, and families with a variety of
  emotional, spiritual, and personal needs from diverse backgrounds including age, gender, ethnic,
  religious, and cultural diversity
- Trained and experienced in pastoral counseling, religious instruction, spiritual guidance, addictions counseling, grievance, and crisis care

#### **EDUCATION:**

- PhD CANDIDATE (4th year), BRANDEIS UNIVERSITY Near Eastern and Judaic Studies (Expected in August 2015).
  - DISSERTATION: The Impact of the Six-Day War on Jewish-Christian Relations, 1967-1983
  - DISSERTATION FIELD EXAM: Passed December 2013
  - DOCTORAL COMPREHENSIVE EXAMS: Passed With Distinction (April 2013)
  - DOCTORAL FIELDS: Jonathan Sama (American Religion, U.S.-Israel Relations, America-Holy Land Studies, and Jewish-Christian Relations), Ilan Troen (Israeli Social, Political, and Religious History; Arab-Israeli Conflict), Yehudah Mirsky (Zionist Thought and Israeli Law and Religion).
- MASTER OF ARTS Near Eastern and Judaic Studies (Focus on Modern Judaism and Islamic Theology) - Brandeis University (Received August 2013; 84 Total Graduate Credits Earned; GPA 3.724)
- HARVARD DIVINITY SCHOOL: 2 courses, Evangelical Theology and Traditional Protestant Theology
- BOSTON COLLEGE SCHOOL OF THEOLOGY: 1 course on Jewish-Christian Dialogue /
- B.A. (CUM LAUDE) Ancient Near Eastern Studies/Biblical Studies (Focus on the Context and Theology of the Hebrew Bible) - Brigham Young University (Received August 2010; 169 Total Credits Earned; Major GPA 3.92)
- COLUMBIA UNIVERSITY HERTOG GLOBAL STRATEGY INITIATIVE: On the research team of "The Future of Religious Violence and Apocalyptic Movements." Worked with world's top experts (Peter Bergen, Ed Husain, Jessica Stern, Bill Bratton, etc.) on Al-Qaeda and jihadism to



produce innovative policy proposals for Council on Foreign Relations, UN, US Government, etc. (May-September 2012)

- HARVARD UNIVERSITY Intensive Arabic Language Program (May-August 2011)
- THE INTERDISCIPLINARY CENTER, HERZLIYA Trained at Institute for Counter-Terrorism (July 2007); focused on religious aspects of terrorist motivation.
- S. DANIEL ABRAHAM CENTER FOR STRATEGIC DIALOGUE, NETANYA COLLEGE "Iran: A Rogue State" (August 2007)
- TEL-AVIV UNIVERSITY Ramat-Aviv, Israel Summer Modern Hebrew Language Ulpan/Israeli History (June-August 2007)
- UNITED STATES NAVAL ACADEMY SUMMER SEMINAR: High School Student Summer Seminar between Junior and Senior year of high school (July 2002)

#### MINISTERIAL EXPERIENCE:

- PRIESTHOOD LEADERSHIP ASSOCIATE PASTOR FOR ADULT MINISTRIES (September 2013-Present): Ministering to the spiritual and temporal welfare of appx. 100 families in the parish. Delivered monthly sermons on increasing spirituality, family duties, etc. Supervised in-home ministries of 25 other pastors in the parish. Served as spiritual leader and counselor to 40 male Priesthood holders.
- DIRECTOR OF OUTREACH PROGRAMS (September 2012-May 2013): Directed outreach
  ministry for Boston parish. Supervised ministry of full-time ministers and lay-coordinated efforts.
  Directed and participated in teaching of new members and activation efforts for less-active members,
  served as Bishop's primary adviser on new members and less-active members. Assisted members
  who were in physical and spiritual need under the direction of the Bishop. Carried out temporal
  welfare disbursements amongst members in need. Directed extensive community service and service
  projects.
- ADULT MINISTRIES PASTORAL LEADERSHIP, EXECUTIVE ASSISTANT (September 2011-September 2012): Maintained all vital records of Priesthood activities, ordinances, Church attendance, ministry visits, spiritual and temporal condition of Elders and their families, etc. Provided data to Bishop and other auxiliary leaders. Extensive experience with digital ministerial recordkeeping.
- MINISTER TRAINING CENTER, PROVO, UTAH INSTRUCTOR OF NEW FULL-TIME
  MINISTERS (August 2006-June 2007): Provided full pastoral training to 150 new full-time ministers
  in the fields of Biblical education, effective teaching, addiction recovery, confessions and repentance
  training, marriage counseling, parenting, interviews, crisis support, and member strengthening. I
  encouraged commitment and increased morale among young men and women seeking to engage in 2
  years of full-time Church service. 20 hours per week, professional LDS Church employment.
- IN-HOME MINISTRIES PASTOR (August 2003-Present): At least 5 in-home Bible study and
  ministerial visits per month to various families of the parish for the past 10 years. In total,
  approximately 600 in-home spiritual and temporal visits over entire ministerial career. Extensive
  experience acquired in marriage counseling, parenting, employment advising and increasing Bible

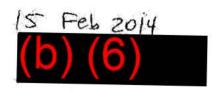


study and prayer habits in the home. Provided pastoral counseling and ministry of presence during times of crisis.

- BIBLE INSTRUCTION AND RELIGIOUS EDUCATION (September 2006-September 2011):
   Taught over 100 lessons in Sunday school settings (45 min.). Sources of instruction from the Hebrew Bible, New Testament, and LDS scriptures. Honed expertise in direct question and answer process of religious education, with the goal of enhancing spiritual and moral commitment among members.
- FULL-TIME LDS MISSIONARY, NEW JERSEY (August 2004-August 2006): Initially received
  professional ministerial training at the Missionary Training Center (Provo, UT 2004). Full-time
  service included sharing gospel teachings with individuals and groups, performing religious rites such
  as baptisms, confirmations, and priesthood blessings for the healing of the sick. Gave sermons,
  administered the weekly ordinance of the Sacrament (Communion) to the congregation, and was
  deeply involved in all aspects of parish councils and ecclesiastical leadership training. In addition to
  missionary responsibilities, supervised 50+ missionaries while serving as a Mission Leader, 5,500
  hours of total ministry; 1,800 hours study & ministerial training.
- YOUNG MEN'S YOUTH PASTOR (August 2003-August 2004): Served as mentor and spiritual
  counselor to a group of 20 high-school age young men. Combined recreational activities with spiritual
  instruction to groom boys into spiritually mature young men.
- OTHER MINISTERIAL EXPERIENCE: Preached over 40 full sermons to date. Performed over 300 religious rites and ordinances; 20 baptisms and confirmations, 100+ Priesthood blessings with oil or blessings of comfort, 200+ opportunities to prepare, bless, and administer the sacrament (Communion), 8 baby dedications (blessings) as part of a worship service, 1 ordination to the Priesthood (August 2003-Present)
- FUNERALS: Organized and gave a sermon at 2 funeral services as full-time LDS Missionary; performed 1 grave dedication ordinance. (August 2005 and January 2006)
- WEDDINGS: Assisted in organizing I wedding as full-time LDS Missionary (December 2005)

#### WORK HISTORY:

- NATIONAL CHRISTIAN LEADERSHIP CONFERENCE FOR ISRAEL: Executive Board Member (November 2013-Present). Ecumenical Christian organization in support of Jewish-Christian relations. Participated in high-level dialogue with Jewish rabbinical and community leaders.
- THE SCHUSTERMAN CENTER FOR ISRAEL STUDIES: Graduate Assistant for the Summer
  Institute for Israel Studies (June-July 2013). Assisted in leading an academic tour to Israel for over 20
  university professors from all over the world. Gained expertise of Jews, Christians, and Muslims
  living in the Holy Land conflict and coexistence, particularly in Jerusalem and the occupied
  territories.
- AMERICAN JEWISH ARCHIVES, HEBREW UNION COLLEGE-JEWISH INSTITUTE OF RELIGION: Rabbi Harold D. Hahn Memorial Fellow (October-November 2013). Conducted doctoral research on the papers of Rabbi Marc Tanenbaum, Interreligious Affairs Director for the American Jewish Committee. Acquired primary source data on Jewish relations with Catholics, mainline Protestants, and Evangelicals.



- INTERNATIONAL CHRISTIAN EMBASSY JERUSALEM: Editorial consultant for the launch of new website – <u>www.israelanswers.com</u> (September 2013). Provided expert consulting on Christian attitudes toward the Holy Land.
- INSTRUCTOR: BRANDEIS UNIVERSITY (January-May 2012)
   Taught my own accredited course to Brandeis undergraduates on the history of U.S.-Israel relations and Jewish-Christian relations in America. Engaged with students of various religious backgrounds and political orientations.
- CROWN CENTER FOR MIDDLE EAST STUDIES, BRANDEIS UNIVERSITY: Graduate editor for new university textbook, The Arab-Israeli Conflict with Professors (b) (6) Israeli), (b) (6)
   (b) (6) (1) (1) (2) (2) (3) (4) (5) (6)
- GRADUATE TEACHING FELLOW BRANDEIS UNIVERSITY (January 2011-May 2013);
   Gained experience in teaching undergraduate students in various aspects of modern religious studies;
  - Israeli Social and Religious History w/Prof. (5) (6) (January-May 2013)
  - Introduction to the Quran w/Prof. (b) (6) (January-May 2012)
  - Islamic Institutions and Civilization w/Prof (b) (6) (August-January 2012)
  - American Judaism w/Professor (b) (6) (January-May 2011)
- TAMID ISRAEL INVESTMENT GROUP: Graduate Adviser (January 2012 May 2013). Provided
  education and training on the Israeli economy to Brandeis business students. Directed Brandeis
  students in consulting for Israeli high-tech start-ups.
- POLITICAL DIRECTOR AT MATT TEMPERLEY FOR U.S. CONGRESS (May 2012 January 2013). Chief liaison to PACs, media, voters, campaigns, donors, etc. Acquired experience in political consulting and strategy.
- INSTRUCTOR: BRANDEIS-OSHER LIFELONG LEARNING INSITUTE (BOLLI) (September 2010 May 2013)
   Taught courses to adult learners on U.S.-Israel relations, Islam and the Middle East, Adapted to effectively present new ideas to learners with a wealth of experience and education.
- PRIVATE TUTOR: EVOLVE TUTORING COMPANY (September 2010 May 2013)
   Tutored and coached over 20 high school and college students in the fields of writing, time management, career planning and goals, science, math, history, SATs, ACTs, etc.
- INSTRUCTOR/RESEARCHER: BRIGHAM YOUNG UNIVERSITY (January 2009 August 2010)
  - Biblical History: Teaching Assistant for Dr. (b) (6) (September-December 2010)
  - Middle East History: Teaching Assistant for Dr. (b) (6) (January-May 2009)
  - Anchor Bible Commentary on Deuteronomy: with Dr. (b) (6) (May 2009 August 2010)
  - The Joseph Smith Papers: with Dr. (10) (6) (May 2009 August 2010)
- INTERNATIONAL ADMISSIONS OFFICER, BRIGHAM YOUNG UNIVERSITY GRADUATE STUDIES: Processing international immigration and education documents (i.e. study visas, etc.); processing international financial guarantees for students and donors; legal processing for U.S.
   Departments of Education and Immigration (Immigration and Customs Enforcement - ICE); processing applications for graduate students from the Middle East and Arabic-speaking countries (January-August 2008).



CONSULTANT AT THE CENTER FOR JEWISH-ARAB ECONOMIC DEVELOPMENT—
Herzliya, Israel: Helped launch first North American branch in New York City (January 2011).
Worked with Jewish-Arab businesses and educational programs (University of Haifa); enhancing Jewish-Arab economic cooperation; international fundraising; finding employment opportunities for Israeli Arab University graduates in the Israeli high-tech sector; working with Arab-Israeli technology incubators and assisting them in the improvement and marketing of their products (June-September 2007).

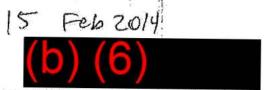
#### LANGUAGES:

- MODERN STANDARD ARABIC (FUSHA) 6 semesters (January 2009 May 2012)
- EGYPTIAN AND PALESTINIAN (LEVANTINE) ARABIC 2 semesters and 8 months in the region (June-December 2007 and January-May 2009)
- MODERN AND BIBLICAL HEBREW 10 semesters total: 6 months immersion in Israeli Ulpan (passed Brandeis doctoral Hebrew exam in May 2013)
- SPANISH LANGUAGE Passed Brandeis doctoral Spanish exam (June 2013)

#### PRESENTATIONS AND PUBLICATIONS:

- ASSOCIATION FOR JEWISH STUDIES: Presented paper on U.S. Military Intelligence and the 1956 Sinai War at special seminar on "Philosemitism and its Paradoxes." (December 2013)]
- AMERICAN JEWISH ARCHIVES: Presentation on Rabbi Marc Tanenbaum, Interreligious Affairs
  Director at the American Jewish Committee, on Jewish-Christian relations. (November 2013)
- JOHN OESTERREICHER CONFERENCE AT SETON HALL UNIVERSITY: Presentation on The Impact of the Six-Day War on the Zionist Activism of Msgr. John Oesterreicher." (September 2013)
- ASSOCIATION OF THE SOCIOLOGY OF RELIGION: Invited Panel Paper on Evolving Evangelical Attitudes toward Zionism in the 20th Century (August 2013)
- BOSTON UNIVERSITY STUDENT GOVERNMENT PRESENTATION: Economic Sanctions on Iran and its Nuclear Program (November 2012)
- ASSOCIATION FOR THE STUDY OF THE MIDDLE EAST AND AFRICA (ASMEA) Presented
  paper on "The Hidden Imam and Khomeini's Revolution" (November 2011) Shi'a Islam Political
  and Religious Thought.
- AMERICAN-ISRAELI COOPERATIVE ENTERPRISE: Presented a paper on the development of the U.S.-Israel Military and Intelligence alliance at bi-annual conference (September 2011)
- ASSOCIATION FOR ISRAEL STUDIES: Presented on the conflict over Jerusalem (August 2010).
   Published through AIS: <a href="http://www.aisisraelstudies.org/papers/AIS2010">http://www.aisisraelstudies.org/papers/AIS2010</a> Olson.pdf
- "THE AUTHENTIC VOICE FOR PEACE": on Israeli-Palestinian conflict; published in The Vewish Advocate (October 2010)
- STUDIA ANTIQUA, BYU: Published "The Kerygmata Petri Reconstructed." (October 2009)

#### FELLOWSHIPS AND AWARDS:



- SCHUSTERMAN ISRAEL STUDIES FELLOW Brandeis University (September 2010-Present).
   \$24,000 per year fellowship
- AMERICAN-ISRAELI COOPERATIVE ENTERPRISE SCHOLAR (September 2010-Present)
   \$15,000 per year fellowship.
- BYU NIBLEY FELLOWSHIP FOR RELIGIOUS STUDIES: (August 2011- Present)
- MELLON GRANT, DISSERTATION RESEARCH FELLOWSHIP (June 2013)
- NATIONAL LANGUAGE SERVICE CORPS MEMBER (December 2010-Present): Arabic and Hebrew
- PHI KAPPA PHI HONOR SOCIETY MEMBER (December 2009-Present)
- ORCA GRANT RECIPIENT received twice for work on Hebrew Bible and Dead Sea Scrolls with Donald Parry and David Seely (May 2009 and May 2010)
- ETTA BETA RHO Hebrew Honor Society Member since (May 2008 Present)

#### 18. APPLICANT'S MOTIVATIONAL STATEMENT (Limited to the visible area.)

Since I became a minister in The Church of Jesus Christ of Latter-day Saints in 2003, my heart and mind have always been drawn by a dual pull: to my Nation and to my God. My study of the Scriptures has convinced me that the United States of America is central to God's plan for His children, a Nation that will stand as a beacon of liberty to all other nations. A combination of my reading of the Scriptures, along with the tragedy of September 11th, a vicious attack on our homeland, impressed me to apply to the United States Naval Academy before I became a minister in the LDS Church. I believe that God was inspiring me to pursue a Naval Officer's career. I was offered a Principal Congressional Nomination from Congressman John Shadegg of Arizona in 2003, but at that point in my life I decided to put my Church first and serve a 2 year full-time mission. However, during my mission to New Jersey, my desire to serve in the U.S. Navy would not abate. I thought, during multiple occasions throughout my mission, what a tremendous opportunity it would be to serve as a Chaplain in the U.S. Navy, providing a Ministry of Presence for our Sailors. I thought of the unlimited good that the Lord could do, through me.

My choice to go to BYU instead of the Naval Academy after my mission was due to my desire to study my religion more in-depth, from its outstanding Bible and Religion scholars. I considered joining ROTC at multiple points when I was at BYU, but decided to finish my education before military service. I majored in Hebrew Bible and Ancient Near Eastern Studies at BYU, demonstrating my desire to master the foundations of my faith. My desire to minister and preach the Gospel continued, and I was an instructor at the Missionary Training Center in Provo, Utah for a year, training new LDS professional ministers. That experience was a thrill and I am certain that my training and instruction gave extra strength to the male and female ministers going into the mission field all throughout the world.

Now that my Master's Degree in Near Eastern and Judaic Studies (i.e., Brandeis' Religion Department) from Brandeis University is complete, the same desire to serve with our Sailors has persisted. The Lord has clearly put this desire into my heart and I am certain that I am one of those that He has prepared to accomplish His work, according to His will, for my brothers and sisters defending this Nation.

What gives me the strength to serve our Sailors is the fact that each of them is a child of our Heavenly Father, regardless of his or her religious belief. I am ready to serve every troop I come in contact with. I love all of our Sailors and will minister to them as our Heavenly Father would. The opportunity to become a Navy Chaplain thrills me because I will be able to defend our troops' First Amendment freedoms, to guarantee their inalienable rights to worship "Almighty God according to the dictates of [their] own conscience... how, where, or what they may." The chance to defend this most basic of freedoms, in foreign lands and at home, convinces me of the necessity for Navy Chaplains, and I would be more than grateful and honored to become one.

This duty includes blessing all Sailors as one who bears the Holy Priesthood – a Priesthood designed by God to bless all His children and not only those of my own denomination. Thus I believe in an ecumenical and religiously pluralist approach to Navy Chaplainey. While I have a deep faith in the Gospel of Jesus Christ, I am fully comfortable operating under the broad Protestant Chaplain umbrella in the US Navy. I love all denominations of Protestants and indeed those of all faiths. After all, my father is an active Lutheran and my mother a practicing Jew.

I especially seek to bless our Sailors who need a moral counselor and a spiritual guide, they being away from their families and friends, and coping with the loneliness, stress, and temptation that results from this. I desire to help them keep their own personal promises with their own God. I see this as my primary role as a Navy Chaplain.

I have recently completed my graduate degree and the Lord has impressed me now to serve my Nation, the United States of America, and to inspire and motivate our Sailors, Marines, and Coast Guardsmen and women to fight for the liberties for which God has endowed us in this country. I will bless our troops that they might go forward in fighting our Nation's wars with the blessing and power of Almighty God. I will ensure, with the grace of the Lord, that our freedoms may be preserved and that we might help establish liberty and justice in all those lands that we go, for all of those children of God in foreign places who desire these precious gifts that we enjoy in our country. As a Navy Chaplain, I can call down the power of heaven to keep our troops safe and close to their Heavenly Father, and, in addition, to loosen the shackles which prevent our brothers and sisters the world over from that freedom which will allow them to worship their Heavenly Father in truth and unobstructed conscience.

Lastly, I believe I can do great good as a Navy Chaplain in working with those of other faiths, particularly those in the Middle East. I have had three years of training in the Arabic language, and served as a Graduate Teaching Fellow for courses on Islamic Civilization and the Qur'an, in addition to courses on the Prophet Muhammad. I am certain that I can play a special role in assisting the U.S. Navy in its missions oversees, to tactfully deter Al-Qaeda recruitment and to earn the cooperation of our Muslim friends in countries where we operate. I believe that my knowledge of religions other than Christianity, including Islam and Judaism, will be helpful as I do my part, as a Navy Chaplain, to help the United States of America win the War on Terror and Violent Extremism.

I certify that all statements made in this application and any additional statements pertaining thereto are entirely true and complete to the best of my knowledge and belief. I understand that failure to answer any correspondence accurately or promptly, or failure to accept an appointment tendered to me will subject my application or appointment to cancellation without further notice.

	HANDWRITTEN Honor - Courage	- Commitment	
AUTHORITY AND PURPOSE: 6 U.S.C. 30 employees of the Navy in the management personnel affairs and functions.  ROUTINE USES: Information will be utilized DISCLOSURE: Disclosure is voluntary; in denial of enlistment into the United States	t, supervision and administration ed by Department of the Navy offic owever, fallure to provide the requ	E.O. 9397 (SSN). Provided Information of Navy personnel (officer and entitle) of Navy personnel (officer and entitle) of Navy personnel (officer and entitle).	listed) and the operations of related d suitability for enlistment.
The state of the s			
Event of Offense	Charge if Cited	City	State
Name(s) of Police Agency(s)	25	In the Court of	*
Place of Residence at the Time of C	ffense	City	State
Date of the Offense/Charge		Age of Applicant at the Time	e of Offense/Charge
Outcome, Disposition if Charged an	Final Status		
	escription : Who, Wha	t, Where, When, How	
I, (Name) (b) (6)			do honestly declare that:
the Illinois	Tollway Co	llection debt	from Nov 2010
has been p	aid in full	as of Se	p 2011. There
is no Further	items to	resolve, I	paid the debt
in full. The	toll was les	vied upon m	ne in summer
2008 when I	was driving	ng a rental	Car 95 a
groomsman for	my friends	s wedding. T	he rental car
was not in my	mame, but	in the name	2 Of my
friend's mother	(b) (6)	who p	pould for the
rental car. Fo	if this reas	ion, the toll	company cont
not find m	e for over	2 years. Th	ey contacted
the rental c	or company	, who, in 2	010, gave them
(b) (6) con	mmitment: Laffirm that 20140404	t the ab	in all respects.
Applicants Signature	Date	Witness' Sign	ature Date
NAVCRUIT 1133/78 (Rev 8-2010	FOR OFFICIAL US	SE ONLY WHEN FILLED	D IN

AUTHORITY AND PURPOSE: 5 U.S.C. 301 employees of the Navy in the management personnel affairs and functions. ROUTINE USES: Information will be utilized DISCLOSURE: Disclosure is voluntary; he denial of enlistment into the United States	, supervision and administration of ed by Department of the Navy offici- swaver, failure to provide the reques	O. 9397 (SSN). Provided inform f Navy personnel (officer and er als in verifying qualifications as	nlisted) and the operations of related and suitability for enlistment.
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Outcome, Disposition if Charged and	Final Status		The same of the sa
σ	escription : Who, What,	Where, When, How	
I, (Name)		1	do honestly declare that:
my driver's list	euse informa	ition. I had	I moved a few
times in thos	e 2 years	When the	Lebt company
finally called	me on the	phone for	the First
time. I initio	Illy thought i	t was a fr	rayd because
it took over	2 years fo	r them to	levy the debt
upon me. I as	ked them to	mail me an	official
document and I	did some 1	research into	the issue.
I called Ill	nois Tollway	and they ve	erified the record.
I asked for t	he debt to	be Forgiven	because they
failed to noti	fy me of it	for Zyea	irs. They refused
to forgive the	lebt, so If	paid it in f	411.
Applicants Signature	nitment: I affirm that the 2014 0404 Date	vermess Signa	I respects.  2 s/40 404  Date
NAVCRUIT 1133/78 (Rev 8-2010)	FOR OFFICIAL USE	ONLY WHEN FILLED	IN

HANDWRITTEN STATEMENT
Honor-Courage - Commitment

	HANDWRITTEN STATEMENT Honor - Courage - Commitment	September
employees of the Navy in the manager personnel affairs and functions. ROUTINE USES: Information will be u	PRIVACY ACT STATEMENT  301. Departmental Regulations; and E.O. 9397 (SSN). Provided Information is used to ment, supervision and administration of Navy personnel (officer and enlisted) and the tilized by Department of the Navy officials in verifying qualifications and suitability for y; however, failure to provide the requested information as well as the social security area Navy.	operations of related
event of Offense	Charge if Cited City	State
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Date of the Offense/Charge	Age of Applicant at the Time of Offense	Charge Charge
Outcome, Disposition if Charged	and Final Status	
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I, (Name)	do honest	tly declare that:
The reason	if took me a few months to p	pay the
debt was bo	ecause I thought it was a	T fraud
and I beli	ieved it was wrong to collect	tona
Jebt, with	interest, when the debtor had	l not
been notified	of the toll violation until 2	years
after the	fact. However, I took respos	(bility)
paid in full,	and put it behind me.	
		man and the state of the state
Same and the second of the sec		
property security and the second security security security second security second security second security second		.,
(b) (c)	ommitment: I affirm that the abov	espects.
(D) (D)	20140404	20140464
Applicants Signatur	e Date Witness' Signature	Date

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NAVCRUIT 1133/78 (Rev 8-2010)

#### **GPA CALCULATION WORKSHEET**

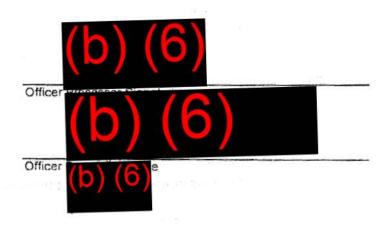
NAME	(b)(6)	
DATE		24-Apr-14

SCHOOL	TIME PERIOD	QUALITY POINTS	CREDIT	GPA	
Brandeis University	Fall 2010-Spring 2013	281.48	76.00	3.70	
Brigham Young University	Fall 2006-Summer 2010	396.60	102.00	3.89	
The University of Arizona	Fall 2003-Spring 2004	96.00	48.00	4.00	
			<u> </u>		
TOTAL		774.08	226.00	3.43	

#### NOTES:

1) The only grades not counted in the GPA calculation are withdrawals. All failures, regardless of school policy are counted.

2) Grades from a school on a ten week quarter system should be adjusted if added with grades from a standard 15 week semester system. Quality points and credit hours from the quarter should be multiplied by 2/3 or .666.



## Official Transcript

United States





# Brandeis University

Walitam, Massachusetts 02463-2728

Mark 8 Howitt. University Registrar

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Official Transcript



# Brandeis University

Mark S Hewitt, University Registrar

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ARAB	101	001		1st-Year Arabic	4.00	A
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STUDENT INFORMATION NAME DYU ID SSN BIRTHDATE

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Rio Salado Community College (AZ) Attended from 2008 to 2008 TRN HR ERN 13.00 HR GRD 13.00

Tucson Institute of Religion (AZ) Attended from 2003 to 2004 TRN HR ERN 10.00 HR GRD 10.00

(AZ) Attended from 2003 to 2004 University of Arizona TRN HR ERN 24.00 HR GRD 24.00

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Well- Dressed	2. 616	of Postu	re	* Since	re	
Confident	5. Relaxed			6 Speaks Clearly		
VALUATIVE: Consider the applicant as a potential Na-		pe of Electronic Medi e him/her on the following		*		
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From: Chaplain Program Officer, NRC, Dallas, TX To: Chaplain Program Manager, NRC, Millington, TN

Subj: APPRAISAL ICO, 4100, (b) (6) NRD (b) (6)

- 1. (b) (6) and I met on Friday morning, he was dressed in a suit and tie and came across as very confident and professional. He began by telling me about his family's diverse religious background. The father was Evangelical Lutheran and his mother was a Reformed Jew. It made for some interesting times as both faiths' beliefs and holidays were celebrated without combining the two. (b) (6) truly believes this left him with a rich heritage that led to his eventual desire to serve others in ministry. Around the age of fourteen he began his own journey of faith and truth. His father's faith had left him with warm feeling for Jesus but was ambiguous to him. During high school some LDS friends invited him to church and because of their beliefs and morals Jason began to follow their teaching. While serving as a missionary for two years in the New York/New Jersey area the desire to serve in some capacity on a full time basis took root. After his mission he formed a plan to attend school and eventually obtain his Master Degree and pursue chaplaincy.
- 2. The call to the Navy Chaplaincy had its prelude in the fact that the family had a sailboat that was and still is used quite often and life at sea took on a great interest. Since high school Mr. (b) (6) has felt the need to do his part for the country in the military. With the interest in the sea and believing the Navy makes a difference everyday seeking to be a Navy Chaplain was the obvious direction to go.
- 3. When asked about institutional ministry he answered that it is being a part of a team that seeks to minister to the whole institution and the individuals within. All this is done understanding the framework which the institution has for ministry. He truly looks forward to being able to do this as he seems to thrive on pluralism. As a missionary he constantly sought out others of various faith groups to engage in dialogue especially Rabbis, Imams and Priests. With such a heightened sense of diversity working with and for women was of no concern and he has worked with them in his church.
- 4. His greatest ministry challenge has been to refrain from judging others and helping to set an example of what a good man should be. This was particularly played out when he and another young man went to the aid of a young lady in an abusive and threatening relationship. They helped her move to a safer place without getting in an altercation. Jason's greatest strength was tested here as he had to have patience in dealing with others mistakes.
- 5. Cand his wife have discussed thoroughly the possibilities of going into harm's way and understand that this is where God wants them at this time. At some point he would like to be stationed in the Middle East/Persian Gulf area where he could use his Arabic and the understanding he has of the religions of the region.
- 6. With a burning desire to be a servant being a junior person on a staff would be just the place he would want to be. Approaching a senior officer with a disagreement one should have the servant attitudes of humility and meekness yet present your case or perspective and then live with the result.

7. (b) (6) is one of the few of what I would call studious or scholarly young men that seems to have some real world experience with a broad cross section of people and cultures. He has no qualms about engaging individuals of any faith background and learning about their beliefs in order to serve them better. His conversational ability and calm demeanor enable the servant approach he has toward people. Mr. (b) (6) is nearly finished with a PhD and brings a wealth of knowledge and ability with understanding Hebrew and speaking Arabic. These are skills that could be greatly used in the Chaplain Corps as a whole or with individual commanders. I believe his humble wish to serve would be of benefit to all around him and I highly recommend we bring him onto active duty as soon as possible.



CDR, CHC, USN

Chaplain Programs Officer, Southwest

	The state of the s
***FOCUSED, ENERGET recused. (b) (6) has exhibited this attribute by continually follow ocess and ensuring all documentation remained up to date and achited States Navy by never giving up.	TIC; AN IDEAL CANDIDATE*** ring up with his recruiter throughout the lengthy application curate. He truly wants to serve and displayed his devotion to the
Energetic. He exhibits the vitality it takes to accept such a strong a derstands the obligations a chaplain must make.	g position within the Navy. He is willing to make sacrifices and
	iconstant to one of the same same same series of the time
	nal dedication, and integrity make him the ideal candidate which
ve my strongest possible recommendation for selection.	
7.	*
2. OFFICER PROCESSOR'S SUMMARY (Limited to the visible area.)	
. OFFICER PROCESSOR & SUMMART (Limited to the visible area.)	
The second secon	
*	
3. Recruiting Operations Officer (R-OPS) REMARKS (Limited to the	visible area.)
	DETERMINED CHAPLAIN CANDIDATE*** VIII make an outstanding addition to the Chaplain community. If fice that must be made.
	. 04
Leader. He continuously demonstrates strong leadership traits and motivating individuals as both an educator and pastor.	with a positive attitude. He has an abundance of experience lead
and motivating individuals as both an educator and pastor.	s to get the job done. He displays all the outstanding qualities o
and motivating individuals as both an educator and pastor.  (6) has an exceptional attitude with an unparalleled willingness	s to get the job done. He displays all the outstanding qualities o
nd motivating individuals as both an educator and pastor.  (6) has an exceptional attitude with an unparalleled willingness	s to get the job done. He displays all the outstanding qualities o
nd motivating individuals as both an educator and pastor.  (6) (6) has an exceptional attitude with an unparalleled willingness uccessful leader and is a superb candidate for the United States?	s to get the job done. He displays all the outstanding qualities o Navy Chaplain Corps.
nd motivating individuals as both an educator and pastor.  (6) has an exceptional attitude with an unparalleled willingness uccessful leader and is a superb candidate for the United States 1.  4. Based upon all available information, it is my opinion that the applicant tesserve for the programs listed above in order of preference listed.	s to get the job done. He displays all the outstanding qualities o Navy Chaplain Corps.
and motivating individuals as both an educator and pastor.  (6) has an exceptional attitude with an unparalleled willingness successful leader and is a superb candidate for the United States?  (4. Based upon all available information, it is my opinion that the applicant Reserve for the programs listed above in order of preference listed.	s to get the job done. He displays all the outstanding qualities o Navy Chaplain Corps.  I is recommended as follows for appointment in the U.S. Navy or U.S. N
and motivating individuals as both an educator and pastor.  (a) (b) has an exceptional attitude with an unparalleled willingness successful leader and is a superb candidate for the United States in	s to get the job done. He displays all the outstanding qualities o Navy Chaplain Corps.  It is recommended as follows for appointment in the U.S. Navy or U.S. Na
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and motivating individuals as both an educator and pastor.  (6) has an exceptional attitude with an unparalleled willingness successful leader and is a superb candidate for the United States in United States in the Unit	s to get the job done. He displays all the outstanding qualities on Navy Chaplain Corps.  It is recommended as follows for appointment in the U.S. Navy or U.S. N
and motivating individuals as both an educator and pastor.  (a) (b) has an exceptional attitude with an unparalleled willingness successful leader and is a superb candidate for the United States 1.  (b) Hassed upon all available information, it is my opinion that the applicant Reserve for the programs listed above in order of preference listed.  (c) 25. Recruiting Personnel Certification  (c) Recruiting Personnel Certification  (d) Recruiting Personnel Certification  (e) 26. Recruiting Personnel Certification  (e) 27. Recruiter's Telephone Number (Include area code)  (f) (h) (h) (h) (h) (h) (h) (h) (h) (h) (h	s to get the job done. He displays all the outstanding qualities of Navy Chaplain Corps.  It is recommended as follows for appointment in the U.S. Navy or U.S. N
and motivating individuals as both an educator and pastor.  (a) (b) has an exceptional attitude with an unparalleled willingness successful leader and is a superb candidate for the United States in	s to get the job done. He displays all the outstanding qualities of Navy Chaplain Corps.  It is recommended as follows for appointment in the U.S. Navy or U.S. N

10 14	WAT IS VALID DEL AT	ONSHIP TO THE APPLICANT?	(feelers) Bern			
e			C OTHER (Specify)			
×	a. EMPLOYER	b. SCHOOL OFFICIAL				
1. H	OW LONG HAVE YOU	KNOWN THE APPLICANT?	12. APPLICANT'S HIGHES	ST SCHOOL GR	DE COMPLETED OR	JOB TITLE
a. FR	OM (YYYYMOO)	b. TO (YYYYMMDO)				
	20110215	20140105				
	ICLUSIVE DATES OF S MPLOYMENT IN YOUR	CHOOL ATTENDANCE	14. IF APPLICANT LEFT S			D. DISMISSED, O
			TERMINATED, GIVE S	PECIFIC REASO	IN IF KNOWN.	
a.FR	(OM (YYYYMMOD)	h. דס (איייאאאראר)	]			
	20110315	20130531				
			L. ,	Mary Mary Mary		
5. H	DW DO YOU RATE TH	E APPLICANT'S:	DUTSTANDING T	AVERAGE	UNSATISFACTORY	NOT OBSERVED
A. 13	RUSTWORTHINESS		X	ATENDE	UNANTION POTONT	NOT SOCKTED
-	DAPTABILITY	TANK		×		
-	BILITY TO WORK WELL Y	WITH DTHERS	×			-
d. IN	ITIATIVE		×	44 TV 104 A A A		
o. JL	DOMENT		×			THE PARTY WAS A STATE OF THE PARTY OF THE PA
f. PH	IYSICAL FITNESS		×			
g. LI	ADERSHIP			×		
h. M	ATURITY		X			
	PENDABILITY		×			
		LOWING QUESTIONS TO THE			(Indicate with an 'X')	
-	The second secon	ANSWERS, PROVIDE DETAILS		YES	NO	UNKNOWN
		IN TO USE ALCOHOL OR DRUG ANGE? (If Yes, explain below)	SS, HAS IT AFFECTED		×	
		WHY YOU WOULD NOT RECO	MMEND THIS PERSON			
B, Pl A' D) (6)	EASE WRITE A PERS TTACH TO THIS FORM totored a number of str udents home (b) (6) was	ES? (If Yos, explain below)  ONAL MARRATIVE EVALUATION  SPECIFICALLY ADDRESS THE dents for me over the course of a sale to take his academic intelled to take his academic intelled to take the sale to help	HE ABOVE ITEMS. IF ITEM1 two school years. I placed a igence and utilize it to help s	7 IS MARKED "Y great deal of trust tudents move for	ES", PLEASE EXPLA in him, as we was do ward. In general, he ac	IN IN DETAIL.
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PPLICANT'S NAME (Last, First, Middle Initial)	(6)		## F	1140
, WHAT IS YOUR RELATIONSHIP TO THE APPLIC	The state of the s			
a. EMPLOYER b. SCHOOL OFFE	CIAL C. OTHER (Specify)			
HOW LONG HAVE YOU KNOWN THE APPLICAN  FROM (YYYYMMDD)  May 2011  INCLUSIVE DATES OF SCHOOL ATTENDANCE	(b) (6)		DE COMPLETED OR	10
EMPLOYMENT IN YOUR SCHOOL OR FIRM  1. FROM (YYYYMMOD)  May 2011  May 2013	TERMINATED, GIVE S			
5. HOW DO YOU RATE THE APPLICANT'S:		(Indicate	with an X')	
THE POTOS ISSUE THE ATTENDANT OF	OUTSTANDING	AVERAGE	UNSATISFACTORY	NOT OBSERVED
. TRUSTWORTHINESS	X			
. ADAPTABILITY	- 3-			
C. ABILITY TO WORK WELL WITH OTHERS				
d. INTIATIVE			<del>                                     </del>	
. JUDGMENT				×
f. PHYSICAL FITNESS g. LEADERSHIP				- ^
h. MATURITY	<del>-   3</del> -		<del></del>	
I. DEPENDABILITY	<del>-   x</del> -	<del></del>	<del></del>	
PLEASE ANSWER THE FOLLOWING QUESTIONS T	O THE BEST OF YOUR		(Indicate with an "X"	
NOWLEDGE. FOR "YES" ANSWERS, PROVIDE D	4개 등이 발흥하게 하루이 된 프리카스 (2011년 10년 11년 11년 11년 11년 11년 11년 11년 11년	YES	NO	UNKNOWN
6. IF APPLICANT IS KNOWN TO USE ALCOHOL OF HIS OR HER PERFORMANCE? (If Yes, explain by			X	
with (b) (6) In his co	ESS THE ABOVE ITEMS. IF ITEM	to to our	the Boston, that every sur ser bishop, wald le	week retary loversee
b) (6)	13:shap	(b) (	d. DATE SIGNED (	YYYVMIADD)
(b) (6)			1/7/14	<i>_</i>

10. WHAT IS YOUR RELATE	(D) (C)				A STATE OF THE STA
	ONSHIP TO THE APPLICANT? (Indi				
. EMPLOYER	b. SCHOOL OFFICIAL	c. OTHER (Specify)			
11. HOW LONG HAVE YOU	KNOWN THE APPLICANT? 12	APPLICANTIC INCLUS		and the second second	all and a second
a. FROM (YYYYMMDD)	b. TO (YYYYMAIDD)	h) (6)			
20130801	PRESENT SOMOTION	D) (U)			
13. INCLUSIVE DATES OF S EMPLOYMENT IN YOUR		IF APPLICANT LEFT S			D, DISMISSED, (
TO SECTION OF STATE OF	-27 1-16 20 4 (-24 1-24 1-2)	TERMINATED, GIVE S	PECIFIC REASC	IN II- KNOWN.	
a. FROM (YYYYMMDD)	b. TO (YYYYMMDD)				
2013/013	DESIGNAT SOLYOIL				
5. HOW DO YOU RATE THE	APPLICANT'S:	OUTSTANDING	(Indicate	UNSATISFACTORY	NOT OBSERVE
a. TRUSTWORTHINESS		X	AVERAGE	UNBATISFACTURY	NOI OBSERVE
b. ADAPTABILITY	- Transcript Company of the Company	$+\hat{x}$			
c. ABILITY TO WORK WELL W	JITH OYHERS	<del>                                      </del>		4	
d. INITIATIVE	antique and the same and the sa	X	1	1.00	
e. JUDGMENT		X			
1. PHYSICAL FITNESS					*
g. LEADERSHIP		X			-17
H. MATURITY	197	X	377		
I. DEPENDABILITY		X			
	LOWING QUESTIONS TO THE BEST ANSWERS, PROVIDE DETAILS IN R		YES	(Indicate with an 'X')	UNKNOWN
HIS OR HER PERFORMA	N TO USE ALCOHOL OR DRUGS, H NCE? (If Yes, explain below) WHY YOU WOULD NOT RECOMME	1945   19			X
FOR THE ARMED FORCE		and Ithis rendon		X	
Quorum's scripture st hesitation in selecting that I made the correct b) (6) has shown great	In positive Interaction with oth tody discussions. In October, with the position of decision.  at leadership in our Quorum. In the position of	when I needed to re as Second Counse He provides helpful	organize my lelor. Since the	Presidency, I had r at time, (b) (6) has our presidency me (6) doesn't always	no proven
me to give him assign needs. b) (5) cares for with others. We often impressed with how able to adapt quickly to particular issues facin members.	nments, but is often aware of no for the men in our Quorum, and make visits to the homes our of the listens to the men and should be a to the requirements of the posing our Quorum so that he can be	eeds in our Quorum d this evident in the our Quorum memb nows his concern to tion. He is very atte pest be prepared to	and is proac way he speaters. During the r them and the entive and ma assist in our o	live in assisting will a soft others and interest visits, I have the reeds. (b) (6) kes takes time to use forts to serve our	s wait for th these eracts seen has been understand Quorum
me to give him assign needs. (b) (6) cares for with others. We often impressed with how able to adapt quickly to particular issues facin members.  Lately, my full-time peas (b) (6) and he has been very recommend him as a person completing of the care of the completing of the care o	or the men in our Quorum, and make visits to the homes our place of the position of the requirements of the position of the requirements of the position of the can be compared to the requirements of the position of the pos	eeds in our Quorum I this evident in the our Quorum memb nows his concern to tion. He is very atte best be prepared to lowed me to spend to been to rely heav	and is proac way he speaters. During the r them and the entive and ma assist in our e	tive in assisting will as of others and interest visits, I have to be reads. (b) (6) kes takes time to be afforts to serve our would desire in my to pick up the extra	wait for th these eracts been has been inderstand Quorum position burden
me to give him assign needs. (b) (6) cares for with others. We often impressed with how able to adapt quickly to particular issues facin members.  Lately, my full-time peas (b) (6) and ne has been very	or the men in our Quorum, and make visits to the homes our place of the position of the requirements of the position of the requirements of the position of the can be compared to the requirements of the position of the pos	eeds in our Quorum this evident in the our Quorum memb nows his concern to tion. He is very atte best be prepared to lowed me to spend re been to rely heav den. I have enjoyed	and is proac way he speaters. During the r them and the entive and ma assist in our e	tive in assisting will as of others and interest visits, I have to be reads. (b) (6) kes takes time to be afforts to serve our would desire in my to pick up the extra	s wait for th these eracts been has been understand Quorum position burden

THE RESERVE OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAME	ATIONSHIP	TO THE APPLICANT?	(Indicate	with an 'X'	<del></del>	**************************************	
O . EMPLOYER	0	b. SCHOOL OFFICIAL	-	c. OTHER (Specify) Ecclesiastical lea	der and supervi	sor	
1. HOW LONG HAVE Y	OU KNOWN	THE APPLICANT?				DE COMPLETED OR	JOB TITLE
*. FROM (YYYYMMDD) 20100901	b. TO	Present	Ward	Mission Leader in the	ne Boston Stake		1
3. INCLUSIVE DATES ( EMPLOYMENT IN Y	OF SCHOOL OUR SCHOO	ATTENDANCE/ OL OR FIRM	TE	RMINATED, GIVE S	PECIFIC REASO	O, OR WAS EXPELLED IN IF KNOWN.	
20100901	ь. то	20120901	Parish	boundaries change	d and Mr. (b)	secame part of a new p	arish unit.
15. HOW DO YOU RATE	THE ADDI	CANTS:	$\perp_{\perp}$		(Indicate	with an "X")	
S. HOW DO TOO RATE	THE APPL	CANTS:	[	DHICHATETUO	AVERAGE	UNBATISFACTORY	NOT DESERVED
. TRUSTWORTHINESS				•	Q	0	Q
b. ADAPTABILITY	- 4				0		0
c. ABILITY TO WORK WE	LL WITH OT	IERS		•	o	0	
d. INITIATIVE				0			0
. JUDGMENT							0
1. PHYSICAL FITNESS		A Set 1		0		0	0
g. LEADERSHIP				0	•	0	0
h. MATURITY				0			
L DEPENDABILITY				8	0	0	0
LEASE ANSWER THE	FOLLOWIN	G QUESTIONS TO THE	BEST O	F YOUR		(Indicate with an "X"	)
KNOWLEDGE. FOR "	YES" ANSW	ERS, PROVIDE DETAIL	S IN REI	MARKS.	YES	NO	UNKNOWN
		SE ALCOHOL OR DRU (If Yes, explain below)	GS, HAS	IT AFFECTED	0	0	•
17. IS THERE ANY REA		YOU WOULD NOT RECO	OMMENO	THIS PERSON	0	<b>®</b>	0
ATTACH TO THIS F		hurch congregation over				TEO TELENOL ENTE	
b) (6) was a mer He diligently served th outside of formal assig planned and moderates against the wishes of h more. We were edified	nber of the e members o aments. For d a large grous is family) ar by his abilit		which I disting he jumped allels better	presided as hishop. ome teacher and prin up to administer th ween Judaism (his r well received and h	nary teacher. He e sacrament when eligious heritage e was surrounded	actively sought out op the observed a need. I from which he convert afterwards by member	conunities to serv n addition, he led to the church to eager to learn
(b) (6) was a mer He diligently served th outside of formal assig planned and moderates against the wishes of h	nber of the e members o aments. For d a large grous is family) ar by his abilit	hurch congregation over of our ward family, as a v example, he consistently up discussion on the pare id Mormonism. The sess	which I disting he jumped allels better	presided as hishop. ome teacher and prin up to administer th ween Judaism (his r well received and h	nary teacher. He e sacrament when eligious heritage e was surrounded	actively sought out op the observed a need. I from which he convert afterwards by member	conunities to serve n addition, he led to the church to eager to learn
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### STATEMENT OF ECCLESIASTICAL ENDORSEMENT

OMB Number 0704-0190 OMB approval expires Oct 31, 2014

The public reporting burden for this collection of information is estimated to average 45 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other expect of this collection of information, including suggestions for reducing the burden, to the Department of Defense, Washington Headquisters Services Services Directionate, Information Management Division, 4800 Mark Center Drive, Suite 02009, Alexandria: VA 2250-3100 (10740-190). Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to any penalty for failing to comply with a collection of information it it does not display a currently valid OMB control number.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE ABOVE ORGANIZATION. RETURN COMPLETED FORM TO CHIEF OF CHAPLAINS (ITEM 2).

#### PRIVACY ACT STATEMENT

AUTHORITY: 10 U.S.C. Sections 136, 533(a)(1), 643, 827, 3353(a)(1), and 5600(a)(1); DoD Directive 1304.19; DoD 1304.28, and E.O. 9397, as amended (SSN). PRINCIPAL PURPOSE(S): The information collected on this form is used to verify the professional and ecclesiastical qualifications of Religious Ministry Professionals for initial appointment or chaptains change of career status appointments as chaptains in the Military Services. This form is an essential element of a chaptain's professional qualifications and will become part of a chaptain's military personnel record. Completed forms are covered by recruiting and official military personnel file SORNs maintained by each of the Services.

ROUTINE USE(S): The DoD 'Blanket Routine Uses' found at http://privacy.defense.gov/blanket\_uses.shtml apply to this collection.

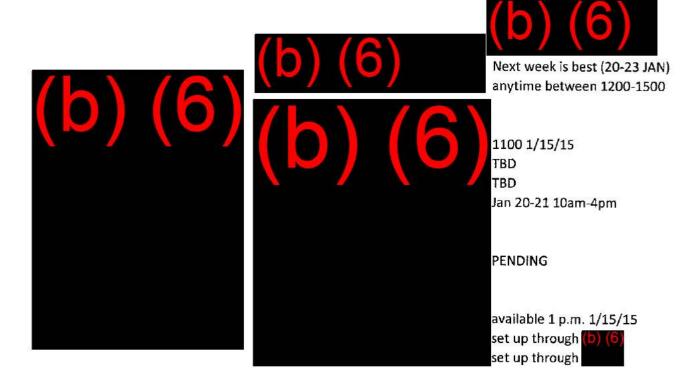
DISCLOSURE: Voluntary. However, failure to provide the requested information may significantly delay the processing of this endorsement.

1. FROM (To be complete	ed by I	Endorsing Agent)	I dive				aallea 7000	V 11 1
TYPED OR PRINTED NAME OF RELIGIOUS ORGANIZATION GRANTING RELIGIOUS MINISTRY PROFESSIONAL ENDORSEMENT  The Church of Jesus Christ of Latter-day Saints			F	REVENUE COD	RENT INTERNAL DE (IRC) 501(c)(3 US 60101	3) NUMBER (	c. EMPLOYER IDENTIFICATION NUMBER (IRC) 23-7300405	
						ndude Area Code 240-2286	사람이 그는 아이들이 아이들이 아들은 아이들이다.	BER (include Area Code) 11) 240-4811
ADDRESS. (1) STREET (Include apartment or suite number)     Bast North Temple Street, Room 2050					Salt La	ake City	(3) STATE UT	(4) ZIP CODE 84150
g. E-MAIL ADDRESS PST-Military@ldschurch.org					WEB SITE			
2. TO			b. ADDRESS. [1] ST	TREET (Inc	lude apartment	or suite number)	)	
a. CHIEF OF CHAPLAINS	and the	(1) ARMY	Code N0971T (E	ndorsem	ents) 2000 N	Javy Pentago	n, Room (b) (6)	
(X appropriate block)	X	(2) NAVY	(2) CITY	Laurence Co.	Z-MATA		(3) STATE	(4) ZIP CODE
	10.000	(3) AIR FORCE		Was	hington	i govern i Sterner	DC.	20350-2000
3. PROSPECT INFORMA	ATION	. a. IS THIS AN II	NITIAL ENDORSEMENT	(X one)	>	X YES	NO -	LW Market and
b. TYPED OR PRINTED NA  (b) (6)	ME (Le	ust, First, Middle Ini		c, S	OCIAL SECUR	NITY NUMBER	d. TELEPHO	NE (Include Area Code) (6)
e, ADDRESS, (1) STREET	(Includ	apartment or suit	le number)	(2) C	(b) (6		(3) STATE	(4) ZIP CODE (b) (6)
T. E-MAIL ADDRESS	(6)		Series de la constant	sus i-Eauri		te Strong		Land Comment
g. NUMBER OF YEARS OF	PROF	ESSIONAL MINIS	TRY 6 NUMBER OF I	MONTHS O	F PRIOR ACTI	VE MILITARY S	ERVICE PROSPECT	HAS COMPLETED
EXPERIENCE PROSPEC			(1) OFFICER	0			NLISTED	0
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(X one)		(2) NATIONAL G	JUARD	and and	(5) REGULAR COMMISSIONED OFFICER			
	X	(3) INITIAL ACT	IVE DUTY (3 years)	Albania Cham	(6) RESERVE (AGR)			
4. ECCLESIASTICAL EN	IDORS	SING AGENT (TO	o be completed by End	dorsing Ag	(ent)	Maria de la	ka Payagoaga	
a. AS THE ECCLESIAST (Name of religious organiza I HEREBY VERIFY TH PROFESSIONAL FOR TH b. TYPED OR PRINTED NA	ation) (It HE ABO HE MIL	tem 1) (6) OVE PROSPECT LITARY CHAPLA	TIVE CANDIDATE TO AINCY.	BE PROF			AS A RELIGIOUS	MINISTRY
(b) (6)	6.00	YOU SHOOMSHOP AND		(b	(6)			
d. ADDRESS, (1) STREET	(Includ	le anartment or suit	le number)	(2) C		6)	(3) STATE (5) (6)	(4) ZIP CODE (b) (6)
(b) (6)		XX NUMBER clude Area Code) (6)	d SIGNATURE	6)	100			NED (YYYYMMDD) 20140203
5. COMMENTS  (b) (6) has a BA in Judaism and Islamic The School on Evangelical C While at Brandeis, he was Spanish. He was ordained gained extensive ministry baptisms, confirmations,	cology hristians a tea ed in 2 y expe	from Brandeis Unn and Traditional aching fellow and 2004 and served a crience. In this ca	al Protestant Theologic d instructor for multip a full-time, two-year r apacity, he shared gos	rently a Philes and at I ple religion mission for spel teaching	D candidate a Boston Colleg us studies cou or the Church on ngs with indiv	at Brandeis. He ge School of Th urses. In addition of Jesus Christ viduals and gro	e also took courses heology on Jewish- on, 10 (5) is fluent i t of Latter-day Sain oups, performed rel	at Harvard Divinity Christian Dialogue. In Hebrew, Arabic, and its (LDS) where he igious rites such as

Sacrament (Communion) to the congregation, and was deeply involved in all aspects of parish councils and ecclesiastical leadership training. In addition, he supervised 22 missionaries as a District Leader. In his local congregation, he has served as Director of Outreach programs, Religious Education Instructor, and Associate Paster over Adult Ministries. He fully embraces ministry in a pluralistic environment and has the complete support of his family, I wholeheartedly endorse him as a Navy Chapfain and know he will excel in the ministry and serve with distinction.

Rank	Name	Service	Capacity	Phone
Hon.	Charles T. Hagel	SECDEF	OFF	
Hon.	Raymond E. Mabus, Jr.	SECNAV	OFF	
				(b) (6) Please call
Hon.	Jessica L. Garfola Wright	USDPR/DoD	OFF/IND	on Black Berry - (b) (6)
RADM	Mark L. Tidd	USN (ret)	IND	(b) (6)
RADM	Margaret G. Kibben	USN	OFF/IND	
RDML	Annie B. Andrews	USN	OFF/IND	(b) (6)
RDML	Gregory C. Horn	USN (ret)	OFF/IND	(D) (O) cell
		•	•	DSN: (b) (6) Comm: (b) (6)
Brig Gen	Bobby V. Page	USAF	OFF/IND	Cell: (b) (6)
MG BG	Donald L. Rutherford Charles R. Bailey	USA USA	OFF/IND	(b) (6)

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### **DEPARTMENT OF THE NAVY**

BUREAU OF NAVAL PERSONNEL 5720 INTEGRITY DRIVE MILLINGTON, TN 38055-0000

> BUPERS 0514 1 July 2014

### **MEMORANDUM**

From: Equal Employment Specialist, BUPERS EEO Office, Millington, TN

To: Jason Heap

Subject: NOTICE OF AGGRIEVED PERSON'S RIGHTS AND RESPONSIBILITIES

This is to notify you that you have the following rights and responsibilities regarding the processing of your complaint. It is important that you understand each of these as they may affect the way in which your complaint is processed.

### 1. YOU HAVE THE RIGHT TO REMAIN ANONYMOUS DURING THE INFORMAL PROCESS.

a. If you choose to remain anonymous, your anonymity is **only** protected during the informal stage of the complaint process and only if you are not alleging discriminatory harassment, including sexual harassment.

	(initials)
I do not waive my right to anonymity during the informal process.	
I waive my right to anonymity during the informal process.	
b. If you file a formal complaint, your anonymity is no longer protected.	

# 2. YOU HAVE THE RIGHT TO REPRESENTATION, YOU ARE RESPONSIBLE FOR NOTIFING THE EQUAL EMPLOYMENT OPPORTUNITY OFFICE, IN WRITING, OF ANY REPRESENTATIVE (ATTORNEY OR NON-ATTORNEY) OBTAINED.

- a. If you obtain a representative, you must provide written notice of your representative's name, address, and telephone number. All official correspondence shall be addressed to the representative, with copies provided to you.
- b. If you designate an attorney as your representative, service of documents and decisions shall be made on the attorney and timeframes for receipt of materials shall be computed from the time of receipt by the attorney.
- c. You must serve all official correspondence on the designated representative of the agency.

	_		
(init	ia	ls)	)

3. YOU HAVE THE RIGHT TO CHOOSE BETWEEN ALTERNATIVE DISPUTE RESOLUTION (ADR) OR TRADITIONAL EEO COUNSELING AT THIS TIME. YOU WILL BE PROVIDED ADDITIONAL INFORMATION ABOUT EACH PROCEDURE. PLEASE BE ADVISED THE AGENCY MAY DECLINE TO PARTICIPATE OR OFFER ADR ON A CASE BY CASE BASIS. (ELECTION FORM AT ATTACHMENT 1 MUST BE COMPLETED).

(initials)

### 4. YOU HAVE THE RIGHT TO FILE A FORMAL COMPLAINT, A CLASS COMPLAINT, AND/OR A CIVIL ACTION.

- a. You have 15 calendar days from receipt of the Notice of Right to File to file a formal complaint of discrimination.
- b. Only the matter(s) raised during informal counseling (or issues like or related to issues raised during informal counseling) may be alleged in a subsequent formal complaint filed with the EEO Office.
- c. The issues in the formal complaint, which were discussed with the Equal Employment Opportunity (EEO) Office, and the matter giving rise to the complaint, must be sufficiently precise to describe the action(s) or practice(s) that form the basis of the complaint.
- d. You may amend a complaint at any time prior to the conclusion of the investigation to include issues or claims like or related to those raised in the complaint. After requesting a hearing, you may file a motion with the administrative judge to amend a complaint to include issues or claims like or related to those raised in the complaint.

(initials)

5. <u>IN PRESENTING OR PROCESSING A DISCRIMINATION COMPLAINT, YOU WILL BE FREE FROM RESTRAINT, INTERFERENCE, COERCION, HARASSMENT, DISCRIMINATION, AND REPRISAL</u>.

(initials)

### 6. ENTITLEMENT:

If you are a prevailing party as a result of your discrimination complaint, you could be eligible for possible remedies.

(initials)

## 7. IF YOU ARE AN EMPLOYEE(S) COVERED BY A COLLECTIVE BARGAINING AGREEMENT THAT PERMITS ALLEGATIONS OF DISCRIMINATION TO BE RAISED IN A NEGOTIATED GRIEVANCE PROCEDURE:

- a. You have the right to file an EEO complaint or grievance and raise the matter of alleged employment discrimination under either 29 CFR § 1614 or the negotiated grievance procedure, but not both.
- b. If you file under 29 CFR § 1614, you may not thereafter file a grievance on the same matter. An election to proceed under a negotiated grievance procedure is indicated by the filing of a timely written grievance.
- c. If your collective bargaining agreement allows allegations of discrimination and you raise these allegations in the grievance, you will not be allowed to later file an EEO discrimination complaint on the same issue.

(initials)

### 8. YOU HAVE THE DUTY TO MITIGATE DAMAGES

If you are a prevailing party and you are seeking damages, you may have to show how you determined them and understand that they may be subject to reduction.

(initials)

### 9. YOU HAVE THE RIGHT TO REQUEST A HEARING AND DECISION BEFORE AN EEOC ADMINISTRATIVE JUDGE (AJ):

- a. You have the right to a final agency action on your discrimination complaint.
- b. You have 30 days after receipt of the official record/ investigative report to request a hearing before an EEOC AJ. Such hearing request will be mailed to the EEOC District Office with a copy to the servicing EEO Office.
- c. If the official record/investigation is not completed and you have not agreed to extend the period of time to complete the investigation, you may request a hearing at any time after 180 days has elapsed from the filing of the complaint.

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## 10. YOU HAVE A DUTY TO KEEP THE EEO OFFICE AND THE EQUAL EMPLOYMENT OPPORTUNITY COMMISSION (EEOC) INFORMED OF YOUR CURRENT ADDRESS AND TO SERVE COPIES OF APPEAL PAPERS TO THE EEO OFFICE.

- a. It is your responsibility to keep your activity and/or EEO Office responsible for processing your complaint informed of any changes in your address or telephone number or other matters pertaining to your complaint.
  - b. Your complaint may be dismissed for failure to pursue if you cannot be located.

(initials)

### 11. YOU HAVE THE RIGHT AS A PREVAILING PARTY TO RELIEF, INCLUDING A REQUEST FOR COMPENSATORY DAMAGES.

- a. If the final agency action results in a finding of discrimination and/or reprisal, you are entitled to relief.
- b. Relief may include backpay, retroactive personnel actions, expunging or correcting records, attorney's fees, compensatory damages, and any other applicable relief.
- c. If you claim compensatory damages, you are required to provide objective evidence of compensatory damages and how they were caused by the alleged discrimination and/or reprisal.

(initials)

### 12. HOW YOU MAY FILE MIXED CASE COMPLAINTS.

- a. If the subject of the action is appealable to the Merit Systems Protection Board (MSPB), you may file a complaint with the EEO Office or an appeal with MSPB, but not both.
- b. Whichever is filed first will be considered an election to proceed in that forum. If you file a mixed case appeal with MSPB instead of a mixed case complaint and MSPB dismisses the appeal for jurisdictional reasons, you have the right to contact an EEO Counselor within 45 days of receipt of the notice and to file an EEO complaint. The date on which you file your appeal with MSPB will be deemed to be the date of the initial contact with the Counselor. If you file a timely appeal with MSPB from the processing of a mixed case complaint and MSPB dismisses it for jurisdictional reasons, you may have the right to a hearing before an EEOC AJ.

(initials)

### 13. HOW YOU MAY ALLEGE A VIOLATION OF THE AGE DISCRIMINATION IN EMPLOYMENT ACT (ADEA):

As an alternative to filing an administrative complaint, you have the right to file a civil action in a U.S. District Court under the Age Discrimination in Employment Act (ADEA) against the

Department of the Navy after giving the EEOC not less than 30 days notice in writing of the intent to file such an action. The notice must be submitted by mail, personal delivery, or facsimile within 180 days of the occurrence of the alleged unlawful practice. The notice must be mailed to:

Equal Employment Opportunity Commission Office of Federal Operations ATTN: Federal Sector Programs P.O. Box 19848 Washington, D.C. 20036

### Or hand delivered to:

Equal Employment Opportunity Commission Office of Federal Operations Appellate Review Programs 1801 L Street N.W. Washington, D.C. 20507

Or sent by Fax to:

(202) 663-7022

(initials)

### 14. <u>EQUAL PAY ACT OPTION</u>:

If you are alleging sex-based wage discrimination under the Equal Pay Act (EPA), you have the right to go directly to the U.S. District Court even though such claims are also cognizable under Title VII of the Civil Rights Act of 1964 as amended in 1991. A civil action must be filed within 2 years of the date of the occurrence, or within 3 years of this date if the administrative complaint does not toll (waive) the time for filing a civil action.

(initials)

15. YOU HAVE THE RIGHT TO GO TO U.S. DISTRICT COURT 180 CALENDAR DAYS AFTER FILING A FORMAL COMPLAINT OR 180 CALENDAR DAYS AFTER FILING AN APPEAL WITH EEOC.

(initials)

- 16. YOU HAVE THE RIGHT TO RECEIVE IN WRITING A NOTICE OF RIGHT TO FILE A DISCRIMINATION COMPLAINT AFTER A TIME PERIOD OF NO MORE THAN 90 DAYS (WHERE YOU AGREE IN WRITING TO AN EXTENSION):
- a. Initial counseling will be for a period of 30 days. Any extension of the counseling period may not exceed an <u>additional</u> 60-calendar days. Where notice is not provided and no extension is secured you have the right to file a formal complaint after the 30<sup>th</sup> day.

b. Where you agree to participate in an established alternative dispute resolution program, the written notice terminating the counseling period will be issued upon un completion of the dispute resolution process or within <b>90-calendar days</b> of the first whichever is earlier.	successful
	(initials)
17. <u>A NOTICE TERMINATING COUNSELING AND INFORMING YOU FOLLOWING:</u>	OF THE
a. The right to file a formal individual or class complaint within 15-calendar receipt of the notice.	days of
b. The appropriate official with whom to file a formal complaint.	
	(initials)
I have received a copy of my rights and responsibilities as stated.	
(Signature of Aggrieved)	Date
I do not wish to participate in Alternative Dispute Resolution (ADR)	
(Signature of Aggrieved)	Date

### CARE APPLICANTS

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Date Received

April 9, 2014

Last Marrie

(b) (6)

First Name

Program)

**Direct Accession Active** 

Requested Endorser

Liberty Baptist Fellowship

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Shephard

State

KY

Gender

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(b) (6)

Race

(b)(6)

Undergrad Institution Sullivan University

GPA

3.5

Field of Study

**Business Management** 

Grad Jates

Liberty University

Seminary GPA 2.73

Institution Prior Service

Yes

Branch of Service

ANG & USMC

Comments



### Summary:

Highly experienced professional with a diverse work background, holding an Active Security Clearance. Strong verbal, listening and written skills, Comfortable in interacting with all levels of the organization and public. Able to negotiate and problem solve quickly, accurately, and efficiently. Adept at multitasking to achieve individual and team goals. Diverse background includes sales, customer service and supervision and counseling. Committed to quality and excellence. Approaching the end of a 20 year military career serving in the United States Marine Corps and Army with no deployment obligation for the next 5 years.

### Work Experience:

Employer: United States Army Hours Worked Weekly: 60-70

Period: Title:

09/2012 - Present **Battalion Chaplain** 

Supervisor:

Lieutenant Colonel

### **Duties and Responsibilities:**

As a Battalion Chaplain both in a deployed and garrison environment I develop peacetime and wartime plans and policies relative to organization and management of chaplain activities such as manpower, Unit Ministry Team (UMT), deployment, ministry strategies, training, chaplain materiel, and chaplain funds.

I conduct worship services, liturgies, and rites. I Provide counseling, pastoral care, visitation, religious education, morale programs, spiritual renewal, lay leadership programs, and humanitarian outreach opportunities. I represent the faith and military communities in religious, patriotic, and civic events. I maintain liaison with civilian clergy and organizations to keep current in areas of interest to Chaplain Service programs.

I supervise the administration and fiscal control of Chaplain Service functions. I also advise commanders on religious, ethical, moral, morale, and quality of life matters. I advise the commanders of their responsibilities to provide appropriate facilities or sites for worship, rites, and counseling. I do this while maintaining ecclesiastical liaison with religious officials and submitting required professional reports and records.

Army Yellow Ribbon Program (Kentucky National Guard ADOS) Employer:

Hours Worked Weekly: 45-55

Period:

07/2011 - 05/2012

Title:

Yellow Ribbon and Family Support Specialist

Supervisor:

Lieutenant Colonel (b) (6)

### **Duties and Responsibilities:**

I provided Soldier and Family Support Services including direct day-to-day support to for the planning and execution of the Yellow Ribbon Program. I would Plan/Support/Implement events, training, briefings, and activities that support Service Members and their Families throughout the deployment cycle. Collaborating with staff responsible for providing training, information, and resources to Service Members and their Families.

I was required to communicate with military leadership as directed and necessary. I served as a Territory Point of Contact, responding to inquiries from units, Service Members, and their Families. I worked to ensure that they had access to all available events, briefings, trainings, and activities related to the Reintegration Program. I assisted them in gaining working knowledge of all benefits and resources available to Service Members and their Families and referred them directly to specific resources or agencies that would provide appropriate services. In order to provide necessary assistance to units and/or individuals to ensure accomplishment of all Deployment Cycle Support tasks during the deployment cycle, including coordinating reception activities, briefings, training, and spouse/Family education.

I served as a subject matter expert and when requested, conduct all required briefings during each phase of the deployment cycle. Deployment Cycle briefs can include: Pre-deployment, Deployment, Reunion, and Reintegration. I worked with minimum oversight coordinating demobilization events including the largest return of Kentucky National Guard Soldiers since the Second World War.

Employer:

Hawkeye Security Inc.

Hours Worked Weekly: 45-65 06/2009 - 07/2011

Period: Title:

Service and Installation Manager

Supervisor:

Charles Porter

### **Duties and Responsibilities:**

I provided leadership and direction to Service & Installation department in order to ensure compliance with FCC, state and federal regulations while maintaining budgetary requirements. I administered policies, procedures, and tracking in order to facilitate continuous improvement focused on a Customer First Policy. I promoted safety awareness (and OSHA regulations) with Associates in order to provide a work environment free from injury. While anticipating and resolves customer and community concerns quickly through effective leadership in order to promote a positive company image.

I assisted in cultivating relationships with contractors and assigning work to contractors to ensure sufficient manpower while meeting contract labor budget. I was responsible for maintaining department budgets, completing reports on a timely basis, and monitoring and controlling expenses. I also assisted in hiring, coaching, developing, and preparing performance evaluations, giving feedback of Associates to ensure a quality work team.

I oversaw the development of staff and their performance reviews. I worked to enhance and enrich Associates' technical knowledge and skill levels to ensure excellence with respect to service reliability and quality. I collected, analyzes, and summarizes information and trends to prepare reports. While overseeing complex or major installations of systems equipment. By coordinates orders and deliveries with other vendors during the system implementation phase. I was able to consistently exercise of independent judgment and discretion in matters of significance with regular, consistent and punctual attendance.

I was responsible for providing leadership, motivation, and direction to improve and continue providing outstanding customer service. Managing the daily activities of Installation and Service. I reviewed project objectives, budgets, schedules and quality levels while enforcing policies and recommends adjustments

### Work Experience Continued:

Employer: Flowers Baking Company/Hostess IBC

Hours Worked Weekly: 55-65

Period: 05/2005 - 06/2009

Title: Route Sales Manager

Supervisor: (b) (6)

### **Duties and Responsibilities**

I delivered, displayed and sold company product lines on an assigned sales route in accordance with company merchandising program and standards. While driving a company vehicles and/or personal vehicles in the furtherance of company business in a manner that is consistent with all DOT and state driving requirements. This Required constant interaction with work group and other departments at the primary work location. During this time I used the basic fundamentals of the route sales and direct store delivery system including: 1) Display 2) Merchandising 3) Time Schedule/Callbacks 4) Space and Position 5) Customer Relations.

I was responsible for knowing my customers by name, their store policies that affected me, and their basic wants and needs for the baked foods department. This was accomplished by establishing a sound, professional relationship with key personnel. This included knowledge of my competition, including their pricing, products, space and position, people, displays, and account stability.

I maintained accurate vehicle records, reviewed route analysis weekly for identification of problems and opportunities. While maintaining stales within set quotas. Daily I would check my assigned truck prior to loading, keeping it clean and in good repair in order to secure the load to prevent product damage. I maintained safety all times, and practiced defensive driving. During my employment I never had a moving violation or accident, operating assigned company vehicles in a manner that meets all DOT and state driving requirements.

Employer: AMARR Garage Doors

Hours Worked Weekly: 40-50 Period: 05/2004 - 04/2005

Position: M. Supervisor: (b)

Management

**Duties and Responsibilities:** 

During my time I assisted in location warehousing and production phases (loading, unloading, etc.) Assisted in administrative and business functions. Performs tasks as directed. Developed and administer inventory controls while ensuring performance of priority requests, which affect production, sales or service. I also assisted with work and production schedules. I performed coordinating task in absence of the General Manager. I maintained and practice company safety policies and procedures, in inventory management, quality assurance. While provided excellent customer service and performed other duties as required. Including reporting with outlook, excel, word and company software.

### Education:

Intuition:

Liberty Baptist Theological Seminary Lynchburg, VA United States

Degree:

Master's Degree in Divinity

GPA:

2.93

Date:

05/2012

### Relevant Coursework:

Coursework included studies in theology, philosophy, church history, pastoral theology, Hebrew Bible (Old Testament), and New Testament studies, church growth, ecclesiology, evangelism, systematic theology, Christian education, liturgical studies, counseling and management.

Institution:

Sullivan University Louisville, KY United States

Degree:

Bachelor's of Science Business Management

GPA:

3.5

Date:

06/2001

#### Relevant Coursework:

Accounting, business law and ethics, economics, finance, management information systems. marketing, operations management, organizational behavior and management, operations research, and strategic management.

### Ministry:

Church:

Okolona Christian Church

Hours Per Week:

Position:

Middle School Ministry

Period:

07/2005-05-2009

**Experience Gained:** 

I worked with middle school youth groups preparing and leading Bible Studies on Wednesday and Sundays. I Preached to mixed group of student about 100 in number on various Sunday services on a rotational schedule. I also provided counseling to children and parents on a as needed basis.

Church:

**Brooks Baptist Church** 

Hours Per Week:

Position:

Intern Pastor

Period:

05/2009-09/2012

**Experience Gained:** 

I Worked with the senior pastor who was a spiritual mentor to metwhile finishing seminary. This included going on visitations, planning meetings, preparing Bible Studies, Vacation Bible School, and other outreach events, I have also been allowed to preached for the main service.

Organization:

Army National Guard

Hours Per Week:

20

Position:

Chaplain/Chaplain Candidate

Period:

12/2008-Present

### Experience Gained:

While Attending Liberty University while working on a Master's in Divinity, I served as a Chaplain Candidate in the KYANG. I completed Chaplain Officer Basic School and several other courses. I served as an instructor for the ASIST (Suicide Prevention) SHARP (Sexual Assault) Army Strong Bonds (Marriage Skills) and supported the Yellow Ribbon Program. I understand the value of providing a Ministry of Presence. I also understand the difficulties and benefits from operating in a pluralistic environment. I Deploying with Task Force Long Rifles to the Horn of Africa and have had great opportunities to minister in a Joint Service Environment.

### Keywords

Strategic Planning, P&L Responsibility, Performance Optimization. New Business Development, Budgeting & Finance, Corporate Administration, World Class Organization, Crisis Management. Organizational Leadership, Profitability Improvement, Multi-Site Operations, Consensus Building & Tearning, Decision-Making, Best Practices & Benchmarking, Ministry, Chaplain, Counseling, Greif Management, Marriage and Family Counseling, Public Speaking, Teaching, Lesson Development, Oral Communication, Written Communication, Pastoral Care, Interpersonal Skills, Planning and Evaluation



### 16. APPLICANT & MOTIVATIONAL STATEMENT (Limited to the yieldle tree.)

It has always been my goal to serve this great country and at the age of seventeen I enlisted in the United States Marine Corps. There at USMC Recruit Training Depot Parris Island, I was first introduced to a military chaplain. The impression he made on me was indelible. Throughout my time in the Corps, I saw firsthand chaplains helping servicemen and women deal with spiritual, family, financial problems, and on occasion turned to them in my times of need. I also led Bible study classes in my company to create opportunities for fellowship when a chaplain was not available. After I completed my service requirement with the USMC, I enlisted in the Kentucky Army National Guard with the goal of finishing college and becoming an officer. In June 2002 that goal became a reality.

While serving as a platoon leader and awaiting a school date for Armor Officer Basic Course, I was severely injured. This injury prevented me from attending AOBC and I was discharged. During this time of physical and financial distress, I was called to service in the church. After a year of psychical therapy, I was able to return to service in the KYANG as a signal officer. However, I felt my mission had been redirected to the chaplaincy. I completed a Masters of Divinity at Liberty Theological Seminary to prepare myself for this new role. I feel my life experiences and training give me a unique perspective that has guided me to the point of serving as a Chaplain.

Before my commissioning as an Army Chaplin I had contacted the United States Navy working to pursue an Active Duty Career, however the National Guard Unit was given a mobilization order, and decided to delay so I could prepare for the deployment, and I felt it would be less than honorable to leave the unit on the eve of a mobilization.

During the deployment I served in the joint environment on board Camp Lemmonier, Djibouti working with service members from all branches.

This experience affirmed my calling to the military chaplaincy.

I have always considered my service a great honor, and selection to the Navy Chaplains Corps will allow me to continue my spiritual journey and service to my country. The time I have served as a Chaplain in the Army I only reinforced this goal, my wife and children understand the commitment required, and their support has been incredible.

I certify that all statements made in this application and any additional statements pertaining thereto are entirely true and complete to the best of my knowledge and belief. I understand that failure to answer any correspondence accurately or promptly; or failure to accept an appointment tendered to me will subject my application or appointment to cancellation without further notice.

17. Applicant's Name

(b)



(b) (6) Tole. Numb

20. Date 2014 Mar 26

Applicant's Email

We're Changing Lives.

One Degree at a Time.

Record of:

PACE STA



Date Issued: 18-MAR-2014

Current Major: M. Div: Chaplaincy Files

Student ID:

(b) (6)

Page:

Social Security Number:

Level: Graduate

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In accordance with The Family Educational Rights and Privacy Act of 1974 (FERPA) you are hereby notified that this information is provided upon the condition that you, your agents or employees, will not permit any other party to have access to such information, in personally identifiable form, without first obtaining written consent of the student.

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TRANSCRIPT OF ACADEMIC RECORD

IN SERED ENVELOPE

In accordance with The Family Educational Rights and Privacy Act of 1974 (FERPA) you are hereby notified that this information is provided upon the condition that you. your agents or employees, will not permit any other party to have access to such information, in personally identifiable form, without first obtaining written consent of the student.

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From: Region East Chaplain Program Officer

To: Chaplain Program Manager, CNRC, (b) (6)

Subj: PROGRAM OFFICER ASSESSMENT IRT (b) (6) 4100 NRD (b) (6)

- 1. I conducted an interview with (b)(6) on 21 January 2013. Mr. (b)(6) is a years-old and is married with (b)(6) children, Mr. (b)(6) is endorsed by the Liberty Baptist Fellowship. (b) (6) is interested in a position as an Active Duty Chaplain (4100).
- 2. When asked about his spiritual journey and his call from God to ministry, Mr. (b) (6) stated the he "grew up in a Christian family." His father was Catholic. His mom is Methodist. He mentioned his parents divorcing when he was 12, following that statement with "not as active" in reference to church. Similar, when asked about his Methodist Catholic upbringing but being endorsed by Liberty Baptist Fellowship, Mr. (b) (6) talked honestly about his "holy war" with his wife so in 2003 he became a Baptist to support his spouse wholeheartedly.

When asked about how he came to discern a call from God to ministry, Mr. (b) (6) talked about his military experiences. He "joined the Marine Corps at age 17. During boot camp at Parris Island, Mr. (b) (6) shared that "a Navy chaplain gave an alter call after chapel worship and (he) was saved." After an injury that kept him from deployment after 9-11 and following his discharge from the Marines, Mr. (b) (6) "felt the call to military ministry." He centered on seminary and became a chaplain candidate with the National Guard. While with the National Guard, Mr. (b) (6) mentioned serving with Navy personnel during a deployment to Africa with the Army and said that "it seemed to be the best fit."

When asked how his prior military experience helps him prepare for Navy Chaplaincy, Mr. (b) (6) talked again about his deployment to Africa with the Army. He disclosed how he "related to enlisted talk, relationships, falling in love at the bar." He said "been there standing where (enlisted) are." Proudly, he highlighted serving "as a Marine in combat arms for 8 years leaving as an E-5 to enter OCS." Mr. (b) (6) shared his commissioning in the Army where he served "as a platoon leader for an armor company." He disclosed his leadership as the "XO for the company until (he) became a Chaplain Candidate." In conclusion, Mr. (b) (6) shared his experience "serving under six different chaplains" as a Chaplain Candidate.

- 3. When asked about his greatest challenge in the military, Mr. (0) (6) talked about "struggling with burn out as a deployed chaplain." When asked about how he overcame it, Mr. (b) (6) revealed how he was able to "lean on other chaplains for spiritual support in a group (they) created." He disclosed his "protection study and prayer time."
- 4. When asked about his desire to be a Navy Chaplain, Mr. (b) (6) underscored his service as a Marine. He stressed, "My heart is with the

- USMC." Continuing, Mr. (b) (6) drew attention again to when he was deployed on a Navy base in Africa and was "able to work with Navy chaplains." He disclosed how the deployment "gave (him) great comparison to the Army." Specifically, he "liked the structure with the Navy Chaplains community engagements." He also highlighted the family support in the Navy in all the different capacities, surface, air wing, etc.
- 5. Showing his years of military experience, Mr. (b) (6) understanding of institutional ministry is secure. In his understanding of chaplain duty, Mr. (b) (6) talked about serving under two systems. He said, "You are accountable to both your endorser and the military in protecting religious rights for everyone."
- 6. When asked about his experience working with clergy of other faith groups, Mr. (b) (6) underlined again his deployment in Africa. He talked about "served as a deployed chaplain in a country with a 96% Muslim population." He worked with chaplains and "local religious leaders from several faith traditions." He talked about community outreach projects delivering humanitarian aid. Mr. (b) (6) also disclosed the diversity in his unit. "We had 8 wiccans in the unit."
- 7. When asked about work with and for women, Mr. (b) (6) stressed, "I have worked with women in several environments." When he was a civilian, Mr. (b) (6) worked with a "female vice president in construction." He shared his work with a female Navy chaplain while deployed. He talked about providing care for women who were military personnel.
- 8. When asked about his greatest challenge in ministry, Mr. (b) (6) talked about a mission trip with his church. His challenge was "the segregation by the members and denomination separation in the beginning." He talked about the pluralistic environment working with different denominations. When asked if he addressed this segregation and division, Mr. (b) (6) asserted that he was willing to challenge them. Pointing to his military experience, he said, "I learned from the military we are stronger when we work together." He talked about a basketball game that brought everyone together.
- 9. When asked about his greatest strength, Mr. (b) (6) stressed his ability to relate to people. As displayed in this face-to-face interview and frequent conversations throughout the application process, Mr. (b) (6) talk is in actions, stating, "I really enjoy meeting and talking with people." He shared, "This is why I enjoy what the Navy and Army calls ministry by walking around." He stressed how he "love to go where the military personnel are."
- 10. When asked if his family have dealt with the possibility of him going into harm's way or on a deployment, Mr. (b) (6) boasted about his family "spending a great deal of time preparing for deployment." When asked about the separation, Mr. (b) (6) stated his family "were able to use several modes of communication to overcome these challenges."

- 11. When asked about working on a multiple staff and settling disagreements, Mr. (b) (6) asserted, "Boss is the boss." He expanded, "Sometimes in a work situation not everyone in the group will be in agreement, but someone has to be in charge." He pointed out that in the military that disagreement is "not a rare element, but for the good of the mission you drive on." He concluded, "While not obviously instant, the senior members are usually right."
- 12. When asked about his dream duty station, Mr. (b) (6) quickly stated, "Somewhere warm and on the coast."
- 13. In this interview and throughout the application process, Mr. has shown advanced military awareness, open communication, and flexibility. After many years in the military as a Marine, Army armory officer, and Chaplain, Mr. (b) (6) does have experience, understanding of the military chain of command, and the personal incidents with common language to relate to enlisted and officers up and down the ranks. Mr. emphasized how he has worked with chaplains as an enlisted military person as well as an officer including as an Army chaplain working with Navy chaplains. When asked, Mr. (6) gave a fair truthful answer for his reason to change branches because of his comparison during a deployment. His experience surely are advanced know-how and proficiency in military life and leadership. Despite his above normal years of military time, Mr. (D) (6) at an age that favors further professional advancement within the established age requirements, beneficial to whatever branch that he serves due to his diverse background.

With that, I highly recommend Mr. (0) (6) to be selected as an Active Duty Navy Chaplain because of his advanced military awareness and encounters in different roles, his open communication skills, and his flexibility familiarity to benefit the overall mission.

21. OFFICER F	RECRUITER'S REMARKS (Limited to the visible area.)	
Chaplain in t results not ju God and to e	he Army National Guard as well as his time as a Ma st in himself, but into others as well. He is truly driv	ill do so with Honor, Courage and Commitment! His time as a rine has taught him to lead, to direct, mentor, and achieve the best yen by a higher calling and wishes to help people find their way to e adventurous, energetic and motivated applicant. He has my honored to serve with him!!!
	•	
22 OFFICER	PROCESSOR'S SUMMARY (Limited to the visible area.)	
-DD form 37 in the place of -No processi	0 sent to(b) (6) and LTC(b) (6) not	returned, used DD 370 from (b) (6) and (b) (6)
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23. Recruiting	Operations Officer (R-OPS) REMARKS (Limited to the	visible area.)
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Reserve for the	programs listed above in order of preference listed.	Highly Recommended C Not Recommended
25. Recruiting	Personnel Certification	
I also understa in this docume	nd that information from this form will be used to create doc	sonal remarks, are true and accurate to the best of my ability.  numents for the OFFICIAL PERSONNEL RECORD. ALL information provided (g. (ie. Birth Certificates and SSN Cards) and is accurate to include the proper
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29. Date 2014 Apr	30. Processor's Telephone Number (Include area code) (b) (6)	31. Processor's Name  (b) (6)   (c)   (d)   (d)
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b. ADAPTABILITY			×			
E. ABILITY TO WORK WELL WIT	TH OTHERS		×			
d. INITIATIVE			×			
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PLEASE ANSWER THE FOLL	OWING OUISSTIONS TO THE	DEST	And in concession of the last		(Indicale with an "X")	<del></del>
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WHAT IS YOUR RELATIO	DISHIP TO THE APPLICANT?	Ondicat	ie william "X"			-
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call to ministry. His dedication to service as a member of the Navy I first met Chaplain (b) (6)	Chaptain Corps! on my reporting for a one y	nt in his ear assig	daily living med fair	illy activities. He	has my highest recom	mendation for
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				(Indicate	with an X7	
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A TRUSTWORTHINESS		×				
b. ADAPTABILITY		×				a see a committee of the committee of
c. ABILITY TO WORK WELL	WITH OTHERS	×				
d, MITIATIVE	AND AND ASSESSMENT OF THE PARTY	×				
e, JUDGMENT		×				
1. PHYSICAL FITNESS		×			1	
g. LEADERSHIP		×			1	
h MATURITY		x				
I. DEPENDABILITY			-		1	
	LLOWING QUESTIONS TO THE	REST OF YOUR	-		(Indicate with an "X"	
	ANSWERS, PROVIDE DETAIL		7	YES	NO	UNKNOWN
16. IF APPLICANT IS KNOW		d	En	-		
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O. WHAT IS YOUR RELATION	NSHIP TO THE APPLICANTS	(Indica)	ta with an "X")			
		1	c. OTHER (Specify)			
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1. HOW LONG HAVE YOU K	NOWN THE APPLICANT?	12.A	PPI ICANT'S HIGHE	T SCHOOL COV	DE COMPLETED OR	JOB TITLE
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3. INCLUSIVE DATES OF SC					, OR WAS EXPELLED	D, DISMISSED, C
EMPLOYMENT IN YOUR S • FROM (YYYYMMDO) 20120115	b. то (уууумиор) 20140325	T	ERMINATED, GIVE S	PECIFIC REASO	IN IF KNOWN,	
S. HOW DO YOU RATE THE	APPLICANT'S:	-			with an "X")	
			OUTSTANDING	AVERAGE	UNSATISFACTORY	NOT OBSERVE
A. TRUSTWORTHINESS			×			
b. ADAPTABILITY	PI I THE WAR		×			
a. ABILITY TO WORK WELL WIT	IN STREETS		×		-	·
d. INITIATIVE o. JUDGMENT			×			
1. PHYSICAL FITNESS			×			
g. LEADERSHIP			×			
h. MATURITY			<del>                                     </del>		-	
I. DEPENDABILITY		-	x		<b>-</b>	
LEASE ANSWER THE FOLL	OWING QUESTIONS TO THE	BEST	Alternative Control		(Indicate with an "X"	2
NOWLEDGE, FOR "YES" A				YES	NO	UNKNOWN
6. IF APPLICANT IS KNOWN HIS OR HER PERFORMAN		GS, HA	S IT AFFECTED		~	
	ICET (IT Yes, explain below)	Deleg	1 4		×	
7. IS THERE ANY REASON WE FOR THE ARMED FORCES.  8. PLEASE WRITE A PERSON ATTACH TO THIS FORM.  In the time that I've known to capably balances these areas, spends with them and tries to	WHY YOU WOULD NOT RECC 5? (If Yes, explain below) NAL NARRATIVE EVALUATE SPECIFICALLY ADDRESS TO The been impressed with he He cherishes his role as husbable involved in every aspect of	ON OF THE ABO	THE APPLICANT BEI	7 IS MARKED ") to Christ, family sonz. He makes the for the challe	LAIN PIECE OF PAPE (ES", PLEASE EXPLA , and the military. If the most of the time h	ON IN DETAIL.
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FROM (YYYYMMDD)		(YYYYMMDD)	12. A	PPLICANT S HIGHE	ST SCHOOL GRA	DE COMPLETED OR	JOB IIILE
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. INITIATIVE				X.			
JUDGMENT				X			
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. DEPENDABILITY				X			10000000
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CAUTION: NOT TO BE USED FOR IDENTIFICATION PURPOSES

THIS IS AN IMPORTANT RECORD. SAFEGUARD IT. ANY ALTERATIONS IN SHADED AREAS RENDER FORM VOID

### CERTIFICATE OF RELEASE OR DISCHARGE FROM ACTIVE DUTY (Continuation Sheet) This Report Contains Information Subject to the Privacy Act of 1974, As Amended.

2. DEPARTMENT, COMPONENT AND BRANCH ARMY/ARMGUS/CH

SOCIAL SECURITY MINRED

2(1 MEMBER S (MATTHEW) SEGNED BY (B) (6)

07777MMDL 20130702 ESTENED BY (b)

BPSI/ HR CLERK

b. DATE (YYYYMMDD) 20130702

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COMPENT UNIT	I ADERESS		[(2) City	(Å) STATE	(4) ZIP GODE
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### DEPARTMENT OF THE ARMY and AIR FORCE Joint Forces Headquarters, Kentucky National Guard Boone National Guard Center, 100 Minuteman Parkway Frankfort, Kentucky 40601-8168

S: 22 May 2014

1 April 2014

NGKY-PER-Z

MEMORANDUM THRU

Commander, Hqs 138th Brigade, 4301 Airport Road, Lexington, KY 40510-9692

Commander, Hqs 2nd Bn 138th Field Artillery, 4301 Airport Road, Lexington, KY 40510-9692

FOR United States Navy Officer Recruiter (b) (6) 10001 Linn Station Road # 210, Louisville, KY 40223-3810

SUBJECT: Extension Request for Contingent Conditional Release (CH (CPT) (6) (6)

- 1. The request for an extension to the contingent conditional release is approved for an additional 45 days from his last extension suspense date of 7 April 2014, to allow CH (CPT) (b) (6) to accept appointment in the U.S. Navy Active Duty. This extension will expire on 22 May 2014.
- 2. This request is based on the email from CH (MAJ) (6) (6) recommending an extension to CH (b) (6) Contingent Conditional Release to U.S Navy Active Duty.
- 3. Request that this office be informed of the date of appointment and a copy of the oath of office and/or orders be furnished.
- 4. POC is the undersigned or SFC(b) (6) at (b) (6)

FOR THE ADJUTANT GENERAL:



CF: Hqs 138th Bde HHB 2/138th FA Officer Concerned MILPO File Suspense File

### STATEMENT OF ECCLESIASTICAL ENDORSEMENT

OMB Number 0704-0190 OMB approval expires Oct 31, 2014

sted to average 45 minutes per response, including the time for reviewing instructions, searching assisting data sources, gathering codescion of information. Bend comments regarding this burden estimate or any other aspect of this codection of information. Defense, Washington Headingment Sentence, Executive Sent-less Ordering, Information Management Sentences, Executive Sent-less Ordering, Information Management of Management and Code of the Provision of Inv. no person shall be subject to any pensity for rating so

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE ABOVE ORGANIZATION. RETURN COMPLETED FORM TO CHIEF OF CHAPLAINS (ITEM 2). PRIVACY ACT STATEMENT AUTHORITY: 10 U.S.C. Soctions 136, 533(a)(1), 645, 827, 3353(a)(1), and 5600(a)(1), DoD Directive 1304, 19; DoD 1304, 28; and E.O. 9397, as amended (SSN). PRINCIPAL PURPOSE(S): The information collected on this form is used to verify the professional and ecclesiastical qualifications of Religious Ministry Professionals for initial appointment or chapteris change of career status appointment as chapteris services. This form is an essential element of a chapteris professional qualifications and will become part of a chapteris' professional qualifications and will become part of a chapteris' professional qualifications and will become part of a chapteris' professional qualifications and will become part of a chapteris' professional qualifications and will be some part of a chapteris' professional qualification and will be compared to a chapteris' professional qualification and will be compared by each of the Services. ROUTINE USE(S): The DoD Bianket Routine Uses' found at http://privacy.defense.gov/blanket\_uses.shtml apply to this collection.

DISCLOSURE: Voluntary. However, failure to provide the requested information may significantly delay the processing of this andorsement. 1. FROM (To be completed by Endorsing Agent) TYPED OR PRINTED NAME OF RELIGIOUS ORGANIZATION GRANTING c. EMPLOYER IDENTIFICATION REVENUE CODE (IRC) 601(c)(3) RELIGIOUS MINISTRY PROFESSIONAL ENDORSEMENT NUMBER (IRC) **EXEMPT STATUS** 0195710-9 Liberty Baptist Fellowship d. TELEPHONE (Include Area Gode) e. FAX NUMBER (Include Area Code) 434 832 2006 434 592 4241 (4) ZIP CODE f. ADDRESS. (1) STREET (lockude apartment or suite number) (3) STATE PO Box 10174 Lynchburg VA 24506 g. E-MAIL ADDRESS h. WEB SITE cdavidson@liberty.edu 2. TO b. ADDRESS. (1) STREET (Include apartment or suite number) a. CHIEF OF CHAPLAINS (1) ARMY Office of the Chief of Chaplains (N097) 2000 Navy Pentagon Room (4) ZIP CODE (X appropriate block) (2) NAVY (3) AIR FORCE (2) CITY (3) STATE Washintgon 20350 NO 3. PROSPECT INFORMATION. .. IS THIS AN INITIAL ENDORSEMENT? (X one) → O YES ED NAME (Last, First, Middle Initial) C. SOCIAL SECURITY NUMBER d TELEPHO Ama Code) (3) STATE apartment or suite number) E-MAIL ADDRESS NUMBER OF YEARS OF PROFESSIONAL MINISTRY | N. NUMBER OF MONTHS OF PRIOR ACTIVE MILITARY SERVICE PROSPECT HAS COMPLETED EXPERIENCE PROSPECT HAS COMPLETED (1) OFFICER (2) ENLISTED 12 (4) EXTENDED ACTIVE DUTY (Indefinite)
(5) REGULAR COMMISSIONED OFFICER I. APPLICATION IS FOR (1) RESERVE (Non-Active Duty) (2) NATIONAL GUARD (3) INITIAL ACTIVE DUTY (3 years) (5) RESERVE (AGR) 4. ECCLESIASTICAL ENDORSING AGENT (To be completed by Endorsing Agent) a. AS THE ECCLESIASTICAL ENDORSING AGENT AUTHORIZED TO REPRESENT

(Name of religious organization) (Item 1) (b) (6)

I HEREBY VERIFY THE ABOVE PROSPECTIVE CANDIDATE TO BE PROFESSIONALLY QUALIFIED AS A RELIGIOUS MINISTRY PROFESSIONAL FOR THE MILITARY CHAPLAINCY. TYPED OR PRINTED NAME (Last, First, Middle Initial) c. E-MAIL ADDRESS (b) (6) (3) STATE ADDRESS, (1) STREET (Include apartment or suite number) (2) CITY (4) ZIP CODE TELEPHONE 1. FAX NUMBER h. DATE SIGNED (YYYYMMDD) 20140326 COMME as been an exceptional NG chaplain-he is an experienced preacher, counselor, and leader-ready for AD NOW-Select ASAPHI

### (b) (6)-

Subject:

Thank you for that proposal — I think it might be a smart resolution to the underlying issue. I will follow up with Captain to see if he is amenable to your proposal. If he is amenable to your proposal, we will provide copies to you as requested and any obligations on the part of Captain (b) (6) under the Rule 45 subpoena will be discharged, as he would no longer be in possession of any materials responsive to the subpoena, as your email makes clear.

Assuming Captain is amenable to your suggested approach, we will make all reasonable efforts to produce them in due course, subject to and without waiver of any applicable objections.

### Regards, (b) (6)

```
----Original Message----
From: (b) (6) [mailto: (b) (6)

Sent: Thursday, September 17, 2015 7:42 PM

To: (b) (6) (CIV); (b) (6) (CIV); (b) (6)

Cc: Wang, Times; (b) (6) ; Smith, Matthew; (b) (6) (b) (6)

(b) (6) (b) (6)

Subject: RE: Subpoena 20 August
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RE: Subpoena 20 August

(b) (6)—Thank you for speaking with me earlier today. We understand, based on our call today and from your prior emails, that you do not represent Captain (b) (6) individually or for purposes of the subpoena and document requests that we served on him. It also appears from our call today that you, or someone else in the government, reviewed and/or have the documents responsive to the requests that we served on Captain (b) (6) If so, these documents are in the government's possession and the government is obligated to produce them tomorrow in response to the requests we previously served on the government. Additionally, if these or other documents originally belonging to Captain (b) (6) are in your control or were otherwise described to you or anyone else representing the government, any privileges claimed by Captain (b) (6) including the clergy-communicant privilege (to the extent that it exists or would otherwise apply), have been waived.

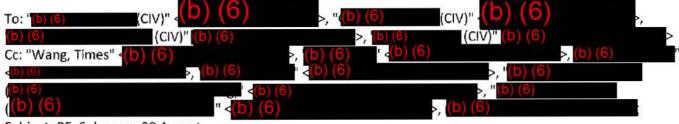
Please state promptly whether the government: (1) has or had possession of the responsive Parisi documents and (2) whether it intends to produce them tomorrow (Friday, Sept. 17).

### Thanks, (b) (6)



```
Sent: Thursday, September 17, 2015 10:25 AM
                                 (CIV);
Cc: Wang, Times;
                            Smith, Matthew;
Subject: RE: Subpoena 20 August
(b) (6) -
Can we push our call just a bit to 2:15 p.m. today, if you don't mind? (Something came up in a different matter that I
have to attend to that might push up against a 2 p.m. call, so I would like to leave some extra room between the two.)
And just to put all the information in one e-mail, my direct line is
Thanks.
----Original Message---
                   [mailto (b) (6
From: (b) (6)
Sent: Wednesday, September 16, 2015 4:24 PM
                                                                       (CIV);
                     (CIV); (b) (6)
Cc: Wang, Times;
                             Smith, Matthew;
Subject: RE: Subpoena 20 August
Great. What number should I call?
----Original Message---
                      (CIV) [mailto
From:(b) (6)
Sent: Wednesday, September 16, 2015 4:23 PM
                                  (CIV); (b) (6
                                                                (CIV); (b) (6)
Cc: Wang, Times; (b) (6)
                             Smith, Matthew;
Subject: RE: Subpoena 20 August
 (b) (6)-
Given the press of other obligations this week I suspect that it will just be me on the call.
Thanks,
Sent from my Verizon Wireless 4G LTE smartphone
----- Original message -----
From: (b) (6)
```

Date: 09/16/2015 4:14 PM (GMT-05:00)



Subject: RE: Subpoena 20 August

That works for me. Do you expect to be joined by others from the government? If not, let me know which number I can use to reach you.

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----Original Message----
                       (CIV) [mailto:
From: (b) (6)
Sent: Wednesday, September 16, 2015 4:05 PM
                                   (CIV); (b) (6
Cc: Wang, Times; (b) (6
                             Smith, Matthew; (b)
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Subject: RE: Subpoena 20 August

Why don't we shoot for 2 pm torrow if that remains convenient for you?

Regards,

Sent from my Verizon Wireless 4G LTE smartphone

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----- Original message
Date: 09/15/2015 10:00 PM (GMT-05:00)
Cc: "Wang, Times" <
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Subject: RE: Subpoena 20 August

That's no problem, [6] [6] I think a call on Thursday would be helpful.

When on Thursday is convenient for you? I'm currently most free before 3pm.

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----Original Message----
                       (CIV) [mailto
Sent: Tuesday, September 15, 2015
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Cc: Wang, Times; (b) (6) ; (b) (6) (b) (6) (b) (6) (b) (6) (b) (6)
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Subject: RE: Subpoena 20 August



It's my turn to apologize for a delay in getting back to you; I've been tied up on other matters the past two days and will be out of the office tomorrow. If convenient for you, I think it would make sense to propose a call between counsel on Thursday when I'm back in the office to discuss your question below and other issues in connection with the subpoena.

Let me know if there's a time that works for you.

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Regards,
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Virginia Rules of Professional Conduct states in relevant part that "a lawyer shall not communicate about the subject of the representation with a person the lawyer knows to be represented by another lawyer." Given that DOJ's position is that it doesn't represent Captain (b) (6) with respect to the subpoena, it seems clear that communications between Plaintiff's counsel and Captain (b) (6) concerning the subpoena and corresponding document requests would not fall under the purview of Rule 4.2. Please advise as to whether DOJ agrees that such communications would not violate Rule 4.2. We would appreciate a response on this by close of business tomorrow, if possible.

### Thanks, (b) (6)

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----Original Message-----
From: (b) (6) (CIV) [mailto (b) (6) (CIV); (b) (6) ((b) (6) (b) (6) (b) (6) (b) (6) (b) (6) (civ); (
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### (b) (6)

I hope that you had a good holiday weekend. To respond to your question from Friday evening, you have subpoenaed Captain (a) (b) in his individual capacity seeking materials that are expressly limited to those in his personal materials, and therefore not in the possession, custody, or control of his employer, the Navy; on that basis, because the

Department of Justice does not represent Captain (b) (a) in his individual capacity in the underlying action, this office does not represent him in his individual capacity in connection with your Rule 45 subpoena on him. Nonetheless, because you are seeking materials concerning the subject-matter of the action against his employer, it is appropriate — and would in all likelihood expedite matters — to conduct any further communications through this office. For some of the same reasons, and because Captain (b) (6) is a senior officer within the relevant office of a represented party, the prohibition of RPC 4.2 against contact with a represented party could come into play (inadvertently, we assume); thus, it would be in all parties' best interests to conduct any future communications through counsel for the Navy defendants.

Put in different terms, why don't you just propose to us what you think is a reasonable next step for communicating with Captain (b) (6) in connection with your subpoena, and when a reasonable time might be for that to happen? If you do that, we would be happy to work on our end to try to facilitate a reasonable accommodation between you and Captain (b) (6) That seems like the most courteous and expedient way of moving forward.

### Regards,

### (b)(6)

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----Original Message----
From: (b) (6) [mailto: (b) (6)
Sent: Friday, September 04, 2015 5:55 PM
To: (b) (6) (CIV); (b) (6) (CIV); (b) (6)
(Cc: Wang, Times; (b) (6) (b) (6)
(b) (6) (b) (6)
Subject: RE: Subpoena 20 August
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I do not understand your response. We have not served a document subpoena on Captain in his individual capacity; we have served a document subpoena on Captain if you do not represent Captain in connection with the subpoena, then we cannot negotiate the document production with you because nothing that you say will bind Captain in (6)

By Tuesday, September 8, 2015 at noon, please either: (1) inform us that you represent Captain (b) (6) in connection with the subpoena; or (2) provide us with a signed statement from Captain (b) (6) stating that he will produce all responsive documents by September 10, 2015. If you do not, we will be required to meet and confer directly with Captain (b) (6) or whatever attorney actually represents him) and will subsequently move to compel, if necessary.

### (b)(6)

The Department of Justice, through this office, represents the Navy and the Navy defendants in their official capacities; as a senior officer in the Navy Chaplain Corps, Captain (b) (6) thus is represented by this office in his official capacity. Captain (b) (6) has not been named as an individual-capacity defendant in this action and has not been served with process; thus, in the comparatively narrow procedural context of responding to a Rule 45 subpoena for the production of personal documents, the Department of Justice does not represent Captain (b) (6) in an individual capacity, although

we reserve any and all rights to assert any objection reasonably necessary to preserve the equities of the Navy defendants under any Rule 45 proceedings.

Given the substantial subject-matter overlap among the claims and defenses asserted in this action, the discovery requested by Plaintiff from the Navy defendants, and the discovery requested by Plaintiff from Captain (b) (d) under Rule 45, it is appropriate for all further communications between Plaintiff's counsel and Captain (b) (d) under Rule 45, if any, to be conducted through counsel for the Navy defendants. Similarly, to protect against any inadvertent problems under Rule 4.2 given that substantial overlap as to the subject of the parties' respective representations and the difficulty in demarcating before-the-fact between official-capacity and personal subject-matter, it would be in everyone's interest, and would be most expeditious, to conduct any future communications with recipients of Rule 45 subpoenas through counsel for the Navy defendants (obviously including individual-capacity counsel as well where recipients are represented in such capacity).

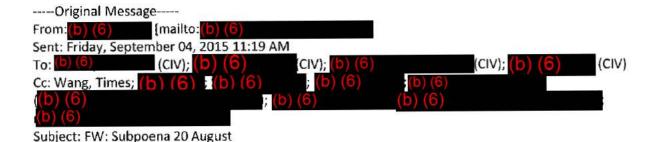
Have a good holiday weekend.

Regards,

### (D) (O)

Senior Trial Counsel
United States Department of Justice
Civil Division, Federal Programs Branch
Ben Franklin Station, P.O. Box 883
Washington, DC 20044

Phone: (b) (6)



See below for Captain (b) (6) response and objections to our subpoena and document requests. Please inform us by close of business today whether he is represented by the DOJ. Thanks.



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----Original Message----
From: (b) (6) CAPT OPNAV, N097 [mailto: (b) (6) Sent: Friday, September 04, 2015 9:52 AM
To: (b) (6)
Subject: Subpoena 20 August
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I received your subpoena dated 20 August and object to the way it was delivered and to the requirements it contains. Having a messenger show up at my house at 9:30 PM was inconsiderate, rude, and unprofessional. My first inclination was to call the police rather than answer the door.

As for the requirements, my first objection is to the deadline. It simply does not allow a reasonable amount of time. You and your clients have had about two years to cook up your case but you allow me only twelve days to respond.

Second, I object to the ridiculously difficult and time consuming nature of the work your demand would require. You ask for communications, documents, and electronically stored information, to include both data and metadata which you take pages to describe and demand in particular formats with which I am not familiar.

Third, I object to the exaggeratedly broad time range of the demands. In January of 2013 I was not assigned to this office and had never heard of Mr. Heap. On the other end, your demand runs to the present, a year and five months after the meeting of the CARE Advisory Group, when nothing I write or say could have any bearing on the meeting.

Fourth, I object to your requirement that I guess which terms you may not understand and find definitions for them in the dictionaries you specify, which I do not own, and to which I do not have ready access.

Fifth, under "Documents to be Produced" you ask for documents relating to Jason Torpy, The Humanist Society, Humanists, Humanism, atheists or atheism, "non-religious" persons or beliefs, The Military Association of Atheists and Freethinkers, and/or the American Humanist Association," all touching on claims the court has already dismissed.

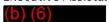
Finally, much of my correspondence is with other members of the clergy, inside and outside the military, and I intend to assert the clergy privilege wherever it may reasonably apply.

For all these reasons, I will not supply any documents by 10:00 this morning.

Sincerely,



Captain, Chaplain Corps, U. S. Navy Executive Assistant to the Chief of Chaplains



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